

MARCH 5, 1991

vate play'

cause we are in a situation where we have to wait to see what happens. This would be the last time KIA will be used in 1991. The government has commended its services, but it is not able to meet its obligations.

In 'Will change active society'

Mr Sinha's move is widely viewed as an attempt to persuade the International Monetary Fund that the government is serious about tackling India's growing fiscal deficit. India is seeking a second instalment of \$2bn (£1.6bn) from the IMF, following a standby credit of \$1.5bn.

Mr Sinha announced that the regular budget would now be presented in May and that he would use the period to review expenditure, reducing the fiscal deficit from its present 6.5 per cent of GDP to 6.5 per cent.

Mr Sinha estimated the 1990-91 fiscal deficit at Rs433.3bn (\$11.85bn) against Rs367.95bn a year ago. The government has estimated the 1991-92 budget deficit at Rs99.77bn.

Interest payments on internal and external debt – put at Rs267.5bn in 1990-92 against Rs218.5bn in the current year – account for the biggest chunk of government spending, according to budget documents. The World Bank put India's foreign debt at \$6bn in March 1990.

The budget deficit for 1990-91 has risen to Rs107.7bn, from a revised deficit of Rs105.8bn for the previous year. The increase comes mainly from higher interest payments on borrowings, the repatriation of Indians from Kuwait and higher subsidies.

Despite planned spending cuts, Mr Sinha also announced a rise in defence expenditure by Rs3bn, from last year's budgeted Rs15.7bn.

Proposed cuts in government expenditure include slashing loans to the states by Rs22.7bn. Mr Sinha also made a provision of Rs15.5bn for the previous government's populist scheme of writing off farmers' debts.

Taiwan payments surplus reduced

By Peter Wickenden in Taipei

RECORD CAPITAL outflows almost exactly counterbalanced Taiwan's current account surplus last year, to produce an overall balance of payments surplus down from \$3.1bn (£1.6bn) in 1989 to just \$55m last year.

The Central Bank said yesterday Taiwan's exports had grown only 1.4 per cent last year to \$66.8bn compared to a 13 per cent growth in 1988 and 9.2 per cent in 1989. Imports increased by 4.7 per cent to \$23.8bn, trimming the 1990 merchandise trade surplus to \$14.8bn from \$16.2bn in 1989.

Although fewer people could afford foreign travel last year in the wake of an 80 per cent stock market crash and plunging property values, the invisible trade deficit grew by 19 per cent to \$3.5bn, the bank said.

Political unrest, rising crime, and a deteriorating investment climate in the first half prompted a surge in capital outflow, which rose by 44 per cent to \$10.72bn; almost matching the \$10.65bn surplus registered on the current account.

India seeks tough cuts in spending

By K.K. Sharma in New Delhi

INDIA WILL cut government subsidies by 10 per cent and sell 20 per cent of the equity of some public sector enterprises, according to an interim budget presented yesterday by Mr Yashwant Sinha, minister of finance.

Mr Sinha's move is widely viewed as an attempt to persuade the International Monetary Fund that the government is serious about tackling India's growing fiscal deficit. India is seeking a second instalment of \$2bn (£1.6bn) from the IMF, following a

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Zia ready to take over fragile democracy

Bangladesh's new leader is anxious for a period of stability, writes David Housego

MRS Khaleda Zia, Bangladesh's new leader, was kept out of public life by her husband, former President Zia ur Rahman, who was assassinated 10 years ago. She has been known to say that one of the few decisions on which she influenced his thinking was the appointment of General Hossain Mohammad Ershad as his army chief of staff. Gen Ershad is believed to have had a hand in the army rebellion that overthrew her husband.

Since his death, Mrs Zia has plunged into the rough and tumble of Dhaka politics and, if the transfer of power by the interim regime goes smoothly in the next few weeks, she will take over full executive power.

None the less, there are many in Dhaka who fear she lacks the toughness needed for the tussles ahead. Bangladesh is a country without a history of democratic politics; it does have a tradition of violence, demagoguery, military coups and of political assassination.

Mrs Zia will immediately be faced by difficult demands from groups that helped her to victory and which will now seek reward. The country's strong public sector unions are seeking wage increases of more than 20 per cent which, if conceded, would undermine the government's recent fragile success in achieving targets for the reduction in public expenditure set by the International Monetary Fund.

Business houses that helped finance the campaign of Mrs Zia's conservative Bangladesh National party are pressuring for tax holidays, protectionist tariffs and the postponement of a proposed

value added tax to be brought in at the instigation of the World Bank and the Fund.

Mrs Zia, however, could be of tougher mettle and have more cards in her hand than her self-effacing image as the president's widow would suggest.

Both she, and those immediately close to her, have a reputation for fighting the corruption that tarnished Gen Ershad's name and prompted the explosion of popular anger that caused his downfall.

"Most people are confident that a BNP administration would be more anti-corruption than any alternative," says a senior diplomat.

She shrewdly gathered a small number of senior administrators around her and seems willing to delegate power to them. Among them is Mr Sulfur Rahman, a former finance minister who is likely to return to the job, and is a strong believer in avoiding "flashy" public sector projects, in encouraging foreign investment and accelerating privatisation.

Though there is considerable risk that the political parties will soon be at each other's throats, there are also chances that restraint will prevail. Bangladeshis have been surprised themselves at how smoothly the country has moved from the collapse of Gen Ershad's régime to the holding of elections widely judged to have been free and fair.

But if politicians play party politics, warns Mr Kamal Hussain, a leader of the defeated Awami League and a former foreign minister, "it will take very little to undo democracy and finish us as a country."



Khaleda Zia: not just a widow

Though Gen Ershad himself won five seats in an election it was surprising he was allowed to contest; both the army and politicians seem united in their determination to prevent him from making what they now fear would be an embarrassing comeback.

Mrs Zia says: "The law will take its course against him." He is under detention facing corruption and other charges.

The new government also has the advantage of taking power at a time when the balance of payments and budget problems that rocked the economy

last year – and forced both the World Bank and the IMF to postpone fresh loans – have been brought under control.

An IMF mission has just left Dhaka recording a satisfactory verdict on the government's macro-economic management. The foreign exchange reserves have climbed back to more than \$700m (£370m) – equivalent to 2½ months of imports, compared with a low last year of \$400m.

Bangladesh has barely been touched by the Gulf crisis because it held crude stocks that permitted it to postpone oil purchases while prices were high. As a Moslem country that sent troops to Saudi Arabia, it hopes to benefit from retribution.

During the current fiscal year ending June, the government's current spending – which ballooned out of control last year – has brought the budget deficit to 8½ per cent of gross domestic product, which was the level set by the IMF. Real GDP is expected to rise by about 5 per cent this year – or above Bangladesh's recent low growth trend.

The real test of Mrs Zia's administration, however, will be whether she has the skill and foresight to pursue measures that could raise Bangladesh's long-term growth rate. The most worrying feature of the last decade has been the decline in gross investment, from 18 per cent of GDP in the early 1980s to 11 per cent.

But she needs the stability of a lengthy period in power. Hence her anxiety to retain the presidential system of government and to stand as a candidate in the presidential election, likely to be held in May.

S African group disbands

By Patti Waldmeir in Johannesburg

ONE of South Africa's largest anti-apartheid coalitions, the United Democratic Front (UDF), has decided to disband by August 20, because it believes a non-racial democracy will soon be realised.

The UDF, formed in 1983 to oppose the adoption of the current race-based constitution which bars blacks, whites, Indian and women's groups in the colony's first elections since parties were formed last year.

Pro-democracy candidates won about 80 seats (out of 274) in elections on Sunday for 19 consultative district boards, which form the bottom tier of Hong Kong's limited but developing democracy.

Yesterday the UDF called on its affiliates to work towards strengthening the African National Congress, which it called "our ideological senior and mentor", following sharp criticism within the UDF of lack of ANC organisation.

UDF leaders, speaking at a press conference yesterday, urged community groups, known as "civics", to maintain their independence from the ANC, and to undertake mass protest actions separate from it, with the aim of exposing the ANC's power, especially if it forms the next government.

At least 24 people were killed in Soweto township at the weekend in South Africa's worst factional violence this year, Reuter reports.

HK voters support democracy

By John Elliott in Hong Kong

HONG KONG's liberal-leaning political parties working on a pro-democracy platform have chalked up a significant victory over rival business and trade union parties in the colony's first elections since parties were formed last year.

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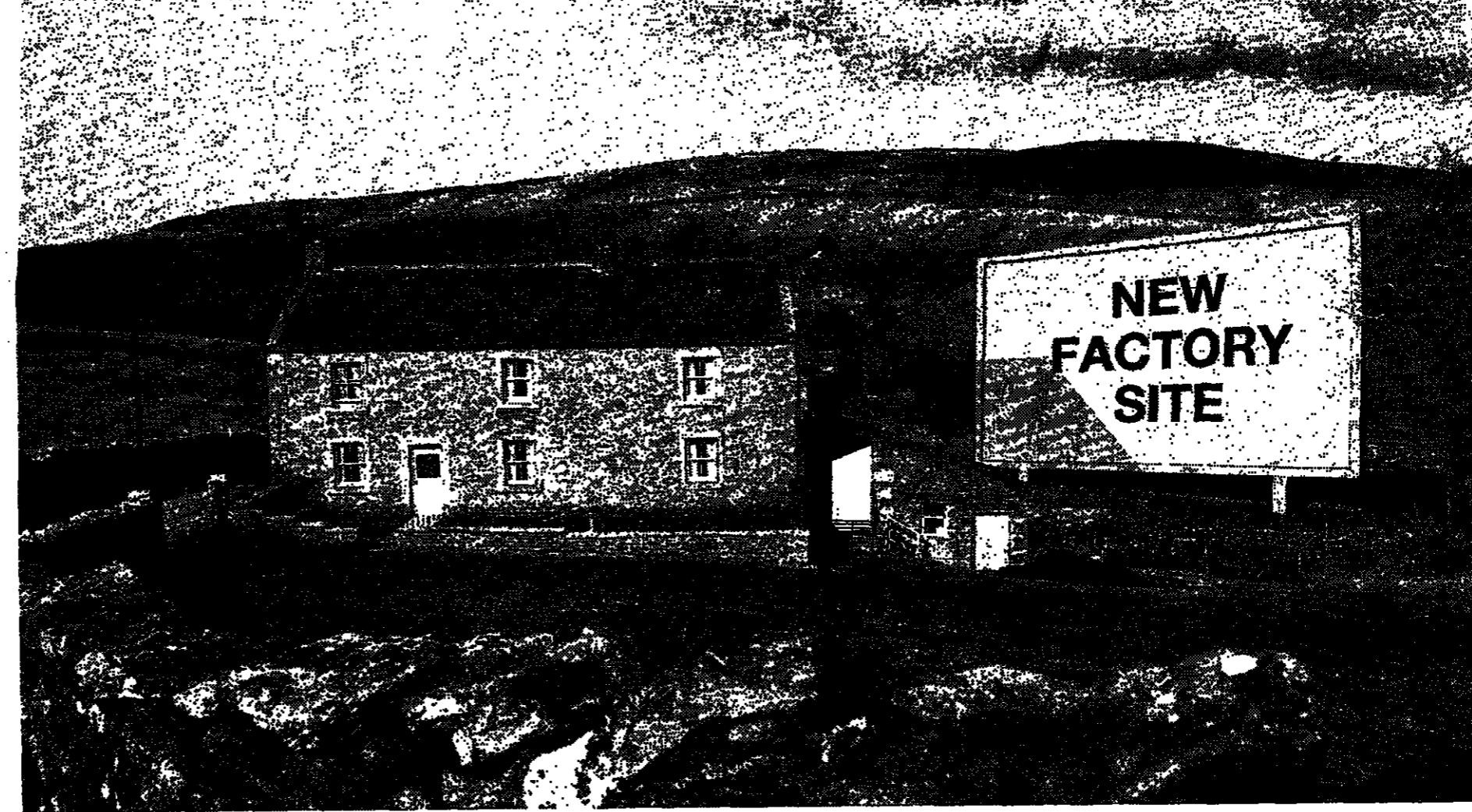
At least 24 people were killed in Soweto township at the weekend in South Africa's worst factional violence this year, Reuter reports.

Nissho Iwai, the Japanese trading company, will set up a Y260m (£1.63m) phenol resin venture in Thailand with Japanese and Thai partners, AP-JI reports from Tokyo. Brighton Company, a Thai chemical importer, will hold a 49 per cent stake in the venture. Gun-ei Chemical Industry of Japan 31 per cent and Nissho Iwai 20 per cent.

Japan-Thailand venture

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INTERNATIONAL NEWS

Chile shown horrors of the past

Official report details human rights abuses, writes Leslie Crawford



GENERAL Augusto Pinochet's 1973-90 dictatorship in Chile carried out a "systematic policy of extermination" of its opponents, according to an official report due to be made public last night by President Patricio Aylwin.

The report – compiled in nine months by a non-partisan committee of eight lawyers and academics – is Mr Aylwin's most important contribution towards healing the wounds of Chile's bitter human rights legacy.

It is also his boldest initiative. He commissioned the report last April, less than two months after taking office, knowing that it might provoke a military backlash. It is not clear how the Armed Forces, and in particular Gen Pinochet, commander-in-chief of the army, will react to the damning evidence contained in the 19,000-page report.

The human rights commission heard more than 4,000 testimonies in an investigation that spanned the length of the country. It documents the deaths of more than 2,300 people who were executed for political reasons, died under torture, or "disappeared".

There is a special chapter on military and police officers who were killed by left-wing guerrilla groups. They number just less than 100. In addition, the commission includes 600 cases of missing people in which there is no conclusive evidence of the responsibility

of state agents.

The report concludes that the military government's secret police, Dina, carried out a "systematic policy of extermination" during the height of the repression between 1974, when the elected government of President Salvador Allende was overthrown, and 1977.

There was a centralised policy designed to eliminate certain categories of people who were considered dangerous," says Mr José Zalaquett, a human rights lawyer nominated to the presidential commission. The victims were mainly socialists and communists.

Mr Zalaquett says the commission heard several former secret agents and military officers who wanted to unburden

themselves in Argentina. And Gen Pinochet has warned that while he remains at the head of the army, not one of his men will be tried.

The judiciary comes under heavy criticism in the report – for failing to accept more than a handful of the 6,700 habeas corpus petitions presented by human rights lawyers, and for washing its hands while military courts were passing down death sentences.

"The judges were not bought, nor cowed, they simply agreed with the dictatorship," says Mr Gustavo Villalobos, a lawyer who worked for the Catholic Church's human rights organisation the Vicariate of Solidarity.

President Aylwin is expected to announce a radical reform of the judiciary to make it more independent and more responsive to human rights.

President Aylwin hopes the report will provide a measure of moral redress for the victims' families. He is expected to announce material reparations. However, Mr Zalaquett believes national catharsis and President Aylwin's aim of achieving a reconciliation among Chileans will be more difficult if the Armed Forces remain unrepentant.

Gen Pinochet claims he was fighting a war against communism. The revenge killing on Sunday of a military doctor accused of supervising torture sessions will only serve to strengthen his supporters in that belief.

US to keep 'sizeable' forces in Europe

By Peter Riddell, US Editor, in Washington

SOME of the US troops now deployed in the Gulf will return to bases in Germany because the Bush administration believes a sizeable American military presence in Europe is still desirable.

Mr Brent Scowcroft, the president's national security adviser, said over the weekend that some of the US forces would go back to Europe "simply because we believe that a US physical presence in Europe is important and is a very stabilising influence".

He argued that with Europe in transition, "still finding itself, and with instabilities in parts of Europe and the turmoil in the Soviet Union, this is not the time to decide that there is a completely new era and the US presence can be removed".

There is, however, congressional pressure for a reduction in US forces in Europe. This has been underlined by a bipartisan report by a group sponsored by Johns Hopkins Foreign Policy Institute. The signatories include Democratic Senator Sam Nunn, chairman of the Armed Services committee, Republican Senator William Cohen, Mr Harold Brown the former Democratic defence secretary and Mr William Simon, the former Republican treasury secretary.

The report argues for a reduction in US forces in Europe from the pre-Gulf war level of 300,000 to less than 100,000. Around 70,000 US troops have been moved from Europe to the Gulf region. The group endorses a continued central role for NATO on these security issues, though with a greater European say in decisions, possibly with a European supreme allied commander.

Some US combat forces, including tactical air units, a few armoured cavalry regiments, anti-missile weapons, and a small number of nuclear weapons, such as air-to-surface missiles, should remain as a deterrent and a reassurance to European allies. But the main emphasis should be on reinforcement and mobilisation facilities.

Argentina to extend free trade policies through tariff reforms

By John Barham in Buenos Aires

ARGENTINA is to introduce a tariff reform package on April 1, in an extension of its free trade policies.

Mr Domingo Cavallo, economy minister, said a triple-tier tariff structure would replace the present single, 22 per cent tariff, lowering the average tariff to 9 per cent.

Finished goods would continue under the 22 per cent duty, while intermediate and primary products would incur 11 per cent and no duty respectively.

The government wants to impose market discipline on protected local companies and

to control inflation, which increased by about 30 per cent in February.

Mr Cavallo said: "There will be no more selling goods at high prices on the local market and exporting them at low prices, degrading the incomes of workers."

Last year, foreign trade accounted for 22 per cent of Argentine gross domestic product – with exports of \$1.9bn and imports of only \$0.1bn.

Protectionism encouraged reliance on domestic sales, and caused to emerge, Mr Cavallo said, adding that such policies protected industries that employed relatively few workers and produced expensive intermediate goods, raising the

cost of final products. Industrialists protest that a severe recession, high energy prices and heavy taxes, make them uncompetitive. Mr Cavallo promised tough anti-dumping legislation and incentives for companies that obey government price guidelines.

The new policy's effects will take time to be felt. Furthermore, low demand, a weak exchange rate and an unstable economy will blunt the effect of foreign competition. However, the depressed car industry will find it hard to compete with imports.

Companies may avoid importing heavily, for fear of alienating their domestic suppliers.

OBITUARY: EDWIN LAND

Self-taught inventor of Polaroid instant camera

Edwin Land: Problem solver

Milken begins detention at work camp

FALLEN junk-bond king Michael Milken, one of Wall Street's most influential figures in the 1980s, has begun serving a 10-year prison sentence for securities fraud at a US government work camp, Reuter reports from San Francisco.

Land, a largely self-taught scientist, was an inventor with a remarkable fertile mind who hit on the idea of instant photography during a holiday in 1943 when his three-year-old daughter asked why she could not immediately see the photograph he had just taken of her.

By 1946 the Polaroid company, which Land had founded in the 1930s, had brought out its first Polaroid Land Camera. A succession of more sophisticated models followed and, by the 1960s, the company estimated that as many as half the households in the US had acquired Polaroid cameras.

However, the company ran into problems in the 1970s. It brought out several sophisticated but unsuccessful products.

Land himself retired from Polaroid in 1982, aged 73.

Born in May 1908, the son of a Connecticut scrap metal dealer, Land was a clever student but never earned a degree and twice dropped out of Harvard. From an early age he was fascinated by the science of light and initially conducted

his own research on the subject in the New York Public Library. He also had the rare ability to transform brilliant technical ideas into commercial successes.

Over the next 40 years he repeatedly fulfilled his assertion that "if you can state a problem – any problem – and it is important enough, then the problem can be solved." He also believed that industry should stimulate science itself, and not be dependent on universities.

M.D.

Sales of new houses fall to eight-year low in US

By Peter Riddell

SALES of new houses in the US dropped 12.3 per cent in January to the lowest level for 8½ years, although there appears to have been a pick-up in activity in recent weeks.

The worse-than-expected figures reflect a drop in confidence in January with the start of the Gulf war and the continuing recession.

Sales of new, single-family houses were 408,000 in January, at a seasonally adjusted annual rate, down nearly 35 per cent on a year earlier. This has been reflected in continuing large lay-offs of construction workers.

However, with confidence recovering from its low point and mortgage rates being cut, both the National Association of Home Builders and the National Association of Realtors have reported an increase in activity from end-January.

Any recovery in housebuilding may be slow because yesterday's Commerce Department figures show that the number of new unsold homes was 316,000.

This represents 9.3 months supply, the highest level for nearly nine years.

Sudafed recall knocks Wellcome share price

By Nikki Taft in New York

SHARES in Wellcome, the UK pharmaceuticals group and parent of US-based Burroughs Wellcome, fell 10% to 485p in London yesterday, on news that the company is recalling packages of its Sudafed decongestant capsules throughout the US.

The recall of the 12-hour capsules, a widely-used cold remedy, follows reports of two people having died last month, and a third having become ill, from taking capsules laced with cyanide, probably as a result of tampering.

All three individuals lived in Washington state, although they were not related and live in different towns.

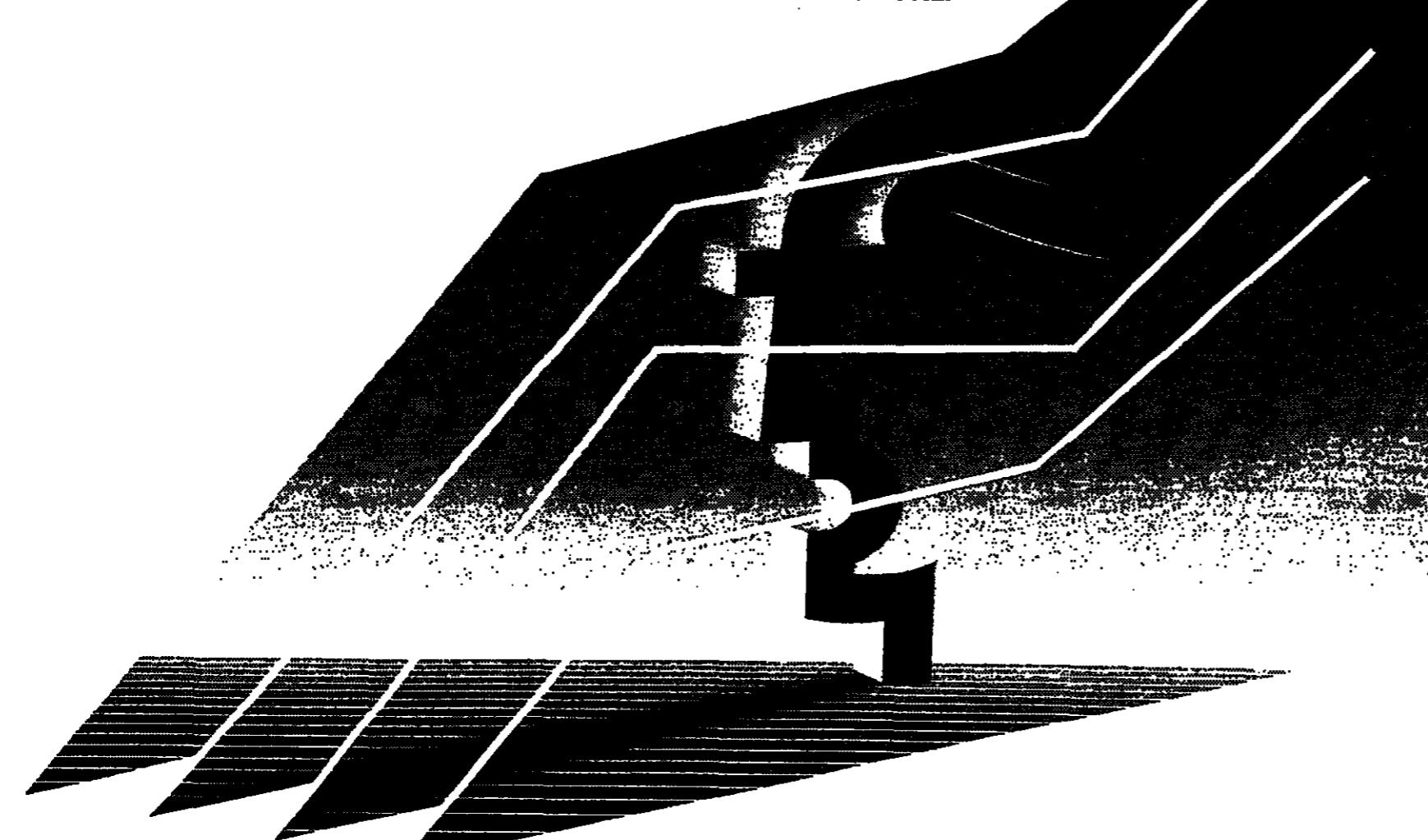
Burroughs Wellcome said yesterday that Sudafed capsules were being recalled across the US as a precaution, and that new packages were not being supplied. It did not expect to reverse the decision until an FBI report into the apparent cyanide-lacing is completed.

Burroughs Wellcome said that annual US sales of Sudafed in a variety of product forms totalled about \$105m.

UK stock markets, Page 42

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abril 1991

EUROPEAN NEWS



Yugoslav army soldiers look out from their armoured carrier in the town of Pakrac, south-west of Croatia's capital Zagreb, as troops were deployed following a weekend of violent clashes.

Croatian leader accuses Serbia of using army for provocation

By Laura Silber in Zagreb and Judy Dempsey in London

THE president of the western Yugoslav republic of Croatia yesterday accused the communist authorities in neighbouring Serbia of using the federal army to provoke unrest and eventually topple his democratically elected government.

Mr Franjo Tudjman was speaking to reporters after a weekend of violence between Croatia's paramilitary forces and Serb nationalists in the town of Pakrac.

The violence, in which six people were killed and several injured, erupted when 200 Croat special police units stormed the town. Their excuse was that police officers of Serbian nationality from Pakrac had declared allegiance to Serbs in Kninika Krajina, a region in southern Croatia.

Serbs, who make up 11 per cent of the 4.5m population in Croatia, are demanding autonomy within the republic and last week declared Krajina an autonomous Serbian state, a move which was rejected by Croatia's government.

Yugoslav military units were called in to restore order in Pakrac and Croatia's paramilitary forces have since withdrawn from the region.

"From the very outset Bolsheviks [Serb nationalists] have been present [in Croatia] trying to stop democracy and restore communism," Mr Tudjman said yesterday.

Mr Tudjman spelled out his



belief that the army had lost its impartiality in a letter sent last weekend to the state presidency. He alleged that officers from the Yugoslav People's Army were supporting the Serbian nationalists in Croatia.

More than 70 per cent of the officer corps are Serbs.

The army continues to see itself as the guarantor of Yugoslav unity and the guardian of socialism, views which are supported by Mr Slobodan Milosevic, the communist president of Serbia.

Mr Milosevic favours the maintenance of the federal system at the expense of greater autonomy for the six republics. Like the army, he believes in the retention of a socialist-style command economy.

To boost its popularity, which is now rapidly fading because of Serbia's serious economic crisis, he has supported calls, and often instigated moves, by the Serbian minority in Croatia and in other parts of Yugoslavia for autonomy.

Sections of the army have rallied behind Mr Milosevic, whose wife, Mrs Mirjana Milosevic, has formed a new communist party and supports a political party founded last year by army veterans.

reports from Luxembourg.

EIB said the 12-year loan would help finance plant upgrading to produce low-leaded and unleaded gasoline. An electricity co-generation unit and a petrochemical plant will also be built. EIB lending in Spain for more efficient energy supply is almost \$1.5bn.

EUROPE IN BRIEF

Spain holds rates firm at 14.45%

The Bank of Spain has called a halt to the downward drift in Spanish interest rates by holding its official intervention rate to 14.45 per cent at yesterday's auction of certificates of deposit, Peter Bruce reports from Madrid.

The Bank, which three weeks ago shaved 20 basis points off the rate to assist a cut in UK base rates, was expected to move down again yesterday following significant interest rate cuts last Thursday on short- and medium-term Treasury paper.

The fact that it did not reflects continued concern at the Central Bank that Spanish inflation, credit growth and money supply growth remain uncomfortably high.

East German spies imprisoned

A married couple who spied for the former East German communist government were jailed for giving away military secrets, Reuter reports from Dusseldorf.

Judge Klaus Wagner said money and "the illusion they were working for peace" had motivated Joachim and Gisela Preuss. He sentenced Joachim to 10 years and his wife to four, but also criticised security at the Cologne air force printing plant where Joachim worked.

EIB lends to Spanish project

The European Investment Bank said it was lending \$1.5bn (\$100m) to Spain's Compania Espanola de Petroleos for modernisation of the Algeciras oil refinery in the province of Cadiz, AP



Zhelev, no obstacles to relations with China

He said Mr Zhelev and Chinese foreign minister, Mr Qian Qichen, who has just ended a visit to Bulgaria, agreed that changes in East Europe were no obstacle to relations between their countries.

Border accord on pollution

Germany and Poland agreed to work together to clean up their polluted border, Reuter reports from Bonn.

German environment minister, Mr Klaus Teuber and his Polish counterpart, Mr Maciej Nowicki said after talks in Bonn, that they would set up a joint environmental council and planned a trans-border national park.

They said they wanted to negotiate a treaty with Czechoslovakia and the European Community to clean up the Oder River, the German-Polish border river severely polluted by industrial and household waste.

EC trip to assist E Europe

European Community external relations commissioner, Mr Frans Andriessen, will leave tomorrow for a tour of five east European countries to discuss the EC's role in helping them switch from planned to market economies, Reuter reports from Brussels.

The EC Commission said in a statement that Mr Andriessen would visit Poland, Hungary, Czechoslovakia, Bulgaria and Romania.

Basque leader jailed in Paris

A Paris court jailed a French Basque separatist leader and six suspected guerrillas on charges of belonging to a criminal organisation, Reuter reports from Paris.

Court spokesman said Mr Philippe Bidart, 37-year-old suspected leader of the Basque group Iparretarak, was jailed for six years.

Late justice for Romanians

Romania's highest court belatedly acquitted 61 workers who were jailed or sent into internal exile for "hooliganism" in the wake of a 1987 anti-communist labour revolt, Reuter reports from Bucharest.

"It is only today that justice was done to you," Supreme Court president, Mr Teofil Pop, told the group after announcing their acquittal.

Belgium bans Peru imports

Belgium banned imports of fish, seafood and some fruit and vegetables from Peru because of a cholera epidemic there that has killed nearly 200 people, Reuter reports from Brussels.

The decision applies to both fresh and frozen products, the Public Health Ministry said in a statement. The EC is studying whether it should restrict meat imports from Peru, the statement said.

Baltics poll puts pressure on Gorbachev

By Leyla Boultton in Moscow

LATVIA'S and Estonia's resounding weekend vote in favour of independence puts the issue of Baltic independence firmly back into President Mikhail Gorbachev's camp, despite his insistence that the self-styled polls mean nothing.

Estonia produced a 77.83 per cent majority in favour of restoring the republic's independence. With turnout at 82.86 per cent, this meant support from two-thirds of eligible voters.

A similar Latvian poll showed a 77.10 per cent yes vote in favour of a "democratic, independent Latvia", with turnout of 85.39 per cent.

These results clearly remove any doubt at home and abroad that declarations of independence by the republican parliaments have insufficient popu-

lar backing. Until recently, Mr Gorbachev had claimed that most people in the Baltic republics really wanted to stay in the Soviet Union.

But a presidential spokesman said yesterday that polls held in all three Baltic republics (Lithuania produced a similar vote last month) would make no difference to Kremlin policy.

The spokesman acknowledged that the March 17 referendum on whether voters want to belong to a "renewed union" had nothing to do with secession, and he pointed out that it was about forging a new relationship between the centre and the republics.

He said that only fresh referendums within the framework of the country's secession law - asking voters point blank "do you want to leave the rest of the country."

Soviet Union?" - would count.

The problem is that the three republics reject the Soviet secession law on the grounds that they were illegally annexed in 1940 and also because the fine-print of the legislation makes it virtually impossible to leave the Soviet Union.

This means that short of a renewed attempt to use force to put down Baltic nationalism, or the imposition of tough new economic sanctions, there is very little else Mr Gorbachev can do but negotiate - with the advantage of being able to set his own terms and timetable.

Another option would be simply to ignore the Baltics, but this option is also limited given the close links the three republics still have with the rest of the country.

Besides, the president has already set up special commissions to begin discussions with the three republics on a whole range of issues later this month.

The use of economic or military force would not only alienate western opinion but also further anger many Russian speakers in the Baltics.

The government is proposing that anyone who has lived in Latvia for more than five years, knows a smattering of the language and is prepared to pledge allegiance to Latvia and give up Soviet citizenship, will be eligible for citizenship.

A challenge now for the Latvian parliament is to come up with legislation which would underpin its promises of a fair society. This would respond to Communist claims that the Popular Front is in fact harbouring more sinister intentions.

Greek veto on EC aid to Turkey

By David Buchan in Brussels

GREECE refused yesterday to succumb to mounting pressure from its EC partners to remove its five-year-long blockade on some \$600m (\$810m) worth of EC aid to Ankara.

Greece's partners are being subjected to lobbying from the Turkish prime minister, Mr Turgut Ozal, who wrote to the leaders of all EC states, bar Greece, last week to express his disappointment with the Community's treatment of his country.

At yesterday's meeting of EC foreign ministers, the Luxembourg presidency said it would pursue efforts, in conjunction with the United Nations, to seek a solution to the division of Cyprus and Turkish military occupation of the north of the island.

Mr Antonios Samaras, the Greek foreign minister, welcomed such efforts but refused to unlock any EC aid, whose granting needs the unanimity of all EC governments, unless and until Turkey made the first concession in Cyprus.

Turkey was now forced to "wonder about the Community's will to translate its words into deeds", the Turkish leader said.

Mr Ozal complained that the

EC's special Gulf-war related loan to Turkey was partly given to the country's shah. He also complained that the EC had failed to improve commercial relations, as the Commission had promised when it effectively rebuffed Turkey's move to set up a multi-party structure.

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Turkey, which greatly fears competition from Turkish textiles, also indicated it would not welcome any large-scale aid programme to Turkey.

Portugal, which greatly

Poles begin to redraw political landscape in run-up to elections

By Christopher Bobinski in Warsaw and Anthony Robinson in London

THE PROSPECT of Poland's first nationwide free elections in May is rapidly changing the country's political landscape. The old Solidarity alliance has split into its component parts, leading to the emergence of a multi-party structure. Its original labour core is returning to an essentially trade union role under its newly elected leader, Mr Marian Krzaklewski.

The latest development is the creation of a Christian Democratic Union (CDU). It is part of Poland's attempt to create west European-style institutions, including a functioning multi-party system, in which an important role would be played by a party which reflects the strength of Poland's Catholic traditions.

The CDU, a centre-right party which claims some 20,000 members, is led by Mr Jaroslaw Kaczynski, 42, the minister in charge of Mr Lech Wałęsa's

presidential office and one of Poland's most effective politicians. Last year he was a prominent advocate of splitting Solidarity and played an important role in Mr Wałęsa's successful presidential campaign in the autumn.

Mr Kaczynski's twin brother, who is also a key aide to President Wałęsa, last week failed in an attempt to become leader of the Solidarity trade union, and the leadership went instead to the little-known Mr Krzaklewski.

The union voted to put up only a "limited representation" in forthcoming parliamentary elections and the Kaczynski brothers hope that union supporters will vote mainly for the CA. Last week, however, Mr Stanislaw Tyminski, the Polish Canadian businessman who came from nowhere to take more than a quarter of the vote in the presidential elections, announced that he too was founding a new party to challenge the post-Solidarity establishment.

Parliament is expected later

this week to set May 26 for the elections and announce details of the new electoral law. This will largely govern the composition of the 460-seat parliament. Mr Wałęsa wants a first-past-the-post system for half the seats and proportional representation for the other half.

But a majority in parliament, which is still dominated by deputies connected with the old Communist party, wants 75 per cent of the seats to be filled under a proportional representation system. This would not only favour the post-Communist party, but lead to a plethora of new political parties.

Some fear that this would lead to a fragmented parliament, easily manipulated by Mr Wałęsa and his advisers.

• A Polish company has clinched an old-style barter deal with a Soviet enterprise to trade Polish-built natural gas tankers for Soviet natural gas. The deal was outside a government-to-government gas purchase agreement being negotiated between Warsaw and Moscow.

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THE TORY MANIFESTO

The government, basking in the afterglow of victory in the Gulf and falling interest rates, is determined to be ready for an early general election. To that end, the MPs charged last year with generating new ideas for a fourth Conservative term will this week provide the prime minister with the raw material for his manifesto — the document setting out the policies on which the government will fight the election. There are dozens of new ideas — some radical, others designed to appeal to floating voters. Mr Major hopes these ideas will balance a commitment to market economics with a stronger commitment to improve the country's public services. FT writers examine the options.

ECONOMY**Conservatives to fight election on inflation record**

THE decisive battleground for the general election will be the economy. It always is. Will it be inflation and mortgage rates, taxation and spending, and unemployment which dominate the campaign, writes Philip Stephens.

The outline of the manifesto is already clear. The Tories will project themselves as the only party with the will to conquer inflation. The pledge to maintain sterling's parity within the European Monetary System (EMS) will be central.

Pledges to provide increased resources for welfare state will be combined with the more traditional promise to cut public spending and to bring down tax rates. The "growth" and the "pesco" dividends will square the circle.

Privatisation of the remaining state-owned industries and further efforts to spread individual share ownership will feature prominently in the manifesto. So too will the pledge to reduce the basic rate of tax from the present 25p to 20p.

Close aides insist Mr John

Major is as keen as Mrs Margaret Thatcher to shrink the public sector, but more willing to spend money on the services that remain. The implication is now that public spending has fallen to just below 40 per cent of national income. Mr Major will be content to see it stabilised rather than push for further reductions.

His approach to income tax is similarly nuanced. He has accepted Mrs Thatcher's pledge to reduce the basic rate of tax but it is not a priority.

Ministers predict that the tax reforms of a new Tory government, led by Mr Major, will focus on streamlining the systems of tax, national insurance and benefits at the lower end of the income scale and on new incentives to promote saving.

Senior Tory MPs believe that as a former treasury and social security minister, Mr Major will be well placed to embark on the integration of the tax and benefit systems needed to eliminate the layers of poverty traps which penalise those on low incomes.



Hard act to follow? Mr Major hopes to focus attention on new ideas rather than Mrs Thatcher's legacy

DEFENCE AND FOREIGN AFFAIRS**Little enthusiasm for playing 'Gulf' card**

DEFENCE and foreign affairs offer both opportunities and risks for the government in its manifesto, writes Ralph Atkins and Philip Stephens.

Mr John Major's pledge not to play the "Gulf" card will not prevent Tory MPs from emphasising one of the government's greatest strengths with the voters — its commitment to a strong defence policy and the preservation of Britain's independent nuclear deterrent.

Most will be less-than-enthusiastic, however, about extending the election debate too far into foreign policy. If the government can claim that its

approach to countries like South Africa has been vindicated, the internal divisions within the Tory party over Europe are potentially damaging. As one cabinet minister acknowledges: "It [Europe] is an issue which don't want to go away."

The debate in the manifesto group on defence policy has been delayed by the Gulf War, but it will reassess familiar pledges to ensure Britain's security while looking forward to a "peace dividend" from the end of the Cold War.

One lesson being drawn from the conflict is the need to

ensure a flexible and mobile army to respond to unpredictable threats to British interests. The group will stress the commitment to the Nato "bridge" between Europe and the US while accepting the Alliance has to change, perhaps with the adoption of an "out-of-area" role.

There is little dispute about Ministry of Defence's "Options for Change" plans for reductions in front strengths. Most Tory MPs accept cuts are inevitable, even if there are arguments about what areas can be trimmed.

The broad consensus among

Tory MPs about defence, however, has not been mirrored on the manifesto group charged with the task of shaping the Conservative approach to European integration.

The divisions which prompted Mrs Margaret Thatcher's downfall still threaten the new leader. A strong minority are firmly opposed to any further surrender of "sovereignty".

The section of the manifesto devoted to the Community is therefore expected to be written in Downing Street — with suitably diplomatic language to disguise the cracks.

TRANSPORT**Fresh policy on safety and British Rail sell-off**

TRANSPORT WAS given less space than the arts in the 1987 Tory manifesto: ministers do not expect that to happen this time, writes Alison Smith.

Disasters, such as the King's Cross underground fire in 1987 and the train crash at Clapham, have contributed to putting transport higher up the political agenda, while the arrival of Mr Malcolm Rifkind as transport secretary, expressing interest in the environmental and "quality of life" aspects to transport policy, has given the debate fresh impetus.

From the beginning, Mr Rifkind has made it clear that he does not favour an approach which looks at modes of transport individually, and does not take account of the impact of one on another. With the new absence of party doctrine in this area, it is now permissible to speak in terms of an integrated transport policy.

The accidents, however, mean that underlying the transport section of the manifesto will be a clear commitment to travel safety.

Inevitably, the fresh manifesto commitments on transport will be dominated by the privatisation of British Rail.

Final decisions could yet include the option of setting up a track authority on which competing services could run. The approach which seems more likely to lie behind the commitment, however, is that of selling parts of the organisation in a piecemeal fashion, the first candidate of which might well be the freight business.

The other "blockbuster," as one minister described it, will be a pledge to deregulate London's buses, bringing it into line with the others in the country.

Depending on the timing of the election, the manifesto may also have to give the government's view on the Channel Tunnel Rail Link, which would provide extra services into London in the late 1990s.

British Rail is expected to decide its preferred route next month.

The review group is also likely to recommend a commitment to build on what the government has already done to increase the role of the private sector in road provision.

Legislation to enable privately funded toll roads to be approved under the same procedures as trunk roads, in addition to the £16bn departmental roads programme, is already being considered by parliament.

The Standing Advisory Committee on Trunk Road Assessment is due to report in late spring on various techniques of "environmental pricing," for example on the basis of replacement costs.

Road pricing, however, to discourage the use of private cars, is off the agenda for the immediate future.

TRADE AND INDUSTRY**Philosophy of free market likely to remain strong theme**

THE STRONG flavour of market economics which characterised Conservative trade and industry policy in the 1980s is likely to be diluted only slightly in the department's manifesto submission, writes Ralph Atkins.

The broad themes of the last decade are likely to remain intact — a vigorous promotion of market forces and an unfettered competition policy with minimal state intervention.

In political terms, the Department of Trade and Industry remains the exchequer. Mr Major is expected to be chancellor of the Exchequer, Mr Major expressed concern at the trade deficit, and asked why more imported goods could not be made in Britain.

In practice, that is likely to mean an election package emphasising the strengths of UK industry and the government's commitment to promoting British exports.

LAW AND ORDER**Crime focuses debate between left and right**

EC borders controls at the end of 1992.

A commitment to reform the law on asylum will also be recommended. MPs are concerned that it is presently too difficult to deal with people who enter the UK essentially as economic immigrants.

Home office ministers themselves will recommend extending crime prevention into "criminal prevention" through a programme directed particularly at young people in inner cities. The right wing, however, puts more faith in the deterrent of minimum sentences for serious crimes.

The manifesto will also contain a commitment to a further reform of the prison service. Alongside legislation to introduce the offence of prison mutiny could come sentence planning for those facing life imprisonment.

ENVIRONMENT**Green is now 'de rigueur'**

LEGISLATION to extend the pilot "rent-to-buy" scheme for council tenants — allowing partial purchase of properties but perhaps the most ambitious thinking is going into the problem of providing cheap start-up homes in rural areas — a highly sensitive issue in the Tory shires.

Attention will also be focused on the countryside, with increased resources for development of Green Belts as recreational areas.

And in a concession to the Prince of Wales and his supporters, if your building plans are just plain ugly, that may be reason enough to subject them to the planner's red pencil.

HEALTH**No talk of privatisation**

THE MOST important manifesto promise concerning the National Health Service (NHS) will be a negative one: a pledge that the reforms do not lead to the introduction of GPs' budgets. "Fundholding" by both hospitals and doctors is seen as the key to devolving power from the centre and to improving efficiency.

The group favours pushing ahead with the government's "Care in the Community" programme, and other ideas include closer targeting of resources on poor inner-city areas as part of a programme to tackle health inequality.

EDUCATION**Tories emphasise more choice**

PARENT power, greater choice for students and a rigorous reform of teacher training will form the headlines of the Tories' commitments on education, writes Ian Dury.

The emphasis will be put on raising the status and prestige of vocational as opposed to academic qualifications. But the agenda will also try to boost the sluggish progress in increasing grant maintenance and locally-managed schools.

Obligatory balloting on opt-out

SOCIAL SECURITY**Child benefit to get prominence**

PRESERVING Child Benefit as a foundation stone of Conservative policy on social security will feature high in manifesto. But ministers are likely to stress the need to improve its targeting as much, if not more, than any pledges to increase its value, writes Ralph Atkins.

Possible reforms include expanding the strategy of paying extra for first children, perhaps with a one-off capital payment at birth. Others are

more voters that its NHS is safe in their hands.

The manifesto will foreshadow a acceleration of the trend towards self-government trusts and the establishment of GPs' budgets. "Fundholding" by both hospitals and doctors is seen as the key to devolving power from the centre and to improving efficiency.

The group favours pushing ahead with the government's "Care in the Community" programme, and other ideas include closer targeting of resources on poor inner-city areas as part of a programme to tackle health inequality.



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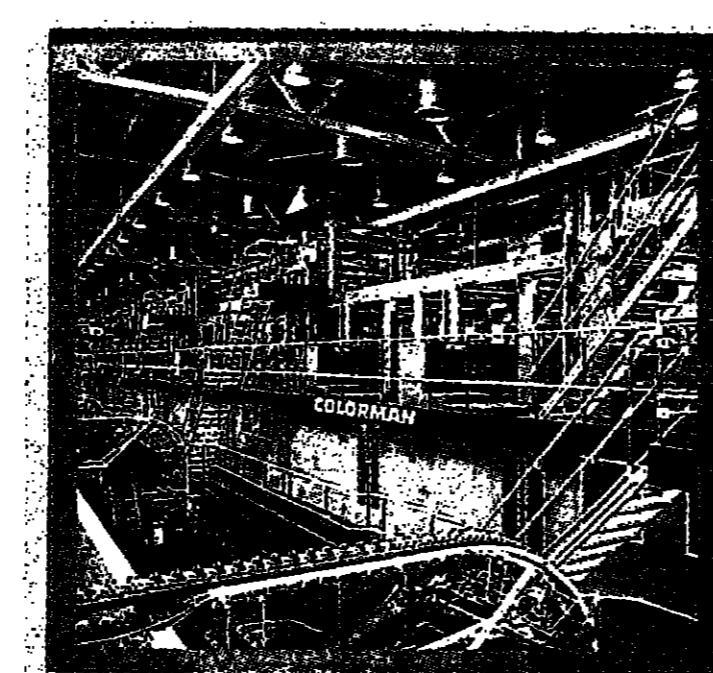
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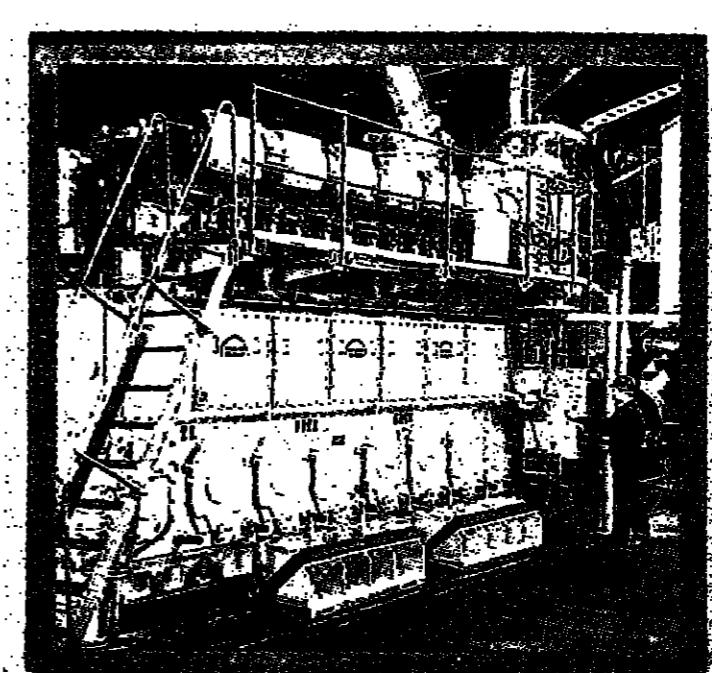
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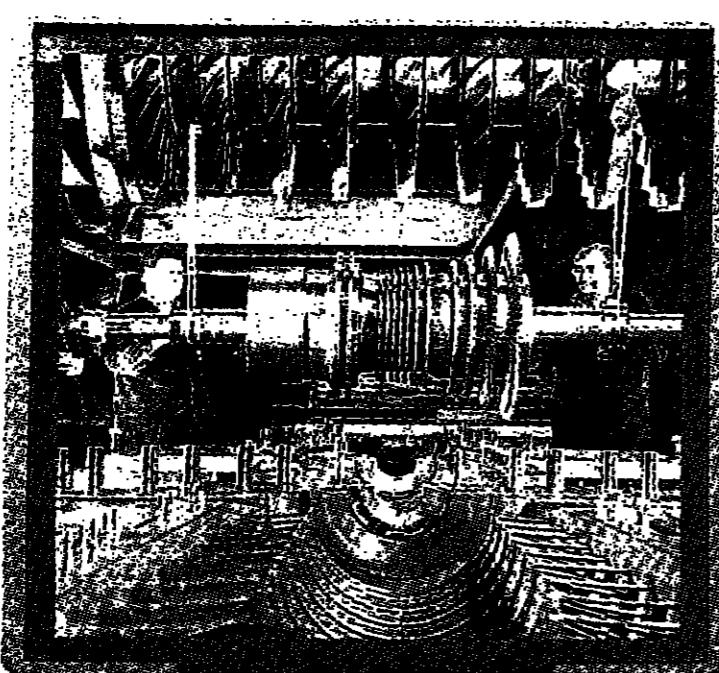
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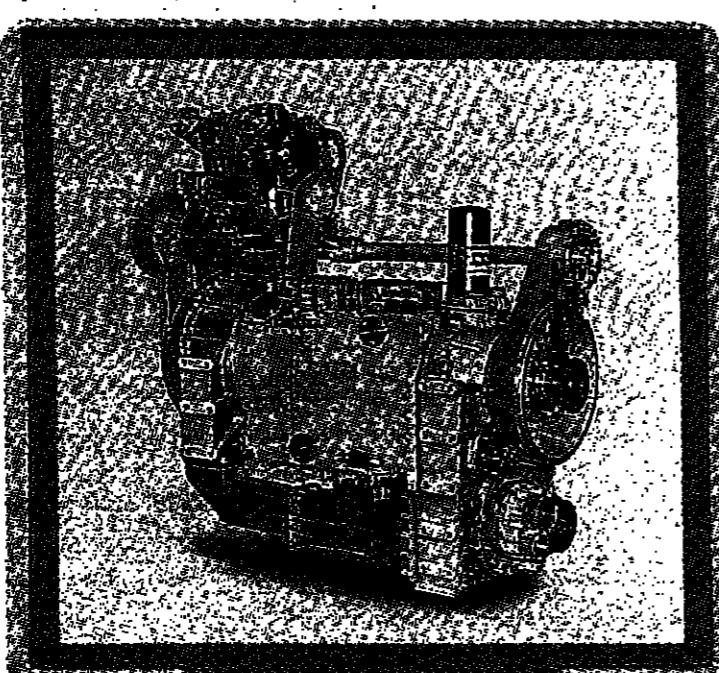
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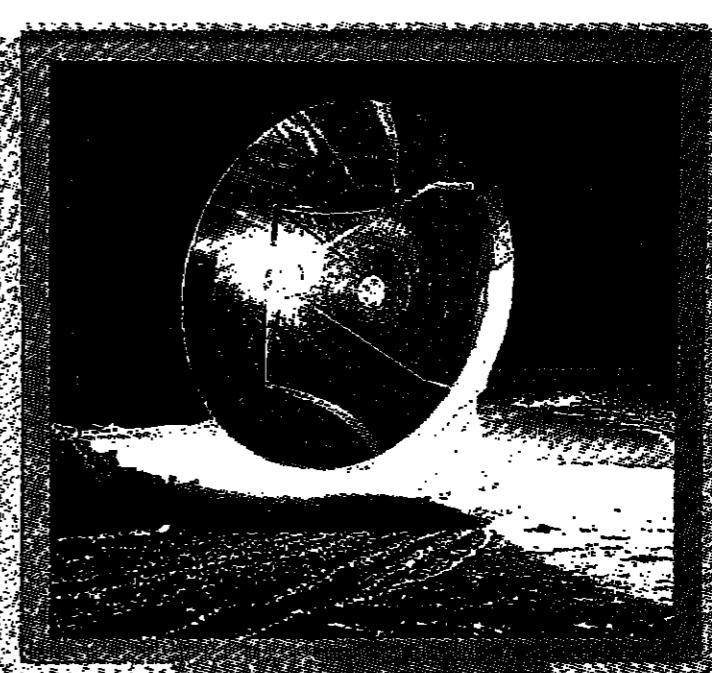
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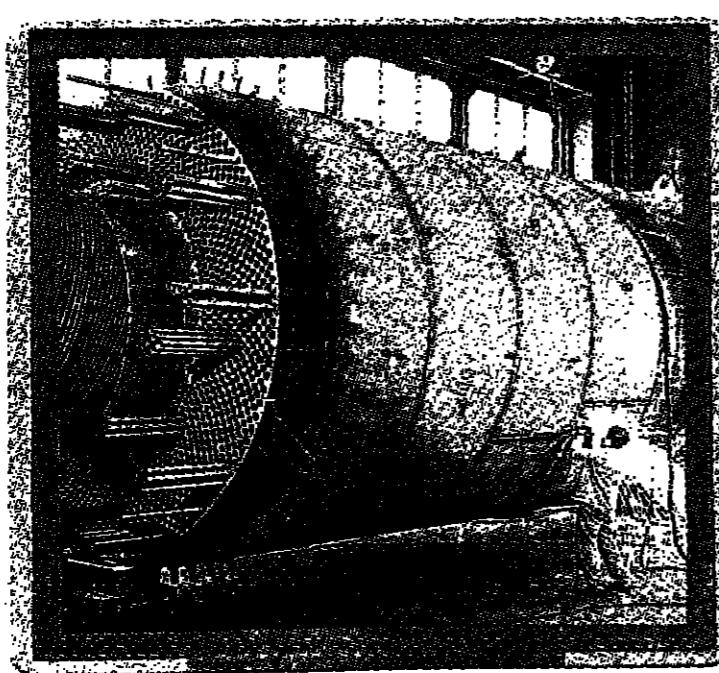
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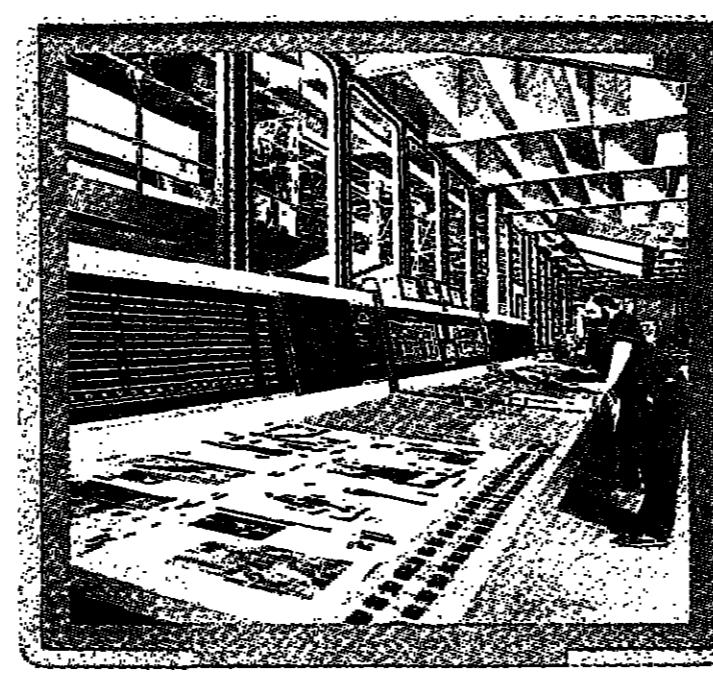
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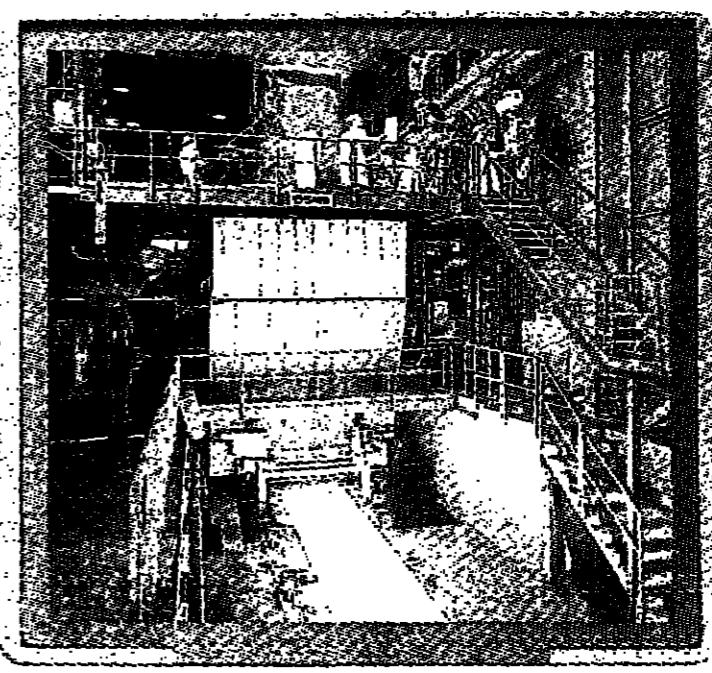
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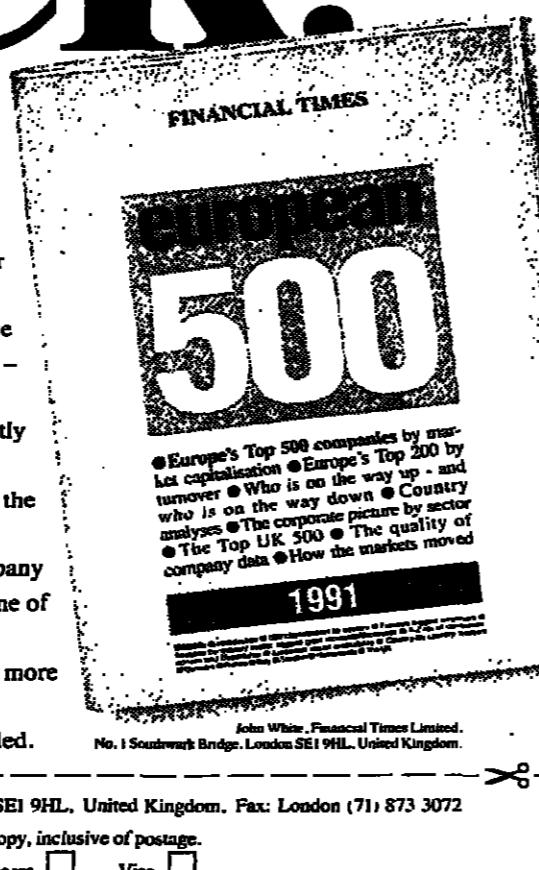
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FT LAW REPORTS

Arbitrators' fee negotiation not improper

K/S NORJARL A/S v HYUNDAI HEAVY INDUSTRIES CO LTD
 Court of Appeal (Lord Justice Leggett, Lord Justice Stuart Smith and Sir Nicolas Brown-Brown-Wilkinson, vice-chancellor): February 21 1991

AN ARBITRATOR, who, after his appointment, is required to commit himself to an unexpectedly lengthy hearing beyond his contractual duties, is entitled to seek to negotiate, though not to insist on, a commitment fee to safeguard his financial position in the event of settlement. But he acts properly if he declines to agree a fee with one party to which the other objects, because to receive payment from one without the other's consent would probably leave him open to imputation of bias constituting misconduct and justifying his removal.

Mr Estes remained aloof from the ensuing discussions about fees. Neither Ince & Co nor Clifford Chance was prepared to recommend those conditions to its clients.

Ince & Co had no counter-proposal. Mr Steel and Mr Boyd offered to resign. Clifford Chance made counter-proposals which were not accepted.

Further discussions took place between Clifford Chance and the arbitrators resulting in an agreement in principle that two-thirds of the total hearing fee would accrue in six monthly instalments on a sliding scale. On an assumed daily rate of £1,700 per day for 1992 that would have involved a total advance of £63,750.

No agreement was concluded. On being apprised by Clifford Chance of those discussions Ince & Co responded that it was not reasonable for a tribunal to expect a commitment fee of the type envisaged.

LORD JUSTICE LEGGATT said that Hyundai, North Korean shipbuilders, contracted to build a drilling rig for Norjarl, a Norwegian partnership. The contract contained an arbitration clause by which, in the event of dispute, each party was to appoint one arbitrator, both of whom were to appoint a third. There was no provision for arbitrators' fees.

In January 1987 Hyundai appointed Mr Cedric Barclay as its arbitrator and Norjarl appointed Mr Stewart Boyd QC. No reference was made to fees. In May those arbitrators appointed Mr David Steel QC as third arbitrator.

Again there was no mention of fees, but Mr Boyd reported Mr Steel's acceptance as having been on the understanding that the hearing would take place by May 1989 and last from three to five weeks.

In May 1989 Hyundai appointed Mr John Estes, because Mr Barclay had died.

Declarations were sought which raised the issues whether Norjarl could agree with Mr Steel and Mr Boyd to secure their fees, without Hyundai's consent; whether those arbitrators should be removed for misconduct and whether they were fit and proper persons.

The cross-appeal was therefore dismissed.

Hyundai argued that merely by making the requirements in respect of fees to which they had no prior right, and by persisting in them, the arbitrators had been guilty of misconduct.

Mr Steel wrote that he and Mr Boyd were not prepared to make a binding commitment for three months in 1982 and yet be wholly unsecured for fees. He said that "in the circumstances we have no option but to resign".

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Whatever else the Gulf war may have achieved, it has cast in stone the premise that the future of US national security is inextricably linked to the commercial viability of American high-technology industries.

Last week, US semiconductor industry leaders arrived in Washington to play "the war card", an ace that they have held in reserve in a decade-long struggle to win favour from the US government.

"We are proud of America's men and women in the Gulf. We are also proud of the role of American technology in this effort, exemplified by the Patriot missile... Our industry supplies the American semiconductors which make these high-technology weapons

possible," US chip industry leaders said in a letter delivered to President Bush.

The industry's message is hardly new. For the past five years US defence advisers have warned that the US military is becoming increasingly dependent upon foreign suppliers of critical semiconductor devices. Recently, however, events in the Gulf have driven the message home.

"The military represents only 8 per cent of demand for our products. It is, therefore, commercial markets which drive development of the technology needed for advanced weapons systems," the chip makers told Bush. "Our competitive edge depends not only on American ingenuity but on openness of foreign markets," the US chip makers said.

"To preserve our ability to make the advanced products required in the future we need a new agreement to open Japan's market to semiconductor trade... we also need the current Gatt talks to result in a tariff-free environment for trade in semiconductors and computer parts." The US chip makers added, in a clear reference to European import tariffs.

The timing could not have been better. Just as the US-led allied forces declared victory,

Victory in the Gulf has given the US chip industry its best chance so far to convince Washington to support its case, writes Louise Kehoe

The semiconductor's moment of glory

Yet as post-war Middle East concerns take centre stage in Washington, this may prove to be a particularly difficult time to win the attention of Bush's advisers to US competitiveness issues.

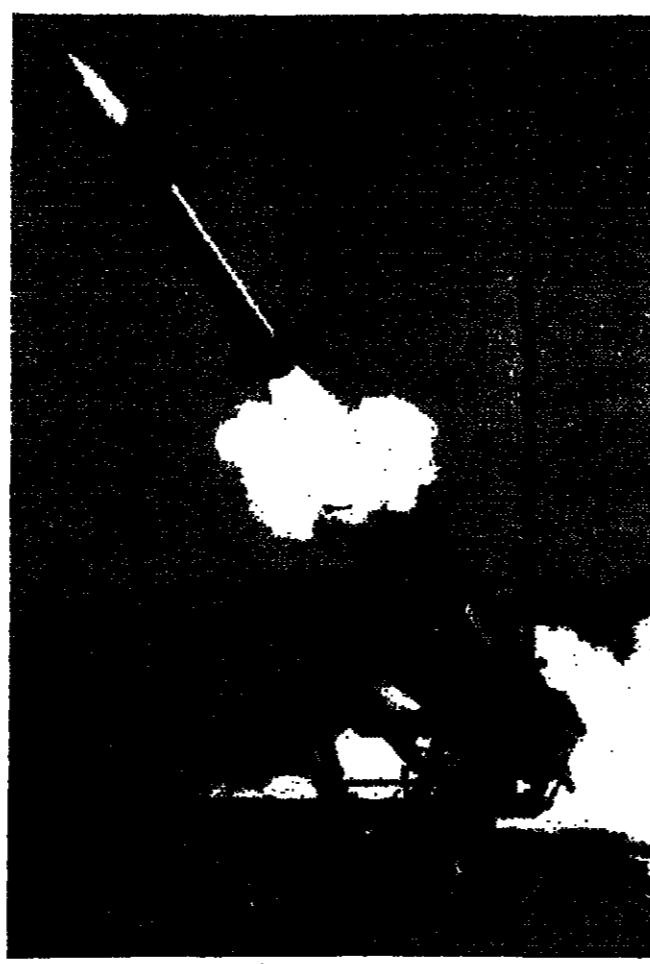
Long-deliberated plans to boost the international competitiveness of US chip makers went largely unheeded just two weeks ago, in part because the Gulf war dominated the concerns of Washington politicians.

The National Advisory Committee on Semiconductors (NACS) last month issued its second annual report, entitled "Toward a National Semiconductor Strategy". The group of industry executives and academic leaders presented a stark picture of the decline of a strategic industry. "The competitive position of the US semiconductor industry in world markets continued to deteriorate in 1990," Ian Ross, chairman of NACS and president of AT&T's Bell Laboratories warned in yet another letter to Bush.

If the message has finally penetrated the White House that the US chip industry is in trouble and that its decline may have dire consequences for defence as well as for the US economy, NACS has proposed a series of actions designed to reverse the trend.

US allies, who to a large extent are also reliant upon US semiconductor technology as the building blocks for defence electronics, might also take note. "The problems facing the US semiconductor industry are serious and are growing worse," NACS reports. "The future success of US firms will depend, more than ever before, on effective long-range planning, co-operation with suppliers and customers and supportive national policies."

Rather than continuing to hang its head upon the brick wall of White House opposition to "industrial policy", NACS in its second annual report has come up with some politically



The Patriot air defence missile, which earned its stripes in the Gulf, is a source of pride for the US semiconductor industry

neutral proposals.

NACS has focused upon creating new high-volume markets for US chip suppliers. It is [high volume] commercial markets which drive development of the technology needed for advanced weapons systems," the US chip makers point out.

Broadband communications, advanced display technologies and intelligent vehicles and highways were chosen by

medium, will have far-reaching effects on the semiconductor and electronics industries," the committee predicts.

ISDN is a system of data transmission standards, communications protocols and equipment that would greatly expand the capabilities of today's telephone networks to include the ability to send video pictures, data, voice and facsimile on a single line. "Advanced display systems constitute a strategic market of great promise for the US semiconductor industry," NACS proposes.

Carefully avoiding any direct reference to High Definition Television - which became politically tainted in an earlier industry effort to encourage government funding for research and development - NACS points out the importance of advanced display technology in the computer industry.

Although Japanese companies currently dominate the market for advanced flat-panel displays, the US has technical strengths - in microprocessors, signal processing software and polymer chemistry - that should allow it to claim a leadership role in this emerging market. The US government should encourage industry consortia and joint ventures to reduce the costs and risks of manufacturing advanced displays.

Intelligent vehicle and highway systems are the third area of technology development highlighted by the NACS report. Such systems, designed to improve the efficiency and safety of automobiles and highways, represent a major opportunity for the US electronics industry, the committee suggests.

Plotting the future of Integrated Services Digital Networks (ISDN), the NACS foresees a huge new market for semiconductor devices. "The introduction of broadband communications services, most easily realised with optical fibre as the transmission

development, and there are no worldwide standards of dominant technologies. US manufacturers could develop and control significant world share in this market, but they must seize the opportunity quickly.

"The US government should encourage co-operative (industry) efforts to set a national agenda for the development and deployment of IVHS and to promote the co-ordination of private and public efforts," the report proposes.

By identifying major new potential domestic markets for US semiconductor products, NACS has attempted to map an approach to solving the problems of the US semiconductor industry without demanding government subsidies for "an industry at risk" as the committee's first-year report was titled.

The latest NACS report dropped controversial proposals for the formation of an "electronics capital corporation" to provide low-cost funds to US electronics companies. This proposal offended White House opponents of "industrial policy" in attempting to provide a set of apolitical proposals.

Carefully avoiding any direct reference to High Definition Television - which became politically tainted in an earlier industry effort to encourage government funding for research and development - NACS has this time usurped the role of industrial strategic planning.

Ironically, there is no question that US industry needs in identifying new markets. US competitive weaknesses stem from an inability to exploit those markets because of the high cost of capital in the US.

Solving the real problems of the US semiconductor industry will require a fundamental shift in US industrial policy. If the evidence provided by the Gulf war does not persuade President Bush's economic advisers that the chip industry plays a unique role, nothing will.

So what should the US government do? "They are paralysed in terms of doing anything about it. They are committed to this theoretical view of free trade - a laissez-faire view of the marketplace - which fundamentally means doing nothing," says Charlie Spork, a veteran of the US semiconductor industry - president of National Semiconductor and a member of NACS.

"We must establish an integrated centre in Washington that focuses on industrial strategy, the industrial health of the nation," he maintains. "This is the industry that we cannot afford to let go south. It's so critical. Whatever it takes, we have got to end up with a healthy semiconductor industry."

Nuclear power's difficult rebirth

By David Fishlock

The British electricity generating industry is being privatised this week - but not the nuclear reactors with which, in the 1950s, Britain led the world.

In 1959 the government removed the reactors from privatisation plans because, when properly costed, their power appeared so expensive it could have spelled disaster for the flotation. The government also declared a moratorium on further reactor construction before a review in 1984.

Now, however, the nuclear industry is trying to put it back on the agenda. What will convince the share-buying public that nuclear power, which still only totals a mere 14.2 per cent of generating capacity in England and Wales, is an economic proposition?

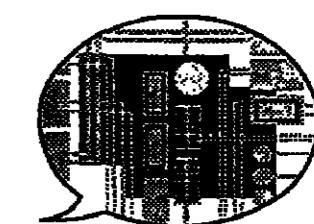
With the costs of re-processing included in the price of nuclear fuel, the resulting electricity costs 30 per cent more to produce than electricity generated from fossil fuels. Worse, before it was hived off nuclear power was estimated to be absorbing 50 per cent of the Central Electricity Generating Board's top management team.

A key reason was the abysmal performance of the British-designed advanced gas-cooled reactor (AGR). In 1965 the AGR technology was selected by a joint committee of experts from the CEBG and the UK Atomic Energy Authority, and declared 10 per cent better than anything the world had to offer. It was 1976 before the first AGRs began to make electricity. Even last year Britain's 14 AGRs generated only half the electricity they were designed to make.

The contrast with Sweden's 12 reactors could not be more stark. Sweden's politicians wanted to get rid of their reactors but said they would close them only if there were no big economic consequences. So far they have found nothing.

"We are about to criticise the UK nuclear industry," says Charlie Spork, a veteran of the US semiconductor industry - president of National Semiconductor and a member of NACS.

"We must establish an integrated centre in Washington that focuses on industrial strategy, the industrial health of the nation," he maintains. "This is the industry that we cannot afford to let go south. It's so critical. Whatever it takes, we have got to end up with a healthy semiconductor industry."



TECHNICALLY SPEAKING

AEA. The aim is to assemble - by next month - a case that will persuade government to let them start building again.

Where did Britain go so badly wrong? The former CEBG selected the AGR, chose its several contractors and approved the many design changes. Its expertise lay with its big design and construction team at Barnwood near Gloucester. This team, when exposed to competitive tenders for industrial consortia for gas-fired power stations in the late 1980s, was shown to be slow and costly.

AGR performance is improving but painfully slowly, and there seems to be a consensus that Britain will build no more Sizewell B, the only big pressurised water reactor, will not be finished before 1994 and has been "anglicised" from a US design at a price that suggests it must be the world's most expensive generator of its kind.

The only credible route seems to be one pioneered by BNFL in pursuing the possible replacement of its ageing Calder Hall reactors with a new nuclear unit. BNFL is proposing to invite a successful foreign reactor vendor such as ABB Asea Brown Boveri, Framatome, Mitsubishi or Siemens to design and manage construction of a reactor. British industry would be nothing more than a sub-contractor.

Britain's biggest problem in relaunching its nuclear power programme may lie in keeping the dead hand of Barnwood - now largely part of Nuclear Electric - out of the picture. Only then may Britain benefit from the sort of low-cost nuclear power enjoyed by its trading rivals. But a reactor manufacturing industry of its own now looks out of the question.

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MANAGEMENT: The Growing Business

Image enhancement

PR — an extra string to the corporate bow

By Charles Batchelor



Jamie Dutton-Forshaw: has overcome his initial wariness of PR

For a basic £20,000 a year retainer and a further £10,000 to cover special events, Dwyer believes his PR campaign has helped keep Coys in the first league of upmarket car auctions.

Dwyer says he has overcome his initial wariness of PR and that Dwyer has given value for money. He has an advertising budget of £250,000, but he describes PR as "an extra string to our bow".

Dwyer says he is not alone in his suspicions of PR.

For an industry which lives by improving the image of its clients PR has a serious image problem of its own. Despite all the protestations of the PR men and women many businesspeople still regard it as a world of boys' wives bent on ruining their liver at their clients' expense.

The rapid growth of the industry has also led to an influx of people with little experience.

One problem is that anyone can set up a PR business. The Institute of Public Relations maintains a code of professional conduct for its 3,500

members but membership is not obligatory and no one has been drummed out in recent years, according to John Lawrie, executive director. It will, however, require members joining after January 1992 to sit an exam.

A second difficulty is that most people have some idea of what advertising involves the more indirect processes of public relations are harder to fathom. The handbooks define PR as encompassing activities which enhance a firm's reputation; increase awareness among customers of the business or its products; or generate a new company image. For most small businesses PR comes down to establishing good relations with the media.

This can be done by various means press releases, videos, briefings, launches, seminars and even the much-maligned business lunch.

Many small businesses, like Coys, start out by doing their own PR — with differing degrees of success. Kate Malone, an Islington-based potter, puts together her own pro-

motional packs of slides and photographs to send out to galleries and potential customers. Malone, 30, sells £20,000 worth of ceramics a year, spends nearly £2,000 promoting herself. Half of this is payment, in kind, to a friendly photographer who takes pictures of her work.

Malone is able to let the photographs speak for themselves without the need for lengthy press releases. But for many businesses the written word is crucial. Colin Moor, a director of Taurus Financial Services, a Hertfordshire-based consultancy, writes his firm's brochure but he has it checked by a professional writer.

"You don't have to be a great writer but you do have to be able to get your message across," says Patrick Gal- lacher, a partner in Company Solutions, a promotion and publicity consultancy. "Many businesspeople tend just to write about themselves in their press releases. They don't understand that editors have to provide news that will interest their readers."

The Institute of Public Relations will match companies with the most appropriate agencies among its members while the Hollis Press & Public Relations Annual provides extensive listings.

The initial meeting between the businessperson and the PR agent should be used to discuss the objectives of the campaign.

Roché advises. For while some PR others have an exaggerated idea of what it can achieve. "People's expectations are sometimes very high," says Peter Robinson, managing director of PRPR, a small London-based consultancy specialising in technology companies.

"They expect to be in the national papers the next day."

Some businesses count the success of their PR by the column inches of editorial coverage.

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age generated but this is a very crude measure. "It is not the inches but the prominence that is important," says Robbison. For a smaller company which raises finance and sells its products regionally its target market is likely to be local bank managers, accountants and customers.

The most thorough way to assess the impact of PR is to carry out research among the target audience but this can be expensive and few companies are prepared to include this in their PR budget. Paul Dwyer provides a client in the wine trade with a monthly report on media coverage, wine tastings and other events where its products have featured.

The businessperson must also make quite clear from the outset the size of his budget. Take into account that there will be additional costs on top of the PR person's fee which "could amount to more than the fee," warns Martin Roche, a director of Good Relations, a larger PR firm.

A small company may find it makes sense to spend a limited PR budget on buying a small amount of time from a good PR person for in-house advice and training so it can do a better job itself. Limited funds could also be used to stage a single event which has the advantage of giving a concentrated, measurable burst of publicity.

But if the funds are available, they should be spent on retaining a PR man for a longer period. This gives him time to get to know the business and to develop a proper campaign.

Fees will depend on the client, the nature of the campaign and the seniority of the PR person involved. Paul Dwyer estimates he would charge £30,000 for a 12 month campaign. Robinson puts the average cost to his clients at around £1,000 a month; while Roche says Good Relations, which caters for medium-sized rather than the very small businesses, charges an annual retainer of £15,000 to £50,000 outside London and from £45,000 upwards in the capital.

"PR can give a competitive edge to the smaller firm," says Dwyer. "It can help a small business compete on a more equal basis with a big one."

"Decent Exposure: How to Manage Your Own Publicity, Volume Yearley, 126 pages, £7.95. Kogan Page, The Institute of Public Relations, The Old Trading House, 15 Northburgh Street, London EC1V 0PR. Tel 01 253 5151. £22nd Edition, 1990-91, 1152 pages, £48. Published by Hollis Directories.

Tecs and enterprise agencies

Friendly relations in train

By Charles Batchelor

developed a range of start-up and small business support services over the past decade.

Seventy six per cent of agencies surveyed said they regarded the arrival of the Tec as beneficial. Twenty per cent had been "very involved" in the development of their local Tec while 42 per cent had been "partly involved".

Of the agencies surveyed 65 per cent had prepared written recommendations for their local Tec while 80 per cent had made recommendations in meetings. Half of the agencies had sought funding from their local Tec while 48 per cent had sought funds for new projects.

Some people involved in small business support networks had expressed concern that the Tecs would compete with the agencies which have

contracted to provide small business counselling and business development support to their local Tec.

• Reading Enterprise Agency has been contracted to provide counselling in Berkshire and South Buckinghamshire.

• Calderdale and Kirklees Tec has asked the Halifax agency to act as a referral point to other specialist services in its area.

• Agencies in Somerset are co-operating with a plan by the county's Tec to create five district enterprise centres as "gateways" for business support.

• Hertfordshire Tec is paying local agencies to administer the Small Firms Service (SFS) previously run by the Department of Employment and to provide the SFS freefone advice service.

In brief...

■ A two-day conference entitled Intellectual Property Rights in European Collaboration Research and Training will be held in Manchester on April 25-26. The conference, sponsored by the European Commission, is intended particularly for organisations involved in European collaborative programmes.

Contact Ed Duff, Watch Lane Farm, Motton, Shropshire, Chesire CW11 9QS. Fee 061 226 5355. Fee £365 + VAT. Simultaneous translation into French and German is planned.

■ Managers in continental Europe are becoming more willing to leave the security of large corporations in favour of the independence of their own business, according to a survey by St, the venture capital group.

British managers have previously been more willing than their continental counterparts to consider setting up on their own but more than 90 per cent of respondents in France and Germany were also willing to "break out". In Italy 85 per cent were prepared to consider such a move.

Attitudes to Breaking Out in Europe. Available from St, 91 Waterloo Road, London SE1. Published by Colt Books, 9 Clarendon Road, Cambridge CB2 2HE, with the backing of the Association of British

■ EXP. Tel 071 928 3181. 20 pages. Free.

■ National Westminster Bank has opened an experimental Business Centre in Swansea Enterprise Park to provide an improved service to the larger small business — with sales of £100,000 to £1m.

The centre, open Monday to Friday from 9am to 5pm, is a pilot for what NatWest hopes will become a nationwide network.

Businesses in this size range expect banks to have a greater understanding of business issues, a more active approach and a closer relationship with their clients, NatWest added.

■ An on-line database of information of interest to small and medium-sized businesses has been launched by Business Online, a small south London electronic publishing company.

The information is free to users but requires them to have a dedicated Prestel viewdata terminal or a computer, modem and Prestel-standard videotext software.

Information for the service has been supplied by organisations such as the Automobile Association, Confederation of British Industry, Department of Trade and Industry and Institute of Chartered Accountants in England and Wales.

Contact Business Online, Suite 224, Bon Marché Building, 444 Brixton Road, London SW9 8EJ. Tel 071 733 7373.

Chambers of Commerce. 640 pages, £25 reduced to £22 plus £2.50 p/p to non-members if ordered before April 30.

■ The regional expansion of the UK venture capital industry continues with the opening of a new Bristol office by County NatWest Ventures. The Bristol office, headed by Alan Lewis, plans to invest in about 10 businesses in the West Country and South Wales.

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Information to Andrew Love, Corporate Finance Group,

246 Bishopsgate
London EC2M 4PB
Tel: 071-377 1000
Fax: 071-377 8931

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Touche Ross

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Slade Jewellery Limited
Michael Sonnenthal (Jewellery) Limited
(All In Administrative Receivership)

The Joint Administrative Receivers, N. R. Lyle and D. L. Morgan, offer for sale the business and assets of the above Companies, which

- Are manufacturers of wedding rings, gold chains and diamond and gem set jewellery.
- Have a nationwide customer base, including national retailers and mail order companies.
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For further information, please contact Jamie Smith or Guy Hollander at the address below.

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Tel: 071-480 7766. Fax: 071-80 6881.

Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business

T. L. Leisure Limited (In Administration)

The Administrator offers for sale as a going concern the business and assets of T. L. Leisure Limited.

- Turnover for the nine months to 31st December 1990 £430,000.
- Fully licenced nightclub catering for 650 persons on two levels incorporating three bars and a restaurant area.
- Leasehold property located in central Hereford.
- Full lighting rig and video screen facilities available.
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For further details please contact the Administrator,
Philip C. Byrne, ACIS, MPA, Stoy Hayward, Oakfield House,
Oakfield Grove, Clifton, Bristol BS8 2BN. Tel: 0272 237000.
Fax: 0272 732741.

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Touche Ross

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The Receivers, A. R. Houghton and I. K. Denney, offer the above company's assets for sale:

- Established market leader in electrical travel accessories.
- 12,000 sq. ft. factory in Peterborough.
- Turnover approx. £4m per annum.
- Worldwide customer base.
- Stock, tooling and order book.

For further information please contact Lindsay Denney or Tim Steel at:

1 Woodborough Road, Nottingham NG1 3PG.

Tel: 0602 500511. Fax: 0602 590060.

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FOR SALE
THE BOND STREET BOUTIQUE LIMITED

(IN ADMINISTRATIVE RECEIVERSHIP)

The Joint Administrative Receivers offer for sale the business and assets of The Bond Street Boutique Limited, a company trading from New Bond Street, London W1. The business has been established for 50 years and is engaged in the retail sale of cashmere clothing.

Principal features include:-

- Leasehold premises in London W1 providing shop and office accommodation.
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For further information, please contact either Peter Phillips, Colin Francis or Michael Fennemar of Buchler Phillips & Co, 84 Grosvenor Street, London W1X 9DC. Telephone 071-493 2550. Facsimile 071-629 9444.

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CH INDUSTRIALS PLC

(In Receivership)

The businesses and assets of the CH Industrials PLC group are available for sale as a result of Receivership. The group comprises three independent trading divisions and a property division.

AUTOMOTIVE & MASS TRANSIT DIVISION

Tensator Products Limited (In Receivership)

- Assembles/distributes pedestrian control barriers.
- Located in Newport Pagnell.
- Company with annual sales of approximately £1.5 million.
- Skilled workforce of 8.

Enquiries to: DM Ghosh FCA,
Price Waterhouse, 10 Bricket Road,
St Albans, Herts AL1 3JX.
Telephone: (0727) 44155.
Fax: (0727) 45039 or the Company:
(0908) 211888.

Schade Bruce Limited (In Receivership)

- Manufacturer of car components.
- Located in Bicester.
- Turnover of approximately £6 million.
- Workforce of 208.

Enquiries to: AJ Barrett FCA,
Price Waterhouse, No 1 London Bridge,
London SE1 9QL.
Telephone: (071) 939 3000.
Fax: (071) 939 5566 or the Company:
(0869) 252 621.

Premier Polymer Mouldings Limited (In Receivership)

- Car seat manufacturer.
- Located in Silloth, Cumbria.
- Company with annual sales of approximately £6 million.
- Skilled workforce of 119.

Enquiries to: AE James,
Price Waterhouse, 89 Sandyford Road,
Newcastle-upon-Tyne NE99 1PL.
Telephone: (091) 232 8493.
Fax: (091) 261 9490 or the Company:
(0697) 332474.

VEHICLE BODY ENGINEERING DIVISION

Motor Panels (Coventry) Limited (In Receivership)

- Manufactures truck cabs and car bodies.
- Located in Coventry.
- Company with annual sales of approximately £28 million.
- Skilled workforce of 657.

Enquiries to: PE Baldwin FCA,
Price Waterhouse, Livery House,
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Fax: (021) 200 2902 or the Company:
(0203) 685831.

Motor Panels (Wigan) Limited (In Receivership)

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Enquiries to: AJP Brereton FCA,
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Enquiries to: MD Gercke FCA,
Price Waterhouse, Bridge Gate, 55-57
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or the Company: (0403) 61292.

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Enquiries to: RC Boys-Stones A.C.A.,
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Telephone: (071) 939 3000.
Fax: (071) 939 5566 or the Company:
(071) 251 6943.

DMI Manufacturing Limited (In Receivership) (formerly DMI Holdings Limited)

- Supplies office products and metal fabrication.
- Located in High Wycombe.
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- Skilled workforce of 289.

Enquiries to: JC Philips FCA,
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Telephone: (071) 939 3000.
Fax: (071) 939 5566 or the Company:
(0494) 437036.

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Telephone: (071) 939 3000.
Fax: (071) 939 5566.

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Price Waterhouse



14/10/91

BUSINESSES FOR SALE

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(both companies in Administrative Receivership)
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Please contact:
John R Hill
Joint Administrative Receiver at
BDO Binder Hamlyn
20 Old Bailey
LONDON EC4M 7BH
Telephone: 071 489 6192
Fax: 071 489 6295



Chartered Accountants

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Video Distributors

The business and assets of Videoman of Swansea Limited
are offered for sale as a going concern.

- Long established wholesaler of video films and
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- Turnover of £1.5m per annum.
- Operating from Gorse Hill, Swansea - close to the M4.
- Customer base throughout Wales and the West
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Any party interested in the immediate purchase of this
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Barry Mitchell and Barry Jones,
KPMG Peat Marwick McLintock, Marlborough House,
Fitzalan Court, Fitzalan Road, Cardiff, CF2 1TE.
Tel: 0222 462463. Fax: 0222 481605.

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t/a J Williams

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For further details interested parties should contact the Joint Administrative Receivers, N.J. Voscht and J.M. Inglestone at: Cork Gully, 9 Grayfriars Road, Reading, RG1 1JG Tel: 0734 500336. Fax: 0734 607703.

Cork Gully is registered at the name of Coopers & Lybrand
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and Wales to carry on investment business

Touche Ross
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The virtues of repetition

William Packer visits the Serpentine and Thumb galleries

It is commonplace that the painter always ends up painting what is, in essence, the same picture. The only distinction to be drawn is between the painter in whom such repetition is intuitive and unconsidered, and the one who makes it a virtue and a policy.

The three painters now sharing the Serpentine Gallery (Kensington Gardens W2; until April 7) are all of this latter sort. Each of them establishes a simple linear structure or grid, which is then never abandoned. This given support defines the imaginative pictorial space, wherein all subsequent painterly action takes place. Rather than that, all such action is not merely introduced, but positively formed and conditioned by that very structure, having no reality that is apart from it.

Simplest of all, descriptively so, are the paintings of Edwin Hugonin. These are monochromatic, usually a cool or warm variant of grey, and consisting entirely of horizontal stripes across the canvas, more or less regular in width and spacing but unruled. Their singularity, both one from another and collectively, is born of the infinitely subtle differences that derive from this seemingly impersonal, even mechanical method. The hand may wobble a little, the touch easing naturally towards the end or increasing as may be, as the brush by degrees loses its load of paint.

These are undemonstrative and self-effacing works, obviously minimalist yet of a minimalism that belies itself, objects more of contemplation than immediate stimulus. Their secrets need time to declare themselves, and we had best creep up on them, and they on us. And just as with

grandmother's footsteps, once the movement and activity is detected out of the corner of the eye, there is no end to it. The space deepens, wind ruffles the surface of the water, the paintings come and go.

The paintings of James Hugonin are both more complex in their structure and seductive in their physical surface. He sets up a dense double grid that makes the marks that occupy it tiny in relation to the overall scale, rather as with a stitch of a tapestry. The paint is clean, delicate and translucent, laid on in small single strokes that describe no image, yet set up waves and rhythms of tone and colour that wash across the surface. Such minute attention to surface at once draws us close to the work, and yet drives us back. Only then do we begin to comprehend its polychrome, counterpoint complexity.

Hugonin lives and works in Northumberland and has shown too seldom in London. In his studio he sometimes draws on his north-eastern background in a general way, summoning in aid the Lincolnshire Gospels, perhaps for their minute and delicate particularity, at once particular, that is, and yet unspecific. With another set of paintings he refers directly to + Brigflats+, the autobiographical poem by Basil Bunting, another Northumbrian.

"It is time to consider," he wrote, "how Domenico Scarlatti condensed so much music into so few bars/ with never a crabbed turn or congested cadence/ never a boast or a see-here/ and stars and lakes/ echo him... / and the sun rises/ on an acknowledged land." With Hugonin too, it is exactly so.

The last of this trio, and the best known, is John Virtue. He



'Two occupying one Square', 1990, by Sara Rossberg

continues here very much as before, building up each large painting by the simple compilation of constituent elements, as they might be bricks or tiles.

He is the one figurative artist, working directly from the landscape around his home village in Devon, and always in black and white. These detailed images of hands, brick-work, size, thus assembled, become an anthology or compendium of whatever Virtue has taken as his immediate theme – the woods, the fields, the village seen across the valley.

By the very nature of the process, these works too invite particular scrutiny, but are clearly meant to be taken at large, becoming generalised and abstracted at a distance, more evocation of experience than actual description. Virtue now tends to reinforce this sense by working across the whole surface, selectively obscuring or simplifying the imagery and adding looser expressive structure to stand

beside the natural architecture of the piece, once thought sufficient.

At the Thumb Gallery in Soho (38 Lexington Street W1; until March 29), Sara Rossberg, a prize-winner last year at the BP Portrait Award, is that quiet creature nowadays, a photo-realist, but one who is developing in an interesting way. There is no reason why a painter should not, whatever reference he feels appropriate, the only question being the use he makes of it. And while Miss Rossberg is quite open on the source of her imagery, which retains all the distortions and forced perspectives inherent in the photograph, she is not concerned to to reproduce a merely photographic effect. Indeed her work becomes ever more emphatic in its painterly physicality, the stuff laid on thick and gouged and scoured to establish texture and drawing, veils of varnish shifting and blurring the particular focus.

Her chief interest remains the figure, either in isolation or in close relation, established as a large and looming presence. So far as it goes, it is well done: the drawings less so. Whereas the physical demands made by the paintings require extreme and direct commitment in their execution, the drawings, being less demanding, are more tentative and self-conscious. The effect is to expose their limitations, and the limitations of the reference itself. The first rule of working from the photograph is to have long exposure of the life figure, or there can be no knowledge of what the photograph leaves out. Miss Rossberg's drawing lacks the strength that comes of direct observation. As for the paintings, strong as they are, they would be stronger still, and all physical distortion would be there by choice rather than default.

Billy Budd

FREIBURG CITY THEATRE

It had to happen eventually: *Billy Budd* on dry land. No-one holds an interpretive copyright on Britten (despite what some self-appointed guardians of the composer's memory seem to think), and the German theatre can be guaranteed to stamp its own unmistakable imprint on everything. But this production just didn't add up.

This production was preoccupied with land-battle and 20th century militarism. It portrayed Billy as head-strong, temperamental, violent – hardly the counterpoint to Claggart that Britten intended. Vere was a weak, insecure character, crawling on the floor in front of his men and shirking all moral responsibility. Like so much postwar German music-theatre, *Billy Budd* became just another parable of man's depravity.

There could be no more severe test of Britten's score than such a wrong-headed, wrong-headed staging. But the music repeatedly overcame the production's visual shortcomings, thanks to Britten's powers of narrative description, his dramatic tone-painting and – on this evidence – consistency of

escape. A plausible theory for the drawing-board, perhaps; but *Budd* happens to be the kind of opera whose whole atmosphere and allegory are firmly rooted in its naval context, however abstract that may be represented on stage. The musical and verbal references are those of sea-mist and swell, Spithead and Finisterre – there's no use trying to pretend otherwise.

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Andrew Clark

David Mattinson

WIGMORE HALL

This young bass-baritone has won the 1990 BP Peter Pears Award, and on Sunday he duly gave a Wigmore recital with the pianist Clare Toomer, his wife. Besides his musically partner, Mattinson can boast a voice of rich gravity and enormously appealing character in the middle and lower-middle ranges, intelligent phrasing, correct German for *Lieder*, goodish French except for strangled vowels in the upper reaches, but indifferent English.

On the evidence of this

recital, that seemed too little to be going on with. Only a week

or two ago I heard the latter half of a broadcast recital by Mattinson, and was impressed.

There's no doubt that in the right individual songs his particular gifts can make a lovely effect. But for the first half of his Wigmore recital he chose *moderate* Schubert, slow Brahms, and deep, black Wolf (the Michelangelo *Lieder*): a choice that could only have been brought off by the closest attention to the individual stamp of each song, and it wasn't.

In fact they sounded much of an ever-less-distinguishable muddiness. Mattinson was always tactful, generous of tone in his best range, dubious with semitone-differences lower down, tight – even strikingly non-urgent about almost everything. That a song needs dramatic pacing, + especially if it's a grave vision of despair or salvation, seemed never to have struck him; nor his accompanist, who dwelt over several little piano-interludes as if there were no tomorrow, the song having nowhere definite to go. Mattinson needs a more contrary pianist to kick him forward, to insist on a shape for each song and ensure that his most attractive vein doesn't decline into a soft, oleaginous moaning.

If those are harsh words, they are kindly meant. The Mattinson voice at its best has a communicative promise that needs – and surely deserves – to be rounded out by tougher musico-dramatic muscle. He concluded with Debussy's three late songs after Francois Villon, which are serious tests, and those essays showed more adventurous flexibility: simple, un-guyed piety in the doubting poet's "prayer" on behalf of his old mother, and a decently lively flair for his near-scarious "Ballade des femmes de Paris", with bright support from Ms Toomer. Nonetheless, Mattinson still owes us much sharper silhouettes for his bis.

David Murray

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The story-telling is proficient and occasionally, as in a bizarre incident of rape foiled by a flyaway mitten, hilarious. However, the overall structure is not strong enough to keep

Jungle of Cities

KAMMERSPIELE, COLOGNE

Bertolt Brecht's *Threepenny Opera* is the most assured crowd puller in the German theatrical repertoire: scarcely a month without a new production (in March, Vienna and Bochum), packed houses swaying to ragtime melancholy every night.

Jungle of Cities is a kind of *Threepenny Opera* without the tunes. It is very early Brecht (1923) but images and characters which in the later work bring Weimar Berlin irresistibly, longingly, to life, are here in embryonic form: pimps, tarts and gangsters afflict in the big city, organised and disorganized violence.

There are echoes in plot – the conflict between Malaysian lumber dealer Shluk and Garga, a poor young man, recalls *Peachum versus Macbeth* – but the Cologne staging sets the seal: similarities between this production and Gunter Kramer's electric musical-opera last autumn make it hard to see the piece as anything but a fledgling *Threepenny Opera*.

Menace and excitement, throbbing Brownshirts looking for a putsch, 1920s film stills.

This is the fourth Brecht production in Cologne this season, and a distinct and compelling style of Schauspiel "technique". Brecht is aggressively stylized set with stunningly original motifs: discotheque lighting; brisk, clipped movements; perfectly choreographed crowd scenes popping up from nowhere.

In the Kammerspiele, Torsten Fischer's central raised stage marks out battlements: half the audience sit on each side, facing one another through the action. At surface level, the bare planks are Shluk's Chinese laundry. Smoke frothes from the boards, white-coated Chinamen pile up, line at fast-forward speed.

But scene-by-scene, the planks are kicked open from beneath to reveal the subterranean Brecht heartland. Below the stage, the Chinese hotel where the prostitute Jane (Franziska Ponitz) is entwined with a snake and suspended from the beams as in a hammock. Illuminated green, the underworld becomes a coal depot. Hands belonging to invisible bodies mechanically rise, fall, exchange clumps of coal in rhythm to Shluk's seduction of Garga's sister Marie (Almut Zilcher) on the laundry floor in a blaze of pink floodlights. Later, she wrenches up half a dozen planks and jumps into a five-foot pool of water, followed by a horde of coal-smudged panting miners.

Light and dark, purity and baseness, Shluk blackmailing Garga. Walter Stickan's Garga, initially a half in a leading role, is a cross between Orwell's *Caveat Emptor* and the Freddie of *My Fair Lady* who descends with aplomb into lustful vengeance. Martin Reinken, Kramer's Max the Knife, recreates the role as

Shluk with an added sadistic dash: shaved head, dark glasses, coolly careless of himself but fighting to the death. Romance just breathes between the two when they quote Rimbaud and finger each others' discarded clothing.

In parallel, another youthful fantasy, the American Dream. Written in defeated, claustrophobic Germany, Brecht's lyric "Hallo we want to speak with America" informs the piece. The setting is imaginary Chicago, Garga's family come from the savannah and he longs for the prairies. Here dollars (alias the inflationary Mark) fly across the stage as if on wings, paying off gangsters, bribing businessmen.

It's a clever, seductive vision of corruption above and below board. Torsten Fischer's images remain in the mind as refrains from Brecht's saga and it's a fault of the play before the production is that even on stage they are never more than images. Bitter rather than bitter-sweet, unrelied by jazz or joke: where is the human element to warm Brecht's symbols up into characters who inspire pity or terror? Without it, all credit to a snazzy production, but this piece remains of historical interest, a must for Brecht collectors but hardly live theatre.

Jackie Wullschlaeger

Brezhnev's Children

ICA THEATRE

The Russian writer Julia Voznesenskaya is flavour of the month in the Mall. Compare and contrast this treatment of her novel *The Women's Decameron* with *Flying Ashes*, devised by a different company from her collection of women prisoners' letters, and you gain an interesting insight into a small corner of English performance history.

Here *Flying Ashes* was charged with the rather arch abstraction of the present-day avant garde. *Brezhnev's Children* is a product of the workshop techniques of the 1970s. Where *Flying Ashes* was dreamily centred on the congruence of design, sound and performance, this show is robustly rooted in ensemble acting, with a functional set and a conventionally evocative backing soundtrack of Russian music sacred and secular.

Scripted by Olwen Wymark from a series of workshops with drama students, *Brezhnev's Children* tells the stories of a group of women held in quarantine in a Soviet maternity hospital as a result of medical bureaucracy over an undiagnosed rash. Their babies are wheeled in for feeding six times a day, but rather than focusing on these swaddled scraps the emphasis is on how their mothers came by them.

One by one the seven mothers dislodge themselves of case studies of Russian womanhood: rape, prostitution, political imprisonment figure large: abortions come in multiples and single parents are the norm. Crowding forward from their hospital beds they recreate their pasts with help from the three men in the cast, who double as female doctors and nurses in Chatte Salaman's energetic production.

The story-telling is proficient and occasionally, as in a bizarre incident of rape foiled by a flyaway mitten, hilarious. However, the overall structure is not strong enough to keep



Susanna Hamnett and Jonathan Coyne

the politics from becoming naive and predictable.

There is, for instance, a half-hearted attempt to portray the enemy within through an aloof and bossy party official, who keeps mysterious appointments with the hospital staff. However, even she turns out to be a sister under the skin, allowing the overt message that not all bureaucrats are bad to be sentimentalised into a cosy affirmation of solidarity against the system. Nella Marin – first po-faced, then feverishly jolly – conforms perfectly to the pattern; as, in their various ways, do her fellow actors.

The point that the system is changing is made merely as a footnote. As the women seize their babies and storm off the ward, it is announced that Gorbatchev has become Soviet leader. Politically, evidently, *Brezhnev's Children* harks back to old techniques and structures where *Flying Ashes*, in its embrace of the new, could be accused of sacrificing politics to aesthetics.

Claire Armitstead

PIANO CONCERTO IN G. REPEATED TOMORROW (232 8292)

■ ROME

Teatro dell'Opera 20.00 Gustav Kuhn conducts Luca Ronconi's production of Don Giovanni, with Ruggero Reinhold in title role. Also Thurs (463 6417)

■ VIENNA

Staatsoper 18.30 The Barber of Seville, with Gernot Bohm, Josef Protschka and Helmut Zednik. Fri: Oistrakh. Tickets 10.00-15.00

MUSIC Théâtre des Champs-Elysées 20.30 Alban Berg Quartet plays string quartet by Mozart and Bartók. (4720 3837)

DANCE Salle Pleyel 20.30 Mozart recital by Alfred Brendel (4561 0630)

THEATRE Comédie Française 20.30 Molière's La Mere coupable, also Sun.

Tomorrow and Sat: Le Barbier de Séville (4366 4360)

Théâtre de la Ville 20.30 Mathias Langhoff's new production of The Queen of Malibù, runs till April 13 (4274 2277)

Théâtre des Amériques, Nanterre 21.00 First night of new production of Hedda Gabler directed by Alain Françon, runs till March 24. Also at 21.00 in the Salle Polyvalente: Waiting for Godot, runs till March 17 (4721 1861)

■ PARIS

MUSIC Avery Fisher Hall 20.00 Franz Welser-Möst conducts New York Philharmonic Orchestra in Franz Schubert's Fourth Symphony, with Elisabeth Leonskaja soloist in Mozart's Piano Concerto in D K466. Thurs, Fri and Sat: Klaus Tennstedt has cancelled his scheduled

Philharmonic concerts due to illness. The concerts will instead be conducted by Christopher Keene (874 2424)

METROPOLITAN OPERA 20.00 Luciano Pavarotti stars in Luisa Miller conducted by Nello Santi. Tomorrow: Der Rosenkavalier (362 6000)

DANCE New York State Theater 19.30 Joffrey Ballet season till March 17 (870 5570)

THEATRE This week's shows include Henry IV Parts 1 and 2 directed by JoAnne Akalaitis (Public), the comedian Jackie Mason's one-man show (Neil Simon), Mule Bone, a play with

FINANCIAL TIMES

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Tuesday March 5 1991

A new start for Kuwait

LIBERATED Kuwait has got off to a shaky start. The vacuum of authority created by the rout of the Iraqi administration has been filled far too slowly. Members of the ruling al Sabah family have failed to provide a new start.

The Crown Prince, the chief martial law administrator, only arrived yesterday in Kuwait City. In the meantime, law and order has been ragged precisely when it should have been most vigorously policed.

As a result of groups of armed youths have taken to the streets hunting down collaborators. Such a vengeful spree could provide a powerful vote to the triumph of liberation and is a reminder that restoring normality in a society traumatised by six months of brutal Iraqi occupation is going to be complex and painful.

The sheer scale and vindictiveness of the destruction wrought by the Iraqis in the final days before their defeat was appalling. Even allowing for the vicious nature of the Saddam regime, no-one predicted the mass arrests and deportation of hundreds, even thousands, of Kuwaiti hostages into Iraq. This has inflamed passions and allowed the witch-hunt against collaborators, mainly Palestinians, to acquire an unfortunate stamp of popular justice.

The Kuwaitis anticipated a looted city with a damaged oil industry. But instead, they are taking over a ravaged shell of a capital which may face serious pollution from oil fires as the humid climate turns hot and windless in the summer months. It could take five years to put out the flames and restore the oil industry's productive capacity. This has understandably unnerved the confidence of a state which has survived on oil money and largely on the income from its invested oil surpluses. Previously, Kuwait's foreign policy was based upon a form of denege, paying off enemies and sweetening friends with the fruits of its natural oil bounty.

International support

Yet Kuwait clearly deserves sympathy and Kuwaitis can count on a groundswell of international support for the reconstruction of their country. Furthermore, out of this

A future for British coal

UNLIKE THE poll tax "flagship", privatisation remains a potent vessel in the government's line of battle. But this ship of war has few targets left afloat. Of the major nationalised industries only British Rail, the Post Office and British Coal remain untouched by its cannon. All three are candidates for privatisation. But the case for privatising coal is the strongest.

British Coal is not a natural monopoly. It is subject to competition from other sources of energy such as nuclear, gas and oil, and other sources of coal, such as Australia, Poland, South Africa and the US. In consequence, none of the regulatory difficulties attendant upon the privatisation of natural monopolies, like water supply, or quasi-monopolies, like telecommunications and electricity generation, need arise in the case of coal.

What monopoly power British Coal possesses has been the result of government policy. It has been protected from competition by obligations imposed upon the electricity generating industry, which was required not only to rely on British coal but to pay artificially inflated prices for it.

As expected, the privatisation of electricity generation, which absorbs 80 per cent of the output of British Coal, has made these obligations untenable. National Power and PowerGen, the two generating companies, are planning to shift to cheaper gas, partly because of environmental concerns, and to coal imports. After expiry of their present contracts in 1993, these shifts might lead them to halve their purchases from British Coal.

Big adjustment

For British Coal this would add injury to insult. Between 1984 and 1990 employment in coal production fell by two thirds, to under 100,000, even though output fell by only 11 per cent. That might seem a dramatic enough adjustment for any industry. But if the coal industry were to lose its protection, further dramatic contraction, this time of output as well, would ensue.

The government finds itself in a dilemma. Privatising electricity is the obvious occasion for privatising British

common suffering could well be forged a sense of Kuwaiti history and identity which this city state has never had and which it always needed.

The biggest question mark hangs over the conduct of the al Sabah family. No one denies the historic role of the al Sabahs in moulding Kuwait; but restored monarchs throughout history have needed to work hard to claw back their full legitimacy. It is by no means certain that Kuwait's ruling family will achieve this. The al Sabahs must retain their rule very much as puppets of the allied forces who ensured their return. And public opinion in the west is sensitive to the idea of allied lives being shed in the Gulf conflict, inter alia, to restore one of the world's richest families to rule a city state whose infant democratic institutions have been suspended since 1986.

Inside pressure

The pressure to open up the political system will come also from inside. A vocal opposition movement agreed to be loyal throughout the conflict, but on the understanding that they would have some say in the reconstruction. There is also a debate pending over responsibilities for allowing Iraq to reach the stage where it was able to invade the country unopposed.

But any return to the democratic path will be viewed with suspicion by Saudi Arabia and the other Gulf states. And at home, talk of a more democratic society touches the ever-sensitive issue of Kuwaiti citizenship. The restricted nature of citizenship, combined with rapid economic development, has meant that there are six foreign nationals for every Kuwaiti.

Today's circumstances must be judged an opportunity, for Kuwaitis to come to terms with the foreigners who provide the vital services that make the state work; long-term foreign residents must be given the opportunity to acquire citizenship. The only alternative for Kuwait is a model of economic development and society which strives to manage without substantial numbers of foreign workers and that is not likely.

The government should be bold. If British Coal were to contract further, following privatisation, so be it. Contradiction to economic size would be desirable, whether or not the industry were to remain in public hands. Furthermore, the significance of any further decline in employment is now modest, simply because the industry has already contracted so far.

Security arguments The customary security arguments against such a radically commercial approach are not compelling. British Coal has in the past been more a source of national insecurity than of security. Reliance upon a range of energy sources, including British and imported coal, natural gas, oil and even some nuclear power is unlikely to prove riskier than heavy reliance on British Coal. The only potent argument for subsidising British coal is that nuclear power is heavily subsidised too. The correct conclusion is to subsidise neither, except perhaps for their research capacities.

The important question is not whether to privatise, but how. If the generating industry had been broken up further, as it should have been, it would be easier to break British Coal up as well. As it is, there is something in the argument that the coal industry should possess countervailing power in the face of the generating duopoly. But there is not that much to it, since prices of imports and of alternative fuels provide a ready benchmark. The right solution is likely to be the division of British Coal, but not into many pieces. If free competition from imports and alternative fuels were permitted, British Coal could even be left in one piece.

Government should not shirk from the logical conclusion of its policies. Privatising coal goes naturally with the privatisation of the electricity supply industry. King Coal is already much diminished. It is time for it to lose its public sector throne.

Gulf grilling for Baker

■ Will April Glaspie, US ambassador to Baghdad before the Kuwait invasion, be allowed to tell her story?

The question is a hot one in Washington in the run-up to a series of congressional inquiries into the Gulf war. Democrats see the recalled envoy as a potential star witness for the prosecution case that the Bush administration presided over a policy failure toward Iraq.

Much of their case turns on a meeting on July 25 when she told Saddam Hussein the US viewed Iraq's border dispute with Kuwait as an "Arab-Arab" issue. Congressional investigators want to know whether she exceeded her brief, or was expressing a flawed US government policy.

To date, for one interview given to the New York Times, she has been muzzled by the State Department, presumably on the orders of Secretary of State James Baker. Critics suspect he is using Glaspie, a distinguished foreign service professional, as a scapegoat. Some say congressional committees may have to subpoena her to appear.

Like the Thatcher government after the Falklands, the Bush administration brushes aside the need for a post-mortem on the conflict, arguing that winners take all.

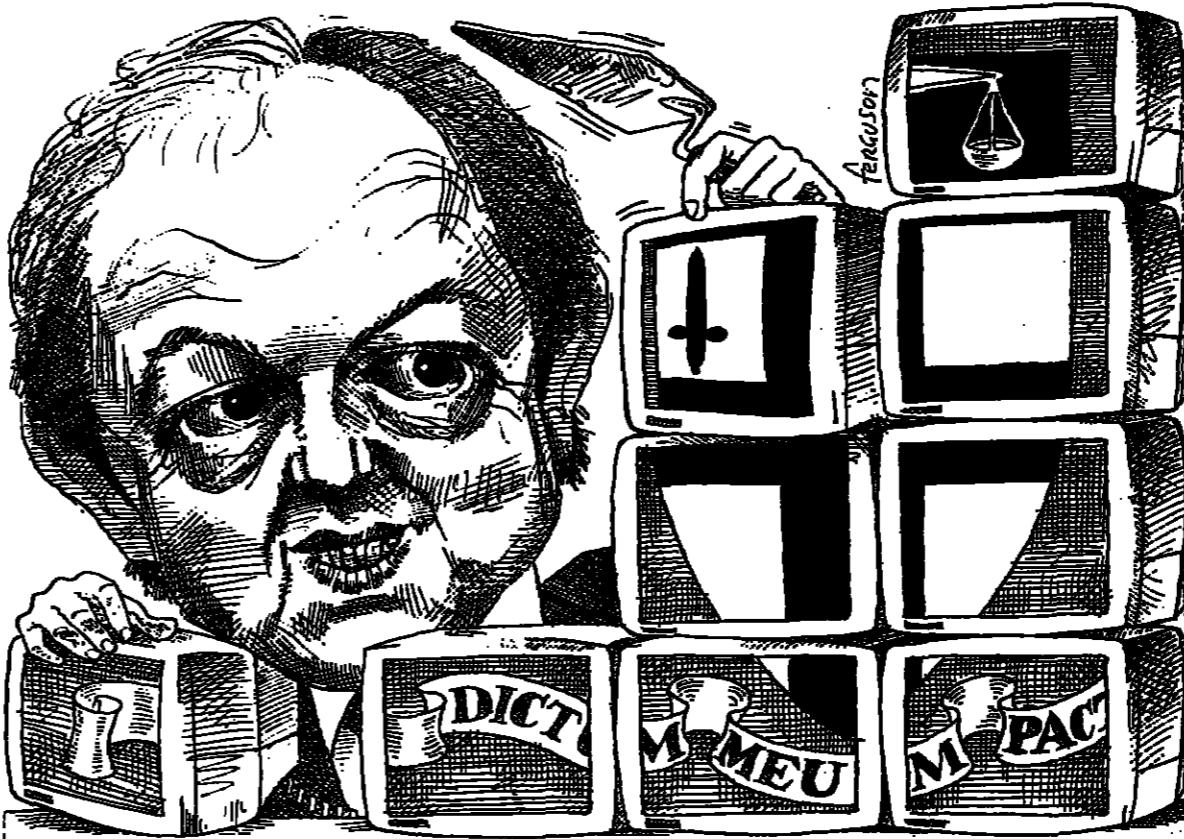
Baker himself is off to the Middle East on a much publicised mission to secure the peace. But he will return next week to the certainty of a grilling on Capitol Hill - a rare embarrassment for a man whose ability to dodge political controversy is legendary.

Dividend leaks

■ There is something rather odd when everyone in the City seems to know that the dear old Midland Bank is going to cut its dividend today, and yet hardly anyone can remember

London's stock exchange is being radically overhauled in an effort to preserve its pivotal international status. Richard Waters reports

Unbundling the City's top club



Since Mr Rawlins's appointment, every one of the 10 ISE board members

have in place a year ago has left the exchange. Two of the top three managers of the ISE's operating units appointed in Mr Rawlins's first reorganisation last April have departed. Another layer of senior management was stripped out of the core Trading Members Division in January.

Staff numbers have fallen from more than 3,000 to less than 2,200. Many of those who remain fear for their jobs, and morale among staff is low. At the same time, the practitioner committees which advised on policy and operations have been disbanded in a bid to cut the talking and speed up the decision-making.

This has been accompanied by a reorganisation of the exchange's activities into three business units, covering primary markets (the raising of capital), trading markets (buying and selling shares in the secondary market) and settlement (arranging for sellers to be paid, and buyers to receive their stock).

Cutting back and creating a new organisational structure may yet prove to be the easiest part of Mr Rawlins's job. The next step is to make secure the exchange's place in the securities markets by reshaping its services and defining its strategy for the future.

The ISE's traditional multi-function role has been under pressure from several quarters. There is competition in virtually every area of its activities, in particular from quote vendors, who distribute share price information. Pressure has also come from the

ISE's own larger members, which increasingly match buyers and sellers internally without the business ever formally reaching the stock market.

Potentially, rival clearing houses, which already settle international share trades carried out in London, could one day compete for UK business as well. Mr Rawlins has already performed a degree of "unbundling", to establish clear responsibilities and remove the cross-subsidies that sup-

portary-market trading, and to organise effective, risk-free settlement - all of it within an appropriate regulatory structure.

But what functions does the exchange need to control directly in order to "facilitate" (a favourite Rawlins word) these activities? And is the range defined by Mr Rawlins the right one? The exchange's role in relation to a number of activities has yet to be fully defined.

■ The retail share market. Big Bang resulted in a trading mechanism well-suited to dealing in large blocks of shares, but did little for the private investor. Much of Mr Rawlins's work in recent months has been to find a way of allowing wholesale and retail markets to co-exist. This involves segmenting the stock market, creating distinct trading and support services for wholesale and retail share business. But should the exchange have a place in retail business at all?

Arguably, it cannot ignore this market: private shareholders may account for only 18 per cent of stock market trading by value, but that amounts to nearly three quarters of the bargains done. The income this brings to the exchange may have been shrinking as private investor activity has shrunk, but it amounts to an important part of its business.

One insider says: "If the number of retail trades continues to fall, the exchange will be stuck with a high level of fixed costs. It will not be able to afford those to wholesale trades, or it will drive that business away."

Mr Rawlins believes it will be possible to create a new trading environ-

The task facing Peter Rawlins and his more demure chairman, Andrew Hugh Smith, is no less than to re-invent the International Stock Exchange

But that raises fresh questions. Should the exchange now be pared down to its core activities? Or should it seek to rebuild the central position it used to enjoy in securities trading, before the fragmentation started?

Part of the difficulty is defining what the ISE's core functions are. Like peeling an onion, it would be possible to strip away all the layers and leave nothing in the centre.

Mr Rawlins says the exchange has three jobs, reflected in its new organisational structure: to make possible capital-raising at competitive rates, to promote liquid and efficient second-

ary-market trading, and to organise effective, risk-free settlement - all of it within an appropriate regulatory structure.

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■ The retail share market. Big Bang resulted in a trading mechanism well-suited to dealing in large blocks of shares, but did little for the private investor. Much of Mr Rawlins's work in recent months has been to find a way of allowing wholesale and retail markets to co-exist. This involves segmenting the stock market, creating distinct trading and support services for wholesale and retail share business. But should the exchange have a place in retail business at all?

Arguably, it cannot ignore this market: private shareholders may account for only 18 per cent of stock market trading by value, but that amounts to nearly three quarters of the bargains done. The income this brings to the exchange may have been shrinking as private investor activity has shrunk, but it amounts to an important part of its business.

One insider says: "If the number of retail trades continues to fall, the exchange will be stuck with a high level of fixed costs. It will not be able to afford those to wholesale trades, or it will drive that business away."

Mr Rawlins believes it will be possible to create a new trading environ-

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when it last dropped its payout. Clearly, whatever the expectations are based on, it isn't the historical record.

But judging by the recent press coverage, yesterday's meeting of the Midland Bank board to approve the dividend must have been a mere formality. The financial markets have been adjusting to the prospect of a dividend cut; on the basis of a 13p dividend, for example, the shares are now yielding a comfortable 5 per cent.

If there have been inspired leaks about the Midland dividend, it could be argued that they serve a useful purpose. After all, the stock market does not like surprises - just look at how long it took ICI to reveal after its unexpected dividend cut in 1983.

All the banks have been guilty of softening up the stock market in the run-up to some terrible 1990 results, and the subsequent outperformance of their share prices suggests shareholders have benefited. Nevertheless, if the public relations machine has been used to leak price-sensitive information, it is a serious matter.

Lord Redesdale

■ The US banking industry lost its best known representative in London on Sunday night with the sudden death of Clem Redesdale at the age of 58.

Lord Redesdale was a vice-president in the UK office of Chase Manhattan Bank where he had worked for 14 years as its director of corporate communications. There was scarcely an international banking event in the City at which Clem would not put in an appearance, usually with some well-chosen bon mots.

Scion of the Mitford family and an old Etonian, Clem moved with polished ease between the pin-striped atmos-

phere of the City and the brasserie world of his US employers. One of his regular tasks was to usher David Rockefeller, Chase's former chairman and scion of another famous family, through his annual visits to the old world. Together with Lady Redesdale, he lived a life of extraordinary generosity - as witness the fact that they fostered several children besides having seven of their own.

Bank queue

■ How long does it take to take a cheque? As long as two months if you happen to be the UK's Deposit Protection Board.

This institution was set up to pay compensation to depositors of insolvent banks (three quarters of the amount owed, with a ceiling of £15,000 per depositor). The trouble is, that although the principles behind the UK deposit protection scheme may be the envy of other countries, the board doesn't seem up to the job.

Boo! boom!

■ A colleague returned home recently to find two tramps encamped on his doorstep. One was drinking battery fluid, the other apparently eating a firework. Feeling rather concerned, he called the police.

They charged one and let the other off...

ment for retail investors but at the same time tie them into the wholesale market. In the segmentation process we are going through, we are seeking to avoid fragmentation at all costs," he says.

■ Regulation. After the 1986 Financial Services Act became law, the ISE lost the job of regulating its members to The Securities Association (TSA). Arguably, the right to authorise members to trade should be one of its core functions.

But it seems too late for the exchange to get back into the regulation business. TSA is about to absorb the Association of Futures Brokers and Dealers, giving it sway over many investment firms which have never come near the exchange's market.

Mr Rawlins believes a partial way around this problem would be to grant a professional institute on the ISE, perhaps an Institute of Stock Exchange Practitioners. Membership of such a body would add to the value of stock exchange members, since it would help to distinguish stockbrokers from what Mr Rawlins calls "bucket-shop operators". Unqualified, low-grade investment advisers. Also, if membership of the institute was taken as *de facto* evidence of someone's fitness to be a member of TSA, then it then it would be the institute, rather than TSA, that effectively grants authority to trade.

This is an incomplete thought. TSA's real power lies in its authority over securities firms, rather than over individuals, and the ISE would have no control in this area.

In public, Daimler-Benz is displaying its customary air of untroubled superiority this week as it takes the wraps off its long-awaited new generation luxury car range - the Mercedes-Benz S-Class - at the Geneva motor show.

Behind the scenes, however, there is an unaccustomed edge among leading executives of Mercedes-Benz, the German group's car and commercial vehicles subsidiary.

For the last two years, the automotive aristocracy of Stuttgart have been in grave danger of being upstaged by the fledgling luxury car makers of Japan. Toyota and Nissan only launched their Lexus and Infiniti luxury cars in the US in late 1989, while Honda unveiled its NSX supercar challenge last year. But all three producers have been in the market long enough to show that they are fully capable of posing as formidable a threat to Europe's luxury car makers as they have to the volume car producers of Europe and North America.

Mercedes-Benz, which has laboured for the last five and a half years to develop a successor for its existing 11-year-old S-Class range at a cost of well over DM3bn (£1.02bn), has been seeking to produce a car that would re-write the standards for judging achievement in luxury car making.

For prices that could stretch to £75,000-£80,000 at the top of the range in the UK, the new S-Class will boast a number of world firsts in technology:

- It is the first car to have double glazing so that the side windows should never steam up and self-closing doors;
- Its six-litre, 12-cylinder, 48-valve engine has what is claimed to be the most advanced engine management system in the world and the biggest catalytic converter;
- The manufacturing process has practically eliminated the use of chlorofluorocarbons (CFCs);

- Seat, mirror and steering column positions have a computer memory. The seat-height adjusts automatically.

The sophistication of the product alone, however, may not be enough. For Mercedes-Benz is confronting a more fundamental challenge from Japan, in the area of the productivity, cost-effectiveness and quality of its engineering and manufacturing operations.

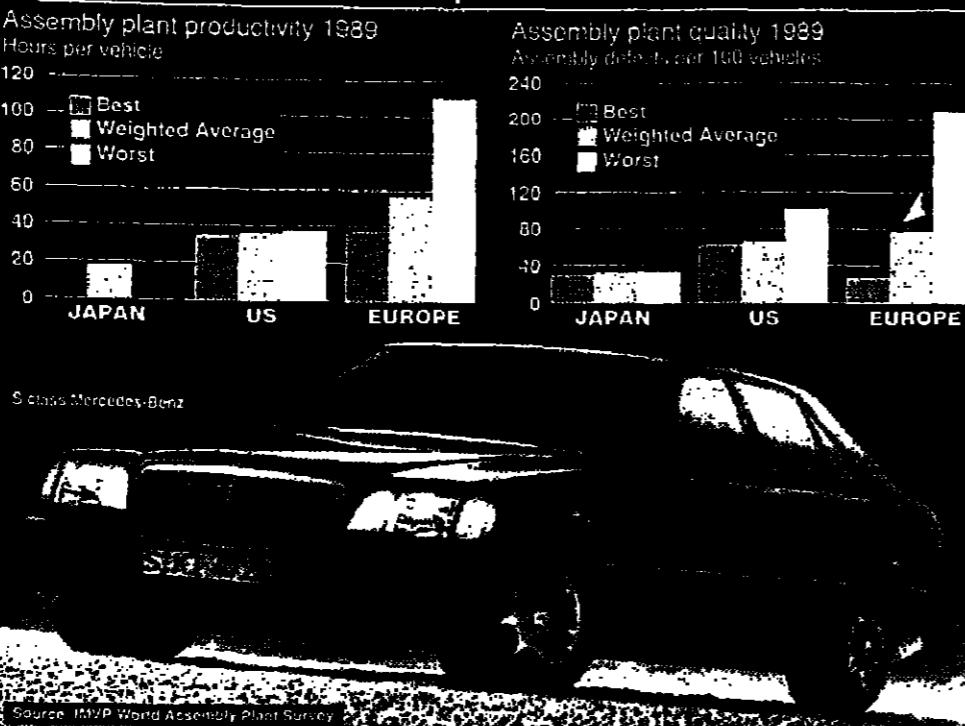
A raw nerve was touched in Stuttgart late last year with the publication of the Massachusetts Institute of Technology's \$1m five-year study on the future of the car, entitled *The Machine That Changed The World*.

The report exposed the yawning gap in efficiency,

Kevin Done on the new S-class Mercedes, and the German company's productivity problems

Sophistication may not suffice

How the luxury car makers compare



Source: IAMP World Assembly Plant Survey

costs and quality between the world's so-called "lean" car producers (chiefly, but not exclusively, the Japanese) and the out-dated mass producers (chiefly the European and American producers). The study concentrated on the volume car producers, but alarmingly for Europe's leading luxury car makers, Mercedes-Benz, BMW, Jaguar and Porsche, the MIT group claimed that its findings were just as valid in the sphere of prestige car production.

The truth is that the German luxury car makers are suddenly facing a situation in which the prices they demand can no longer keep rising to cover the inefficiencies of their development and manufacturing processes.

MIT's findings on productivity, measuring standardised tasks at large car plants in Japan, the US and Europe in terms of hours per vehicle) were particularly alarming for

Europeans used to charging premium prices around the world.

"The Japanese plant requires one-half the effort of the American luxury car plants, half the effort of the best European plant, a quarter of the effort of the average European plant, and one-sixth the effort of the worst European luxury car producer," it stated.

"At the same time, the Japanese plant greatly exceeds the quality level of all plants except one in Europe, and this European plant requires four times the effort of the Japanese plant to assemble a comparable prestige car production."

As the study concluded: "No wonder the western luxury car producers are terrified by the arrival of Lexus, Infiniti, Acura and the Japanese luxury brands still to come."

To gain access to plants and data the MIT study has sought to avoid naming individual plants or companies. What has

stung Mercedes-Benz in particular, however, is that it has become clear that the "high-quality but low-productivity" plant visited by the MIT team is in fact the company's main Sindelfingen assembly plant in south-western Germany.

The report claims that the basic problem at the plant is a widespread conviction among managers and workers that they are "craftsmen".

"At the end of the assembly line was an enormous rework and rectification area where armies of technicians in white laboratory jackets laboured to bring the finished vehicles up to the company's fabled quality standard." The team found that "a third of the total effort involved in assembly occurred in this area. In other words the German plant was expending more effort to fix the problems it had just created than the Japanese plant required to make a nearly perfect car the first time."

Nonetheless, Mr Wolfgang Peter, head of Mercedes-Benz car development and the engineer most closely responsible for the new S-Class insists that he "cannot recognise" the company in the MIT study description. "We are moving very fast at the moment," he says, pointing to moves to shorten Mercedes-Benz's product life cycle from 11 to eight years and its aim of introducing significant innovations to the range every year.

"Everyone asks how much we fear the Japanese, but no one asks how many cars we sell there," says Mr Peter. "We are the leading import marque in Japan. It shows how domestically the Japanese judge value for money."

The MIT advice to Mercedes-Benz and any company practising such "craftsmanship" is simple: "Stamp it out... otherwise lean competitors will overwhelm you in the 1990s."

Mr Jürgen Hubert, who heads the Mercedes-Benz car operations, insisted in a recent speech that the company had for some time been working on "all the different factors" of improving its competitive position.

But he sounds suspiciously vague when it comes to specifying how the company plans to do this: "In view of the rich tradition of European culture in the field of labour relations we are unable to Japanese our activities; rather we have to find tailor-made solutions which are nonetheless efficient."

Despite the high costs of making cars in Germany, he said, Mercedes-Benz had no intention of producing cars outside the country - the "Made in Germany" label was too important. Instead, the company's aim is "production in Germany with German personnel and the same high levels of efficiency and cost effectiveness as our competitors in the US and Japan". He admitted, however, that in talks with the unions and the workforce the company had only "taken the first step towards reaching this aim".

Mr Eberhard Herzog, Mercedes-Benz cars sales and marketing director, agrees that for the future "costs and quality will be decisive. Japanese rivals are a bigger danger than all others".

Mercedes-Benz had to bring its costs down in the next five years and become more flexible. "We are like an elephant, we are not nimble, but when we start moving we have more power. But the Japanese bring new products much faster. Customer demand and new regulations mean that we must be quicker."

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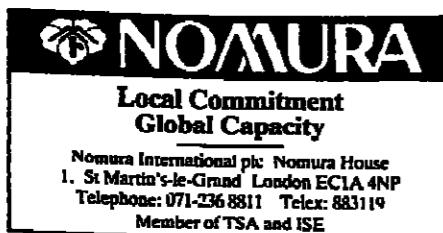
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Joe Rogaly

South Africans who embrace the Nats



The time has come for South Africans of liberal persuasion to stop dithering about the African National Congress. They should cease to be hypocrites.



FINANCIAL TIMES

Tuesday March 5 1991

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SOVIET MINERS' PROTEST

Strikers call on Gorbachev to resign

By Quentin Peel in Moscow

STRIKE ACTION by Soviet coal miners appeared to be spreading yesterday, as strike leaders sought to step up their political attack on President Mikhail Gorbachev.

Some 12,000 miners called for the resignation of the Soviet leader at a mass meeting outside the Communist party headquarters in Prokopevsk, a leading mining centre in the west Siberian Kuzbass basin.

They also demanded the dismissal of the Supreme Soviet in Moscow, and the expulsion of party organisations from enterprises, proposals for Ecu250m (£537m) food aid for the Soviet Union and Ecu100m for Bulgaria and Romania.

Their demands closely reflect the position of Mr Boris Yeltsin, the radical president of the Russian federation, who is openly calling for Mr Gorbachev to hand power to the leaders of the union republics.

At the same time, Mr Nikolai Ryzhkov, the former prime

The European Commission yesterday took EC governments and the European Parliament to task for spending so long approving food aid for the Soviet Union and eastern Europe, wrote David Buchan in Brussels.

Mr Frank Andriessen, the EC external affairs commissioner, said he hoped that in meeting today, the EC Council of Ministers and the parliament could settle their differences on Brussels' proposals for Ecu250m (£537m) food aid for the Soviet Union and Ecu100m for Bulgaria and Romania.

Minister and once one of the Soviet leader's closest allies, has criticised Mr Gorbachev's assumption of sweeping presidential powers, in his first interview since he quit office.

Although Mr Ryzhkov attacked Mr Yeltsin far more

bitterly, his criticism of presidential rule will add to growing disquiet at the conservative switch in the Kremlin, at a time when Mr Gorbachev's personal popularity has never been lower.

As to compound his plight,

Soviet television chose Sunday, the day after the president's 50th birthday, to broadcast the first part of a virtual hagiography of Mr Gorbachev entitled "Our First President". Based on interviews with his youth and childhood, and the first televised interview with his mother, it reminded Soviet viewers of similar propaganda exercises carried out for Mr Nikita Khrushchev, and Mr Leonid Brezhnev.

Nineteen pits in the Ukrainian Donbas were reported yesterday to have stopped work in support of 200-250 per cent wage demands, although Tass insisted that only six mines were involved.

The actions are also increasingly focused on the referendum called by Mr Gorbachev for March 17, ostensibly to vote on whether to preserve the Soviet Union as a unitary state. Radical opponents of the Soviet leader are seeking to turn the question into a vote of confidence in Mr Gorbachev - calling for a boycott, or no vote, to express popular discontent.

In the Karaganda field in Kazakhstan, the country's third largest, the miners were reported to have suspended their strike until March 20 for further negotiations, while in Vorkuta, inside the Arctic Circle, they have postponed action.

Although the industrial actions have yet to come close to the mass stoppages of 1989 when hundreds of thousands of miners downed tools, they indicate an explosive atmosphere building up in a crucial industry.

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And in France, construction of the high-speed line from the tunnel to Lille is also behind schedule and will not be completed when the tunnel opens. This will add 40 minutes to the planned journey times of three hours between London and Paris, and the two hours 40 minutes between London and Brussels until at least October 1992.

The only direct passenger train between Britain and the French and Belgian capitals will be specially built expresses running in and out of a new London terminal currently being built at Waterloo.

The absence of direct services to the Continent will be strongly resented in the UK regions, which fear inadequate transport links could leave them isolated from the rest of Europe when the tunnel opens.

In an attempt to defuse the controversy, British Rail is planning to run one or two ordinary trains by a circuitous route from Scotland and the north of England into Waterloo each day to provide an easier interchange.

But these trains will be slow so that most passengers will find it quicker to use other train services into London and travel across the capital by the underground network.

Underlying the problems is the fact that railways in the rest of Europe use widely varying technical standards.

Electric locomotives, for example, operate on different voltages,

and although track gauges are the same, continental trains are too wide and tall to fit Britain's bridges, tunnels and stations.

To overcome these obstacles,

Britain, France and Belgium are building a fleet of "supertrains" capable of running in all three countries when the tunnel opens. Thirty of these are intended for the London-Paris and London-Brussels routes, another set will be supposed to connect the French and Belgian capitals with the Midlands and north of England and Scotland.

British Rail's plans to run its own sleeper carriages through the tunnel have been blocked on technical grounds,

and no agreement yet exists between the railway operators of the five countries over what type of train should be built.

Because these were not intended to be special high-speed trains, BR had hoped to use its existing sleeping cars on the routes, hauling them with the special locomotives it has ordered for Channel tunnel freight trains.

This plan has had to be dropped because the sleeping cars do not measure up to Channel tunnel safety regulations.

BR has therefore had to ask rolling stock manufacturers to tender for the design and manufacture of an entirely new type of carriage.

The difficulty this presents is that BR will want the four other countries to co-finance the construction of the night trains: but they may prove reluctant to do so, pointing out that it is only because Britain cannot accommodate Continental-size trains that a new fleet is having to be built.

The main reason for the difficulties with both types of train is the incompatibility between different countries' railway systems, which means one country's trains cannot normally run on another country's tracks. In the case of the London-Paris and London-Brussels routes, for example, traffic density is high enough to justify the cost of a special fleet of trains which can operate between the three capitals.

However, the lower traffic volumes to destinations beyond these points, combined with the increased technical problems of running trains deeper into each country's territory, mean the cost of building the regional trains is proving difficult to justify.

Britain would expect Commonwealth leaders to be most, if not all, sanctions if this took place by mid-October, the date for the Commonwealth conference in Zimbabwe.

But Britain has so far been equivocal about the timing for the removal of the oil embargo, a voluntary ban introduced in 1973. It is clear to us that President de Klerk is genuinely



Soviet right-wing politicians Colonel Nikolai Petruschenko (left) and Yegor Ligachev, prior to yesterday's vote in the Soviet parliament to remove the last barrier to German unification

European groups to develop regional jets

By Paul Betts, Aerospace Correspondent, in London

GERMAN, French and Italian aerospace companies are forming a joint company to develop a new family of 80-130 seater regional jets which will compete directly against the British Aerospace range of 146 regional jetliners.

Bae has held talks with Deutsche Aerospace, the Daimler-Benz subsidiary, over co-operation in the regional jetliner market based on the 146.

However, the German company has decided to develop an entirely new aircraft family with Aérospatiale of France and Alenia of Italy.

The German company said yesterday it had signed an accord with Aérospatiale and Alenia to set up a joint company to develop the new family of 80-130 seater regional aircraft.

Bae has announced plans to extend its 146 product range by

developing a 130-seat stretched version of its regional jet with a new wing and two, instead of four, engines.

Fokker of the Netherlands plans to develop a bigger version of its F100 regional jet. But Germany has been anxious to lead a new commercial aircraft programme as part of the renaissance of German aerospace, even though this is expected to involve about \$3bn-\$4bn in development costs.

Bae's plan to stretch its 146 is expected to involve about \$1bn in development costs, while Mr Jean Pierson, chairman of the European Airbus consortium, said it would cost only about \$400m to develop a smaller 130-seat version of the Airbus A320 150-seat jet.

Airbus, whose partners include Bae, Aérospatiale, Deutsche Aerospace and Cesa

of Spain, makes large commercial jets and cannot develop any aircraft with less than 150 seats. But Bae argues it would be more cost effective for Airbus' partners to let the consortium develop a 130-seat jet.

Mr Dick Evans, Bae's chief executive, has said Bae is ready to go ahead with its new 146 stretched aircraft if the three other European companies decide to launch a new 130-seat regional jet.

European ministers responsible for aerospace are expected to decide in June whether to give Airbus the go-ahead for a 130-seat aircraft. But Airbus' German and French partners are likely to resist such a move which would undermine their efforts to launch a new regional aircraft programme.

Boeing deal, Page 6

UK Tories begin to draw up election manifesto

By Ivo Dawney in London

BRITAIN'S ruling Conservative party is likely to renew its drive to increase home-ownership, raise the status of vocational education and clampdown on anti-competitive corporate practices in the party's manifesto.

As departmental manifesto committees complete their work this week, ministers, MPs and outside interest groups are already lobbying the prime minister's office and Conservative Central Office to highlight their favoured policies and projects.

Alongside its continuing privatisation policy, the manifesto is expected to promise tough measures against company practices that distort or restrict competition, bringing Britain closer into line with its European Community partners.

Almost certain to be promised in a programme for the next government are efforts to

Britain is urged to lift SA economic sanctions

By Michael Holman, Africa Editor, in London

ALL ECONOMIC sanctions applied by Britain against South Africa should be lifted when Pretoria repeals three key apartheid acts later this year, a House of Commons committee report on UK policy towards South Africa and the region said yesterday.

The recommendation by the influential foreign affairs select committee, which has a Conservative majority, would, if applied, mark an important shift in the British government's position.

To reinforce the prime minister's idea of an "opportunity society", emphasis will also be put on increasing the prestige of vocational education in relation to academic work.

Other commitments are expected to include increased targeting of benefits and tax cuts to poorer families, a drive for more efficient courts and measures to promote conservation in the countryside.

Details, Page 8

Temperatures at midday yesterday C-Cooly Dr-Dusky F-Fair F-Fog H-Hail R-Rain S-Sunny S-Sleet Sc-Snow T-Thunder

Channel link to open with no direct service to UK regions

By Richard Tomlins, Transport Correspondent, in London

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THE LEX COLUMN

Tootal trapped in the web

Share prices relative to the FT All-Share Index



There is a touch of the pot calling the kettle black about yesterday's offer document from Coats Viyella. Tootal shareholders have indeed had a rough ride since merger plans were first mooted in May 1989. But then, the Coats share price had underperformed the market by a not insignificant 25 per cent in the same period.

Tootal's earnings have always looked more realistic after excluding disposal gains from Grattan & Sandhurst. For Coats to restore that, though, takes some nerve from a company not always known for conservative book-keeping.

Attacking Tootal's inadequate dividend cover for the year ended January 1990 is one thing. Quite where it leaves successional options like Tootal & Brundall is unclear.

As for the Woolwich, it is behind Abbey National in penetrating fast-growing European markets. Abbey's Finance

will be a tough act to follow.

to 90 would save nearer £70m, but might cost a lot more in damage to the share price.

So a small disposal in France says more about the waning of Midland's European

INTERNATIONAL COMPANIES AND FINANCE

Trelleborg ahead despite sales drop after divestment

By John Burton in Stockholm

TRELLEBORG, the Swedish mining, building materials, chemicals and rubber group, lifted profits after financial items for 1990 fell by 16 per cent to SKr1.3bn (\$404m), matching the company's forecast released in October.

The net dividend increase to SKr6.50 from SKr6 per share was proposed.

Sales dropped by 5 per cent to SKr25.2bn, while results from its subsidiary Svedala ore treatment and mineral processing equipment maker were only included for the first six months of 1990. Svedala became a separately listed company last July.

Sales for other Trelleborg units remained unchanged.

The company's four business areas were reorganised into nine new divisions last autumn. Boliden minerals, the biggest division with sales of

SKr3.5bn, suffered a 33 per cent drop in operating profit to SKr417m due to falling metal prices. Profits for Boliden mining operations, with sales of SKr2.6bn, also declined by 28 per cent to SKr415m.

The four of the four divisions created from the Norrviken building materials group reported profit falls, while the Energitech unit had an earnings increase of 40 per cent to last year by Pirelli.

The rubber and plastics industrial group saw earnings drop 10 per cent to SKr1.80m. The yield on working capital fell to 13.6 per cent from 20.6 per cent, while the yield on shareholders' equity dropped to 2.9 from 3.4.8 per cent.

The debt burden increased to SKr6.4bn from SKr4.6bn due to acquisitions made during 1990, including several mineral processing companies in Europe.

Nokia advances to FM711

NOKIA, Finland's second largest quoted group, reported an increase in profits before tax and minority interests in 1990 to FM711m (\$192m), against FM604m the previous year, writes Enrique Tessieri in Helsinki.

Consolidated operating profit rose to FM1.08bn from FM978m, while sales fell to FM22.13bn from FM22.79bn.

Mr Hannu Bergbom, senior vice-president, attributed the

improvement in Nokia's pre-tax result on its consumer electronics and mobile phones division, which saw their sales increase by 7 per cent and 33 per cent to FM6.39bn and FM2.38bn respectively.

Telecommunications also saw an improvement in its profitability with sales increasing by 16 per cent to FM2.5bn.

The date division, however, saw its profitability weaken and sales fell 4 per cent.

EUROPEAN FINANCE & INVESTMENT - NORDIC COUNTRIES

The FT proposes to publish this survey on March 21st 1991. The Financial Times is read by 83% of European Institutional Investors. If you want to reach this important audience, call Chris Schanning or Kirsty Saunders on 071-873 3428/ 4823 or fax 071-873 3079.

FT SURVEYS

Continental may list on Milan stock exchange

By Katharine Campbell in Frankfurt

CONTINENTAL, the German tyre company under siege from Pirelli of Italy, is considering a listing of its shares on the Milan stock exchange.

The announcement comes just over a week before the March 13 extraordinary general meeting in which shareholders will vote on the merger proposal put forward last year by Pirelli.

In the light of recent developments and the changed shareholder structure, Continental is giving priority to Milan within its plans to seek international listings in such centres as London and Tokyo, the company said in a statement.

Pirelli claims it has the support of 51 per cent of Continental's shareholders, but Continental's management has to date rejected the Italian advance.

No details of the proposed listing were available from the company. It would be the first foreign company to be listed on the Milan exchange.

Some saw the move as a gesture of defiance, in the hope of persuading the Pirelli camp to dispose of its holding.

Court blow to De Benedetti

ME CARLO De Benedetti yesterday received a further severe blow to his control of Mondadori, the Italian media group, following a court decision strengthening the hand of Mr Piero Fassina, one of his key adversaries, writes Haig Simonian in Milan.

A Milan court ruled that Mr Fassina could have the voting rights to a crucial 25.7 per cent packet of shares in AMEF, Mondadori's holding company, at an extraordinary meeting. At an extraordinary meeting, the voting rights for the shares would be up to the court's discretion.

The Amef shares are the determining piece in the puzzle for control of Mondadori, as they provide the balance of power between the factions.

A time for thoughts of retirement gifts

Commerzbank's chief looks towards Crédit Lyonnais, writes Katharine Campbell

BEFORE retiring in May, Mr Walter Seipp, the chief executive of Commerzbank, wants to secure a deal that has long eluded him.

His preferred retirement gift, after a decade at the top of the large German bank restoring a once ailing institution, would be the opportunity finally to tie the knot with majority state-owned Crédit Lyonnais of France by means of a 10 per cent share swap, cementing years of co-operation within the Europcarriers banking association.

While his enthusiasm is not necessarily shared by the French, who give no hint a deal is close, it is clear that Commerzbank's attractions as a potential partner have grown as the focal point of Europe has shifted eastwards. Not least, the bank is building an east German network no foreign bank could manage.

Unlike some, Commerzbank never had ambitions for a retail network outside Germany, a decision it tends to see vindicated even if the French deal fails.

"Even the Deutsche Bank cannot become a pan-European bank," observes Mr Seipp - who began his career there - pointing to the obstacles Deutsche has encountered establishing in France. "Since Herrhausen's death, the bank's priorities are, I believe, somewhat different," he adds, referring to the Anglo-Saxon takeover of Morgan Grenfell shortly before the Anglo-Saxon

ring to a retreat from the sweeping international ambitions of Mr Alfred Herrhausen's day.

The Germans can also take advantage of the travails of US and Japanese banks by staying put and enjoying, for instance, fatter international lending margins. Mr Seipp nicknamed "Walter the tank" for, among other things, a dogged persistence - adds that foreign banks in Germany have mostly stopped luring away his staff. "The times when the headhunters were coming our personnel lists are gone."

In contrast to some international banks, Mr Seipp's Commerzbank emerges from the 1990s much healthier. In 1991, he took over an institution that had just made history as the first big German bank to miss a dividend since the second world war. He leaves with a strong set of 1990 results and a higher dividend.

Asset-liability management was the watchword of the restructuring process, and Mr Seipp recalls the overriding importance of the fast-developing swaps market. The bank also learned not to commit errors - "such as buying an English merchant bank," he says, in an unmistakable reference to Deutsche's costly acquisition of Morgan Grenfell shortly before the Anglo-Saxon



Walter Seipp: sure that independence is the better route

If Commerzbank lives in the shadow of the mighty Deutsche, that does not mean that its chief cannot indulge in the odd jibe, a liberty Mr Seipp takes frequently - notably again over Deutsche's recent success in the Soviet debt in 1990.

"I don't think putting the Soviet Union in the category of a Latin American developing country does either the Soviet Union or ourselves a service."

An enlarged home market - both through Alfinanz (the trend towards cross-selling

of the old state banking buildings) were not even capable of being renovated, and that 90 per cent of the employees were women, 50 to 60 years old.

Of recent changes allowing companies to issue D-Mark commercial paper domestically, he questions: "Are they really necessary?"

"Big German companies can, after all, go to the Eurobond markets." And the call for a flourishing money market comes mainly from foreign banks. "Money funds are the children of inflation and so... think goodness... much less necessary here," he says.

In most ways, however, Mr Seipp regards himself as an internationalist: "Walter the tank" is best loved overseas for his broadsides at domestic policy - he was critical of the Deutsche's latest interest rate rise.

These seem likely to continue from his future position as supervisory board chairman, released from daily chores (these expected to be assumed by current board member Mr Martin Kohlhausen). He expects more time for globe-trotting.

Baer to pay unchanged dividend

By William Dulforce in Geneva

BAER HOLDING, the parent company for the Julius Baer banking group, said yesterday that shareholders could expect to receive an unchanged dividend despite the 20 per cent slide in net earnings to SF47.8m (\$37.9m) in 1990.

The previous dividend was SF210 per bearer share, SF212 per registered share and SF8.40 per participation certificate.

The board has yet to fix the dividend but, as the group is controlled by the Baer family, yesterday's assurance carries full weight.

The first two months of this year had been substantially higher than expected and better than the previous year, Baer said. Last year the consolidated cash flow fell to

SF83.4m from SF102m. Net income from commissions dropped from SF187m to SF150m while income from securities at SF157m was down by SF5.8m.

Group assets grew by 5 per cent to SF15.75bn with capital and reserves advancing by 5 per cent to SF520m.

For the first time, the Zurich-based group, the first of the bigger Swiss private banks to go public, disclosed the size of clients' funds it has on deposit and under management.

A total of SF125m was placed with the group at the end of 1990, of which SF122m was with Bank Julius Baer.

Roughly 15,000 accounts, averaging SF1.1m each, were held at the Zurich headquar-

tors. More than 80 per cent of the funds placed with the group came from some 3,000 clients, each of whom had deposited more than SF1m.

Baer had placed 24 per cent of the total funds under its control in shares, 43 per cent in bonds and 26 per cent in money markets. By currency, 33 per cent was invested in Swiss francs, 24 per cent in dollars, 14 per cent in D-Marks and 18 per cent in other European currencies.

The figures had also been influenced by foreign exchange differences of \$4.2m, primarily in Latin America, and by higher interest rates.

Turnover grew in the US, where the group has its operating headquarters, had been lower than in previous years. This had been offset by strong growth in Europe where, however, profit margins were smaller.

Ares-Sereno increases net earnings to \$63.6m

ARES-SERENO,

the Geneva-based pharmaceutical group, yesterday reported a 2.1 per cent increase in net earnings to \$63.6m in 1990, giving earnings per share of \$16.94 against \$14.53 for the previous year.

Baer had placed 24 per cent of the total funds under its control in shares, 43 per cent in bonds and 26 per cent in money markets. By currency, 33 per cent was invested in Swiss francs, 24 per cent in dollars, 14 per cent in D-Marks and 18 per cent in other Euro-

pean currencies.

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INTERNATIONAL COMPANIES AND FINANCE

Sime Darby lifts pre-tax profit by 14% to M\$320m

By Lim Siong Hoon in Kuala Lumpur

SIME DARBY, the Malaysian-based multinational group, improved its mid-term pre-tax profit by 14 per cent to M\$320m (US\$118.8m), from M\$281m despite a 53 per cent drop in contributions from its plantation division.

Results for the half year to last December continued to reflect the shake-up within the group from the effects of the domestic and external markets.

Contributions to group pre-tax profit from its oil palm, rubber and cocoa plantations have fallen from 30 per cent in 1988 to 5 per cent during the second half of 1990.

However, growth in the construction and housing sectors have made up for the decline; Sime Darby's two divisions in property and motor and heavy equipment accounted for a third, or M\$107m, of overall profits.

Sime Darby's offshore operations, primarily from Hong Kong and Singapore, provided M\$86m, or 27 per cent, to the group, compared with 32 per cent previously.

Sime Darby's mid-year turnover stood at M\$2.7bn, up 14 per cent from M\$2.4bn.

Profit after tax was 15 per cent higher at M\$221m and attributable profit 84 per cent higher at M\$247m, thanks mainly to gains from the sale of its land assets.

The group proposed 2 Malaysian cents a share in interim dividend, on earnings of 9.1 cents a share, compared with 1.5 cents on earnings of 8.3 cents during the previous period.

● **Consolidated Plantations**, once Sime Darby's shining star but considerably dimmed by the combined effects of soft markets abroad and declining harvest yields, reported a 9 per

HK and China Gas ahead 21%

By John Elliott
in Hong Kong

HONG KONG and China Gas, the monopoly known as Towngas which is controlled by Mr Lee Shau-Kei's Henderson Land, yesterday reported a 21.2 per cent increase in after-tax profits to HK\$445m (US\$85.8m) for the year ended December 31.

This was in line with market expectations, but Boral surprised analysts by warning that full-year net profits were likely to fall by around the same percentage.

The interim dividend was maintained at 12 cents, but the board said it would review at the end of the year whether it would be prudent to maintain the total dividend.

The directors said the decline in earnings was "a direct consequence" of the

Recession causes Boral's first fall in 20 years

By Kevin Brown in Sydney

BORAL, the Australian building materials group, yesterday blamed the recession in Australia and its main overseas markets for its first fall in net profits for 20 years.

The board said net profits fell 28 per cent to A\$127.7m (US\$101m) for the six months to December, on turnover down 2.3 per cent to A\$2bn.

The result was in line with market expectations, but Boral surprised analysts by warning that full-year net profits were likely to fall by around the same percentage.

The board said the recession in Australia had seriously damaged demand for building materials. House building and office and hotel construction were worst hit, but there was a modest increase in engineering work, including roads and public infrastructure.

Trading conditions in the US deteriorated markedly as a

reduction in demand for the group's products which had been apparent throughout 1990.

However, net profits were also affected by a 36.7 per cent increase in interest charges to A\$64.6m, as a result of higher borrowings associated with the acquisition of Midland Brick in Perth, and the government's decision to advance the deadline for payment of corporate taxes.

The board said the recession in Australia had seriously damaged demand for building materials. House building and office and hotel construction were worst hit, but there was a modest increase in engineering work, including roads and public infrastructure.

New Zealand operations were also affected by low demand.

The board said the only operations not affected by the economic downturn were in Germany, where the clay brick and tile businesses performed satisfactorily, and the small

energy division, which benefited from higher oil prices.

Analysts said Boral's Australian operations appeared to be standing up to recessionary pressures well, but margins were affected by a rise in bitumen prices caused by the Gulf war.

The shares closed 6 cents lower in Australia at A\$3.60.

● **Ancor**, the diversified Australian packaging group, has cut its stake in Mayne Nickless, the transport and security group, to 20 per cent from 36 per cent by selling 35.5m shares for A\$204.1m. Reuter reports from Melbourne.

J.W. Ware and Son and McIntosh Hamson Hoare Govett, the brokers, placed the shares with unnamed institutions at A\$3.75 each. Mr Peter Cairns, Ancor's corporate affairs manager, said:

Malaysian Nestlé arm surges 14%

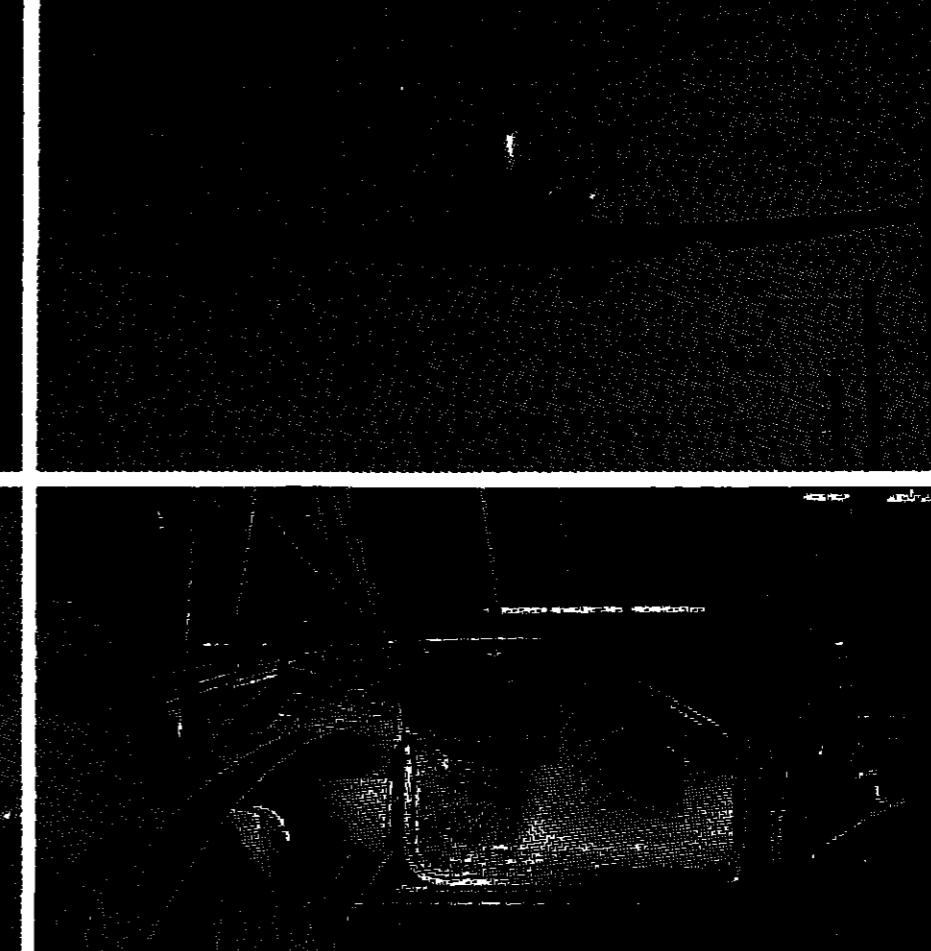
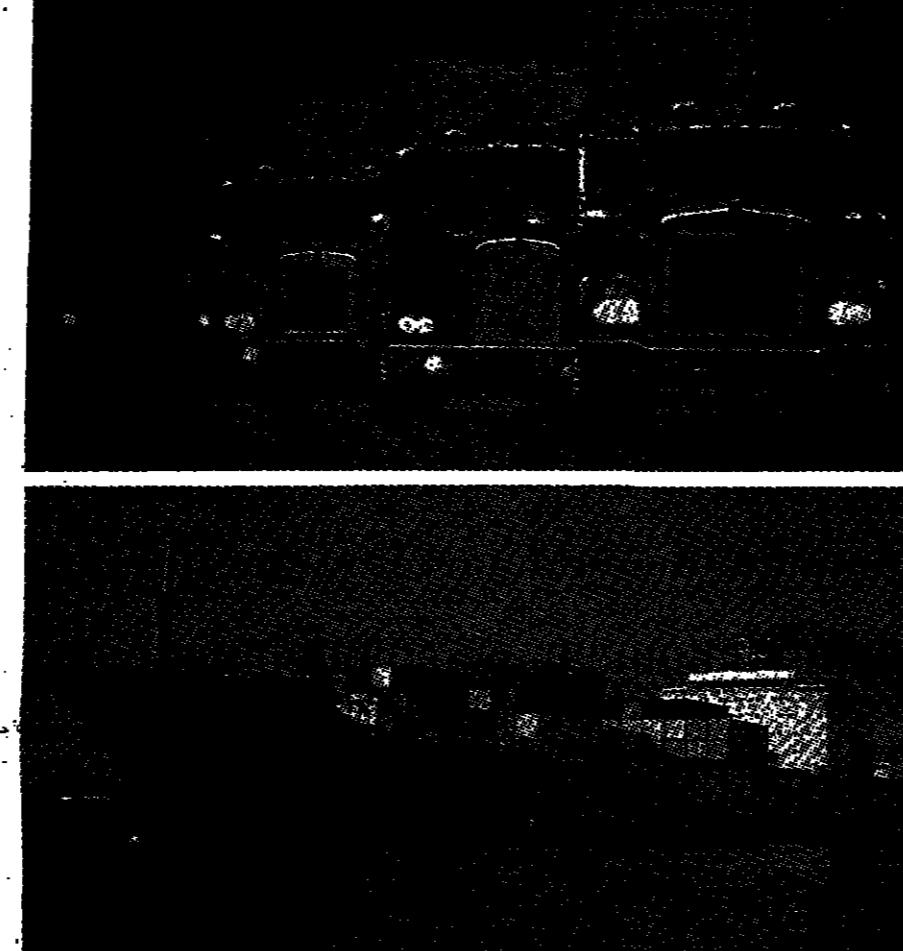
By Lim Siong Hoon
in Kuala Lumpur

NESMAL, the Malaysian subsidiary of the Nestlé food group of Switzerland, raised its 1990 pre-tax profit by 14 per cent to M\$105m (US\$39.4m) on a 6 per cent higher turnover of M\$62m.

Profit after tax rose 15 per cent to M\$55m to give earnings of 27.7 cents a share compared with 24.1 cents in 1989, the year it was listed after a capital reorganisation and public divestiture offer.

The group recommended 19 Malaysian cents in final dividend, bringing the year's total to 57 cents, compared with 33 cents in 1989.

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Singapore shipping groups perform strongly pre-tax

By Joyce Quek in Singapore

SINGAPORE'S shipping sector continues to record bumper profits.

Sembawang Shipyard, the diversified shipping group, posted a 14.2 per cent rise in pre-tax profits to \$76.83m (US\$4.09m) for 1990, from \$61.6m a year earlier. Turnover advanced 9.9 per cent to a record \$425.7m; against \$386.4m, thanks to a 38 per cent rise to \$78m on the ship repairing side.

The group expects improved earnings based on strong demand for ship repair and marine-related services and from its new aviation division which established several joint ventures in China and became agent for Cessna's Citation Jet and China's Y series aircraft.

Contributions from associates rose to \$36.1m from \$1.3m. Group attributable profits ended at \$60.1m compared with \$45.2m.

Sembawang Maritime (SMI), a listed associate ship repair and salvage group, more than

doubled turnover to \$113.1m. Including a \$3m write-back of provisions, SMI's pre-tax profits leapt 23.4 per cent to \$17.5m, offsetting investment income that halved to \$8.2m. Associated profits slipped to \$843,000, and offshore contracting losses. SMI expects sustained profits from marine transport services, harbour towage, ship repair and offshore contracting.

Jurong Shipyard (JSL) enjoyed success similar to Sembawang's as a strong second half pushed group sales up 21.8 per cent to \$386.4m and pre-tax profits up 45 per cent to \$87.6m in the year to December. Contributions from associates advanced to \$912,000 from \$388,000 and there was extraordinary income from sale of shares and property totalling \$2.2m so that attributable profits almost doubled to \$45.3m.

JSL expects to maintain its performance and will pay a 20 per cent final dividend.

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Pretoria, March 1991

Republic of South Africa

Correction Notice

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HOW WELL DID YOU JUDGE THE MARKET?

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SAATCHI & SAATCHI FINANCE N.V.

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Notice of a Meeting of the holders of
6% per cent. Redeemable Convertible Preference Shares 2003 of £1 each
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(Guarantor)

NOTICE IS HEREBY GIVEN that a Meeting of the holders (the "Europreference shareholders") of the above mentioned shares (the "Europreference shares") will be held at the London Marriott Hotel, Duke Street, London W1 at 11.45 a.m. on
27th March, 1991 for so soon as practicable after the Separate General Meeting of the holders of the 6% per cent.
Convertible Cumulative Redeemable Preference shares of £1 each of Saatchi & Saatchi Company PLC shall have been
concluded or adjourned for the purpose of considering and, if thought fit, passing the following Extraordinary Resolution:

EXTRAORDINARY RESOLUTION

THAT, having taken notice of the need for the recapitalisation of Saatchi & Saatchi Company PLC ("Saatchi"), and having read and/or having been informed of the contents of the Circular to shareholders of Saatchi, Saatchi & Saatchi Finance N.V. ("Saatchi Finance"), and others dated 4th March, 1991 (the "Circular") in copy of the Circular being produced to the Meeting and circulated by the Chairman (for purposes of identification), and having approved the Recapitalisation Proposal of Saatchi Finance and the terms and subject to the conditions described in the Circular the "Recapitalisation Proposal", NOW THEREFORE, in accordance with Article 12, Section 9 of the Articles of Incorporation of Saatchi Finance, and paragraph 19 of the Schedule to the Deed Poll dated 20th June, 1988 made by Saatchi for the benefit of holders of the Europreference shares (the "Deed Poll") it is hereby:

RECOMMENDED THAT the Recapitalisation Proposal is and is hereby approved and that the Meeting hereby approves and sanctions each and every variation, modification or abrogation of the rights attached to the Europreference shares, whether under their terms of issue or under the Deed Poll, which may be involved in or effected by the implementation of the Recapitalisation Proposal, including (without limiting the generality of the foregoing) the addition, replacement or deletion of any term or condition in the Deed Poll, and set out in the Circular and the "Recapitalisation Proposal" as defined in the Circular of the "Circular" and the "Deed Poll".

However, the market's reaction indicated it was "not all win": United's share price fell from £7.60 to £7.00 on the day's trade.

United will suffer losses on the Allied shares it bought in the market at high prices. Half of these will be disposed of under the Absa offer and arrangements will have to be made with other institutions to take up the balance.

In their announcement, the parties acknowledged the panel's "important role as a catalyst in the resolution of this matter". The panel has been subjected to a torrent of criticism for its initial handling of the takeover.

Mr Jones maintains that FNB achieved a moral victory in getting the court to uphold its appeal against the earlier ruling that United and partners were not concert parties. The panel has ruled, however, that United is not

INTERNATIONAL COMPANIES AND FINANCE

United's merger plan wins battle for Allied

By Philip Gewith in Johannesburg

THE LONG-RUNNING battle for control of Allied, the South African building society group, was resolved yesterday with the announcement that the original United Building Society-led merger proposal would prevail over the opposing bid from First National Bank (FNB).

This was agreed between United and FNB following discussions undertaken at the request of the South African Securities Regulation Panel.

Under the terms of the United proposal, first announced on January 28, United, Allied, Volkskas and Sage Financial Services (SFS) will merge to form Amalgamated Banks of South Africa (Absa), which will be the country's largest financial institution, controlling assets of about R50bn (\$19bn).

Seeing off the opposition comes at a

considerable price - up to R110m extra on the original valuation of Allied at R71.8m.

The original terms were 100 Absa shares for every 320 Allied shares held, of which half could be received in cash equivalent to 240 cents for each Allied share.

The revised offer is 100 Absa shares for every 260 Allied shares held, with Allied's price revised up to 275 cents for purposes of the cash offer.

The deal was struck when it became clear that a deadlock had been reached from which nobody stood to gain. Both parties had built stakes in Allied sufficient to have seriously complicated, if not thwarted, each other's attempts to effect a clean takeover.

FNB held slightly more than 25 per cent of Allied and the United camp 42

per cent. The outcome reflects United's dominant position.

Mr Stuart Jones, an FNB representative, claimed that there had been "two winners and no losers". The about-to-be-formed Absa had obviously been a victor.

However, the market's reaction indicated it was "not all win": United's share price fell from £7.60 to £7.00 on the day's trade.

The high price paid for Allied may also have consequences. But minorities did well from the battle as they emerged with a considerably higher price for their shares.

Mr Jones maintains that FNB achieved a moral victory in getting the court to uphold its appeal against the earlier ruling that United and partners were not concert parties. The panel has

ruled, however, that United is not

required, in the circumstances, to make a mandatory offer to Allied shareholders.

United is to reimburse FNB up to a maximum of R16.75m for the bank's bid battle costs. These relate mainly to underwriting costs incurred by FNB's underwriters, Southern Life and Federated Life.

FNB will suffer losses on the Allied shares it bought in the market at high prices. Half of these will be disposed of under the Absa offer and arrangements will have to be made with other institutions to take up the balance.

In their announcement, the parties acknowledged the panel's "important role as a catalyst in the resolution of this matter". The panel has been subjected to a torrent of criticism for its initial handling of the takeover.

Gillette forms Soviet link to make shavers

By Nikki Tait in New York

GILLETTE, one of the world's largest manufacturers of shaving products, is to start manufacturing in the Soviet Union for the first time.

The Boston-based group announced yesterday that it had signed a joint venture agreement with Leninets, the Soviet group involved in manufacturing consumer and scientific products. The aim is to set up a production facility for the domestic Soviet market, with yearly capacity of up to 750m units.

Yesterday, Gillette said that it would have a 66 per cent stake in the joint venture arrangement, and manufacturing control. The cost to the US company of establishing the facility - which is expected to employ about 600 people - was put at \$60m.

Gillette said that most of the staff would be local, with less than 2 per cent coming from outside the Soviet Union.

The new plant will make a variety of shaving products, including blades, shavers and disposable razors. The emphasis will be on twin-blade razors.

However, the Soviet facility will not make Gillette's "Sensor" razor. This is the group's latest product, and has been credited as a force that has aided the company's revival.

Sensor razors, which have replaceable blade cartridges, were introduced in the US, Europe and Japan a year ago.

Gillette has operations elsewhere in eastern Europe, but the Soviet plant is expected to be among the three largest overseas manufacturing facilities owned by the group. Operations should start there by 1992.

The Soviet market is viewed as one of the largest for blades in the world.

It has been estimated that there are about 100m male shavers in the Soviet Union, compared with about 80m in the US.

Recession hits jeweller

By Nikki Tait

THE SPARKLE went out of Tiffany & Co's profits in the fourth quarter to the end of January, suggesting that even the top end of the US retail market was feeling the pinch.

Tiffany, the New York-based jeweller, retailer, said yesterday that it made \$1.5m in the final quarter compared with \$1.6m in the year ago period. However, its profits for the year advanced to \$36.7m from \$33.3m.

The jeweller acknowledged the problems presented by the state of the US economy and the effect on consumer spending patterns.

It said the number of transactions had risen, but customers seemed to be shopping more cheaply.

Sales in the fourth quarter stood at \$142m, up from \$129.7m. For the year, the figure increased to \$455.7m from \$384m. The group claimed that the results benefited from the group's overseas operations, saying that international business had been "very strong".

The group plans to open stores in Canada, Frankfurt and Japan this year.

TNT express freight units to be combined

By David Owen

A new management team headed by Mr John Mullin, chief executive, and Mr Paul Moorhouse, chief operating officer, has been formed to oversee the operation which offers to deliver "anything anytime anywhere".

TNT Express Worldwide aims to be to express freight delivery "what Hoover is to vacuum-cleaners", according to Mr Moorhouse. "We hope we will clean up in a different way," he said.

Last month TNT unveiled a 31.5 per cent decline in interim net profit to A\$49.4m (US\$36m), blaming the reverse on the Gulf war and recession in some of its main markets.

Sir Peter Abeles, TNT deputy chairman and chief executive, said that between 400 and 500 employees would lose or have to change their jobs.

"We are not talking about large numbers," he said. Some of those affected would be offered positions in TNT companies serving single-country markets.

Sir Peter said yesterday that the group had lost "tens of millions of dollars" as a result of the situation in the Gulf. "We lost one of our most profitable revenue sources for eight months," he said.

This announcement appears as a matter of record only.

Southwestern Bell Corporation

through its wholly owned subsidiary

Southwestern Bell International Holdings Limited

has acquired

West Midlands Cable Communications Limited

which holds the cable television franchises for the Black Country and Telford encompassing 542,000 homes.

The undersigned initiated this transaction, assisted in the negotiations and acted as financial adviser to Southwestern Bell Corporation.

PaineWebber International

Safren up despite downturn

SAFREN, the industrial holding company with interests in the shipping and leisure industries, overcame a slowing economy to increase turnover and profits for the six months to the end of December, writes Phillip Griffiths.

The company, whose products include Play-Doh, Tonka trucks and the Monopoly board game, attributed its poor performance to a sharp decline in sales of its Ghostbusters toys.

Tonka's fourth-quarter net deficit was \$18.5m, or \$1.27 a share, compared with net earnings of \$1.2m, or 13 cents, a year earlier. Stripping out extraordinary items, Tonka had a net loss of \$16m compared with net earnings of \$3.3m. Shares increased to 14.6m from 10.4m.

For the year, Tonka turned in a net loss of \$49.9m, or \$3.01 a share, on revenues of \$788.5m, compared with net profits of \$5.7m, or 67 cents, on revenues of \$870.5m.

Excluding one-time items, Tonka's net loss was \$43.4m against net earnings of \$7.7m in 1990.

The deterioration in revenues was attributed to reduced sales of Tonka's Real Ghostbusters product line, which fell by \$104m in the year, and to discontinuation of the Sega video game line, which generated revenues of \$53m in 1990.

Tonka increased its bad debt provisions for troubled retail accounts to \$8.5m from \$2.7m.

The company said yesterday that its bank group had agreed to waive fourth-quarter financial performance requirements relating to minimum net worth, interest coverage and debt-to-net-worth ratio.

For the year, Tonka turned in a net loss of \$49.9m, or \$3.01 a share.

Attributable profit rose 11.3 per cent to \$22.6m from \$20.3m. Of this, \$41.6m came from shipping operations, Safmarine, \$19.6m from freight business Rennies and \$5.7m from Kersaf, the hotel and leisure division.

Kersaf's contribution grew by 18.5 per cent, Safmarine's by

11.8 per cent and Rennies' by 7.2 per cent.

Safmarine experienced a 14.3 per cent decline in import volumes from its major European trade routes due to the Gulf war and global downturn.

Kersaf's good performance was largely due to healthy casino revenues, while Rennies was affected by the impact of smaller trade volumes on its freight business.

Earnings a share rose by 10.8 per cent to 22.6 cents from 20.3 cents. The interim dividend was lifted to 60 cents from 55 cents.

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INTERNATIONAL CAPITAL MARKETS

Treasuries edge higher ahead of jobless data

By Karen Zagor in New York and Stephen Fidler in London

US treasuries edged higher yesterday morning in quiet trading as the market settled into a holding pattern ahead of Friday's release of employment data for February.

At mid-session, the benchmark 30-year bond was higher at \$952, yielding 8.26 per cent while the two-year note was up to yield 7.14 per cent.

The Federal Reserve entered the open market to arrange \$1.5bn in customer repurchase agreements to replace the liquidity drained on Friday by high treasury balances at the Fed. The Fed's target for Fed funds is thought to be around 6% per cent.

There was little bond market reaction to the release of new home sales for January, which fell 12.3 per cent to 406,000, following a revised December decline of 4.3 per cent from an estimated 6.7 per cent.

Now the Gulf war is over, the market is braced for a return of consumer confidence

BENCHMARK GOVERNMENT BONDS

	Coupon	Red Price	Price	Change	Yield	Week Ago	Month Ago
UK GILTS	13.500	98.82	102.22	-0.02	10.84	10.79	10.72
	9.000	92.29	92.29	-0.02	9.22	9.27	9.28
	9.000	10.08	92.11	-0.02	9.02	9.73	9.57
US TREASURY *	7.750	92.01	92.71	+0.02	8.10	7.91	7.92
	7.750	92.01	92.51	+0.02	8.27	8.08	8.11
JAPAN * No 129	4.800	95.99	88.3100	+0.31	7.03	6.88	6.74
	8.400	100.00	88.5588	+0.16	6.68	6.32	6.57
GERMANY	9.000	01/01	103.8500	-0.30	8.40	8.29	8.61
FRANCE CAT	9.400	02/95	88.9507	-0.15	9.26	9.22	9.08
	9.500	01/01	102.4600	-0.32	9.10	8.97	9.44
CANADA	9.750	01/01	100.3000	-0.50	9.70	9.54	9.96
NETHERLANDS	8.500	02/91	98.8600	-0.13	8.67	8.54	8.78
AUSTRALIA	13.000	07/90	108.1915	+0.43	11.54	11.44	11.58
BELGIUM	10.000	08/90	104.3500	-0.05	9.27	8.69	9.29

London closing, denotes New York morning session. Prices US, UK in 32nds, others in decimal. Yields: Local market standard. Technical Data/ATLAS Price Sources

rates would be signalled by the official action in the money markets. However, sentiment appears that such a cut would take place in coming weeks to remain intact.

More French government paper is to be auctioned this week, and they expect a revised FEB-91 PP of bonds to be auctioned, comprising the 9% per cent OAT of 2000 and possibly the 30-year issue, the 8% per cent of 1999.

Suggestions are emerging in the market that the government will aim to lengthen the maturity of its debt by buying in some paper maturing in 1991 and 1992. According to some market expectations, this would be exchanged for two-year and five-year paper. This would have the further advantage of adding liquidity to existing issues in this sector of the market, while getting rid of outstanding illiquid bonds.

The weakening of the market led to some widening of the

yield spread between the French and the uninspired German market yesterday. The difference between the 10-year benchmarks widened to 71 basis points at the close, against the day's high of 74 basis points, and Friday's close of 67 basis points.

The German market gave up 25 to 30 basis points in moderately active trade.

The UK government bond market lost some ground despite an announcement of an unexpected rise of £431m in Britain's foreign currency reserves. Much of this was apparently due to foreign contributions to the British war effort, so the figures were taken as less significant than usual. The long gilt future on Liffe lost 4% point as 13,500 contracts changed hands. One long futures gilt - the 11% per cent of 2003 - slipped by up to 4 point on the day to close yielding 10.22 per cent.

GOVERNMENT BONDS

and with it economic revival. There is widespread belief that the Fed will not rush to ease monetary policy unless the February employment numbers are exceptionally weak.

The French government bond market gave up some of last week's gains on disappointment that an expected official interest rate cut failed to materialise.

Significant positions had been built up in shorter maturities in apparent anticipation that a reduction in interest

rates would be signalled by the official action in the money markets. However, sentiment appears that such a cut would take place in coming weeks to remain intact.

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Italian brokers have been particularly concerned about the growing numbers of Italian

shares changing hands on the International Stock Exchange's ISAO International system in London.

Stamp duty on equities has been a relatively small source of income for the government, raising some £136m (£118.3m) last year, according to one estimate.

Meanwhile, stamp duty on government bond dealings has been raised, with a new minimum of £5,000 against £1,000 previously, and a maximum of £1.8m, up from £1.6m before.

In a bid to improve the international competitiveness of Italy's stock exchanges, which have suffered from months of uncertainty over the introduction of capital gains tax and wider reforms, the government has also abolished stamp duty on equity deals by non-resi-

dents.

Under the new system, Italian residents will pay duty at 0.05 per cent against 0.10 per cent previously.

The decision reflects a "principled and concrete will on the part of the government in relation to the problems of the market in order to make it competitive with other European centres", Mr Ventura said.

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INTERNATIONAL CAPITAL MARKETS

Paper targets range of investors

By Tracy Corrigan

A STEADY stream of medium-sized issues launched in a variety of currencies, reflected opportunistic funding in the Eurobond market yesterday, rather than any strong

rates, similar to a zero-coupon structure. French insurance companies, which like to lock in long-term interest rates, were the main buyers of the paper, dealers said. The paper is not expected to be actively traded in the secondary market.

The deal was launched at a spread of 11 basis points above the comparable French treasury yield, which means that investors are paying a premium of around 37 basis points for their option to receive bonds instead of cash, according to the lead manager.

Société Générale launched a FF1bn issue with the same structure last month.

Quebec became the latest in a string of Canadian provinces to access the Canadian dollar sector this year, with a C\$250m five-year deal. Investor perception of Quebec, not one of the strongest province names with

a AA-AAA credit rating, has suffered in the last year or so as a result of concerns that French Canadians' separatist aims would be realised. Spreads in the Canadian domestic market have widened more sharply than in the Eurobond market, however.

Quebec's 10½ per cent Eurobonds were priced to offer a spread of 80 basis points over Canadian government bond yields. The province would have had to pay around 10 basis points more in the domestic market, dealers said.

The recent spate of issuance has sapped demand for 10-year paper, but there is still retail demand for new issues in the five-year area, although the Quebec deal was considered rather aggressively priced.

Swiss Bank Finance issued a \$150m five-year deal guaranteed by Swiss Bank Corporation. Lead manager SBC, which placed the bulk of the issue itself, reported strong demand from retail investors in Switzerland. The issue will refinance a \$200m deal maturing on March 28, the payment date of the new issue.

In the Australian dollar sector, Unilever's Australian unit launched an A\$100m seven-year deal via Deutsche Bank Capital Markets.

• Citibank, the biggest US bank, is to offer a diversified open-end mutual fund, Landmark International Equity Fund. It will focus on long-term growth, agencies report from New York.

Citibank said the fund will invest primarily in common stocks of foreign issuers, but also may invest in other types of foreign securities such as preferred stocks, convertible and non-convertible bonds and warrants. Minimum investment in the fund is \$1,000.

Equity funds aims at Latin America

By Stephan Fidler,
Euromarkets
Correspondent

TWO COUNTRY funds designed to make mainly equity investments in Latin America have been launched in the past week. If successful, they will provide more evidence of the growth of the region as a target for international investments.

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Gulf aid takes sting out of Ankara debt squeeze

John Murray Brown looks at Turkey's economy

THE Gulf crisis has been a mixed blessing for the management of Turkey's \$42bn of foreign debt.

Aid flows from Turkey's role in the crisis will undoubtedly take pressure off the balance of payments. Before departing for Europe last month to drum up further support, Mr Gunes Taner, economics minister, predicted that Turkey's aid contributions would double in 1991.

Donor contributions — either grants or tied aid, soft loans which must be spent with the lender country — look capable of covering half of the projected \$4bn needed this year to service public debt, which at the end of November stood at \$10.9bn.

The other, to be listed on the Irish Stock Exchange in Dublin, is the Genesis Condor Fund. It is seeking to place 5m shares at \$10.35 apiece. Principal agents for the placing are Smith New Court, Cazenove and NCL Investments.

Investment management of the Puma fund will be delegated to Baring Americas Asset Management. It will invest mainly in equities listed on Latin American markets, although it may also invest in debt. The shares will be cleared through the International Clearing Agencies, Cetel and Ecuclear.

The Genesis Condor fund manager will be Genesis Fund Managers, a group set up in 1988 with assets under management of \$220m of which over \$100m is invested in Latin America.

Both funds will initially invest in five countries — Chile, Mexico, Brazil, Argentina and Venezuela. Later they may both invest elsewhere in Latin America and in the Caribbean.

ANZ opens Chile office

AUSTRALIA and New Zealand Banking Group has opened a representative office in Santiago, Chile, agencies report.

Mr John Ries, chief general manager international banking, said the office would take advantage of the growing presence of Australian companies in Chile and the increasing trade and investment flows it has with Pacific-rim countries.

But this year's aid flows represent little more than a blip on the long-term debt picture. Commercial and trade credits predominate.

Of the \$42bn public and private external debt, \$10bn is owed to banks, \$10bn is backed by official credit agencies and \$9bn to multilateral bodies such as the World Bank.

The government traditionally attached to soft loans — Turkey remains vulnerable to external shocks.

The treasury is all too aware of the problem and under a programme managed by the World Bank is now looking at liability management techniques, to hedge against interest rate and exchange fluctuations.

A team of four treasury officials is currently trading in France and the US.

The treasury's immediate task is to curb a sharp rise in short-term liabilities — the main reason behind the \$3bn increase in debt stock in 1990. This was fuelled by a surge in imports coupled with the dollar's appreciation, which tempted many Turkish businesses to borrow offshore to finance trade.

This month, Bank of Tokyo successfully arranged a Y320m (\$32.2m) syndication for five Turkish development banks. This was part of Japan's official Gulf aid programme and was at concessionary rates and was guaranteed 90 per cent by the ministry of international trade and industry of Japan.

Turkey's last medium-term borrowing, the real test of a country's creditworthiness, was in July — a five-year \$200m credit lead managed by Bank of Tokyo with an interest rate of Libor (London interbank offered rate) plus 85 basis points.

Turkey, like many capital importing developing countries, is suffering as banks seek to meet international capital adequacy ratios and international liquidity dries up. The appeal of Turkish risk has also diminished since the decision last autumn of Kuwaiti and other Arab banks to raise funds by offloading Turkish and other debt. Equally, the squeeze felt by Japanese banks, hitherto important lenders in Turkish syndications, is starting to bite.

Up to October, Turkey was able to offset this lack of medium-term borrowing, using old flows to meet its repayments. Last month, the central bank, in moves aimed at attracting capital inflow and bolstering the currency, increased its deposit rates.

According to balance of payments projections, total repayments of principal and interest are set to reach \$7.2bn in 1991.

Having already received over \$600m in 1990 in grants and soft credits, Turkey is counting on a further \$2bn in grants in the current year. The Emir of Kuwait is expected to double the \$800m grant provided in 1990. Saudi Arabia has agreed to supply \$1.65bn worth of oil, delivered at market prices, of which \$650m of which still to be disbursed in 1991. Turkey also has commitments of \$800m in trade-related credits given at concessionary rates from Japan, the European Community and other donors.

ally has borrowed medium term and left the short-term financing to the private sector.

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Up to October, Turkey was able to offset this lack of medium-term borrowing, using old flows to meet its repayments.

But, since the war, bankers say even the short-term debt has dried up.

The debt strategy depends on keeping reserves high, while diversifying exports.

With such a large proportion of the debt carrying floating rate interest — as opposed to fixed

From now on much will depend on factors such as the price of oil etc.

LONDON MARKET STATISTICS

FT-ACTUARIES SHARE INDICES

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EQUITY GROUPS & SUB-SECTIONS

Figures in parentheses show number of stocks per section

	Monday March 4 1991			Fri Mar 1	Fri Feb 28	Wed Year ago (approx)
Index No.	Day's Change %	Est. Earnings Yield % (Max)	Gen Div Yield % (Act at 25%)	Adj to date	Index No.	Index No.
1 CAPITAL GOODS (187)	850.87	12.64	5.65	9.63	8.85	848.11
2 Building Materials (24)	1156.91	-0.2	12.29	5.27	1154.91	1141.72
3 Contracting, Construction (31)	1383.81	-0.7	12.73	5.65	10.03	1374.77
4 Electricals (26)	2349.99	+1.2	11.94	5.64	20.80	2310.50
5 Electronics (26)	2402.49	-0.2	11.94	5.04	14.94	1539.77
6 Engineering-Aerospace (23)	444.93	-0.2	11.41	5.27	11.27	446.22
7 Engineering-General (47)	434.31	-0.3	13.61	5.95	8.15	429.59
8 Metals and Metal Forming (8)	490.38	-0.1	18.99	7.18	6.50	475.12
9 Motors (13)	342.59	-0.3	11.54	7.00	8.01	340.78
10 Other Industrial Materials (20)	1480.90	-0.1	11.39	5.49	10.16	1711.82
11 OTHER GROUP (182)	1351.32	-0.8	13.82	3.44	1322.07	1316.49
12 Breweries and Distillers (22)	95.47	-0.5	9.47	3.69	13.02	1701.11
13 Chemicals (20)	1125.13	-0.3	10.21	4.32	11.69	1130.08
14 Food Retailers (16)	2202.49	-0.2	11.22	4.07	11.27	2087.00
15 Health and Household (21)	2916.84	-0.5	6.25	5.71	9.01	2812.72
16 Hotels and Leisure (22)	1323.04	-0.6	10.32	5.18	9.04	1314.53
17 Media (25)	1345.51	-0.8	10.86	5.12	11.62	7.81
18 Packaging & Paper (11)	605.55	+1.0	8.69	5.69	10.30	599.57
19 Textiles (11)	850.44	-1.1	9.87	4.24	13.19	870.04
20 Textile Services (5)	495.04	-0.6	10.73	6.49	12.00	655.43
21 Utilities (11)	1672.28	-0.5	10.77	5.20	11.26	1655.37
22 Business Services (20)	1604.51	-0.1	11.83	4.93	5.26	1595.37
23 Pharmaceuticals (20)	1237.86	-0.8	9.05	5.75	12.25	1219.88
24 Conglomerates (11)	1522.60	-0.3	11.21	6.77	10.64	1528.80
25 Transport (15)	2180.72	-0.8	11.99	4.67	10.29	2162.51
26 Electricity (12)	1123.29	-0.2	10.98	6.27	10.99	1120.95
27 Telephone Networks (3)	1279.12	-1.2	10.45	3.95	12.44	1294.21
28 Water (10)	2437.16	-0.3	13.91	5.75	8.03	2461.45
29 Miscellaneous (27)	1639.87	-1.1	10.35	4.95	11.27	1605.48
30 INDUSTRIAL GROUP (480)	1171.13	-0.3	4.68	12.47	1170.43	1166.78
31 Oil & Gas (20)	2334.50	-0.5	11.10	5.68	11.80	2346.22
32 SOFTS (500)	1269.19	-0.8	10.47	4.81	11.82	1265.19
33 FINANCIAL GROUP (98)	804.57	-0.3	—	6.00	—	802.00
34 Banks (25)	882.82	-0.7	17.66	6.75	7.40	578.34
35 Insurance (Life) (7)	1447.73	-0.6	—	5.30	—	1436.89
36 Insurance (General) (3)	1064.11	-0.4	10.48	6.16	6.00	1064.59
37 Insurance (Workers) (3)	1024.82	-0.3	6.48	4.59	21.13	1027.90
38 Other Financial (20)	276.22	-0.9	6.52	13.89	2.50	274.10
39 Investment Trusts (69)	1147.03	-0.1	—	3.56	—	4.03
40 All-share Index (667)	1154.87	-1.1	—	4.95	—	4.39
41 FT-SE 100 Share Index	2302.9	-4.0	2356.7	2378.7	2386.9	2380.1
42 FT-SE 100 Share Index	2302.9	-4.0	2356.7	2378.7	2386.9	2380.1

FIXED INTEREST			AVERAGE GROSS REDEMPTION YIELDS		
PRICE INDICES	Mon Mar 4	Day's change %	Fri Mar 1	Accrued Interest to date	Mon Mar 4

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UK COMPANY NEWS

Triple blessed Persimmon sees profits fall only 11%

By Andrew Taylor, Construction Correspondent

SHARES IN Persimmon jumped yesterday by 17p to 245p after the company announced that pre-tax profits fell by 11 per cent in 1990, from £32.55m to £28.43m.

Much bigger profit falls have been recorded by other house-builders, some of which have been unable to cover dividend payments with earnings.

Mr Duncan Davidson, chairman, said the group was raising its final dividend from 4.5p to 4.85p making a 10 per cent increase for the year to 7.15p (6.5p). That was covered 3.3 times by earnings per share of 24p (27.3p).

Persimmon builds homes mainly in the Midlands, northern England and Scotland. These regions have been less badly affected by the housing market collapse than south east England where the group's operations are small.

The number of homes sold by Persimmon rose last year by 13 per cent from 1,796 to 2,028. Average selling prices fell 6.4 per cent, from £71,881 to

improve later this year as the effect of lower interest rates boosts buyers' confidence.

• COMMENT

The benefits of building houses north of the River Trent, a long land bank and a sound balance sheet cannot be overstated in the current housing market recession. Persimmon is triple blessed. Gearing is only 32 per cent while its landbank, much of it acquired at low prices, means it has the flexibility to increase sales if profits look like falling too far too fast. Indeed, the group appears to have held back in Scotland last year which would allow it to step up the pace this year if required. Nonetheless, it looks like being another tough year in the housing market and Persimmon will do well to repeat last year's profits. This still leaves the shares looking a little cheap notwithstanding its low exposure to south east England, where history suggests the housing recovery will start first.

It had hoped to add to its land bank by purchasing "fire sale" land from hard pressed builders which had been forced to sell to avoid going bust. There had, however, been very few such opportunities, said Mr Davidson. Many companies with attractive sites were hanging on to them.

He expected the housing market, after almost three years in recession, would

Mountleigh US bid founders on price

By Vanessa Houlder

DISAPPOINTING CONSUMER sales, spiralling interest costs and the moribund property market have taken their toll at Ransomes, the grass-cutting machinery manufacturer.

The Ipswich-based company yesterday reported that pre-tax profits for the year to December 31 had slid by 37 per cent to £29.04m (£14.4m) - the lowest level since 1986.

This was in spite of a 30 per cent increase in turnover to £163.23m (£126.62m). Sales benefited from the inclusion for a first full year of the Cushman and Westwood businesses acquired in August 1990.

In the light of its problems, the group has opted to trim its final dividend by 0.1p to 4.1p. If approved, this would make an unchanged total of 6.15p.

The company emphasised that the disclosure of the preliminary proposal was only made as a result of a SEC filing requirement of Fairchild.

A spokesman for Mountleigh said that the company continued to seek a large acquisition in a field not related to its core business.

Interest costs more than doubled from £8.81m (£4.28m), while year-end debt of £64m left gearing static at 116 per cent.

"We are disappointed that we did not get debt down more in 1990," Mr Dodsworth said. "We ended up with more finished goods in stock than we should have been carrying."

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COMPAGNIE BANCAIRE

Société Anonyme
Incorporated in France with limited liability.
Regd. Office: 5 avenue Kléber, Paris 16 ème.

NOTICE OF ORDINARY AND EXTRAORDINARY GENERAL MEETING

The shareholders of Compagnie Bancaire are invited to attend the Ordinary and Extraordinary General Meeting to be held on Monday, 18th March, 1991 at 5 p.m. at the Head Office, 5 avenue Kléber, Paris 16 ème, to consider the following Agenda:

- The Report of the Board of Management on the current activities and position of the Company.
- The Reports of the Auditors.
- The comments of the Supervisory Board.
- The approval of the accounts for 1990 and appropriation of profits.
- Option to pay the dividend in the form of shares.
- Renewal of the appointment of two members of the Supervisory Board.
- Nomination of a new member to the Supervisory Board.
- The authorisation of the Board of Management to buy and sell shares of the Company on the stock exchange in order to regulate their price.
- To fix the time limit for the exercise of the subscription and/or purchase option on stocks.
- Sale of fractions of stock rights in the event of a scrip issue through incorporation of reserves.
- Any other business.
- Power of Attorney.

In order to attend or be represented at the Meeting, owners of registered shares must have been entered on the register five clear days prior to the Meeting. Holders of bearer shares must deposit, at least five clear days prior to the Meeting at the Head Office, the certificate of deposit issued by the bank, financial institution or stockbroker with whom the shares are lodged.

Postal votes must be received at the Head Office of the Company on the appropriate form six days in advance of the meeting.

Shareholders who wish to attend the Meeting are requested to make advance application to the Company for an admission card.

UK COMPANY NEWS

Suter drops 31% to £24m after write-down

By Jane Fuller

SUTER, the industrial holding company headed by Mr David Abell, saw pre-tax profit fall by 31 per cent to £24m in 1990 following a £3m write down in the value of a US investment.

The previous year's taxable figure of £34.8m included a £24m profit from the sale of share stakes. Mr Abell said that, leaving aside associate companies, the value of the group's investments was only £1.5m by December.

Trading profits from the continuing distribution and industrial operations rose to £27.1m (£26.7m), representing 95 per cent of the group total compared with 72 per cent in 1989.

Interest charges jumped to £4.4m (£700,000) and year-end borrowings increased to £40m (gearing of 81.6 per cent). Mr Abell said interest cover was comfortable at 6.5 times.

The debt increase followed the purchase of Chemoxy International, a Middlesbrough-based chemicals group, and Raffel, a continental heat exchangers company. A total of £24m was spent on acquisitions, which contributed about £4m to trading profit.

Group turnover inched ahead to £202.1m (£198.1m). Sales increased by 17 per cent in ongoing businesses, while £25.1m of the 1989 total was attributable to discontinued operations.

Profits improved in environmental products.

DITI investigations launched in July 1988 and April 1989 are still continuing into the ownership of six companies with Suter links. Mr Abell disclosed yesterday that he had spent "between £100m and £250,000" so far on a possible libel claim against Channel 4, which in late 1987 broadcast a programme raising questions about share transactions.

● COMMENT

Suter has made much of the improved quality of its earnings following the switch away from dealing in shares and property. But the erratic nature of those profits has been replaced by the more humdrum swings and roundabouts of its assorted "core" businesses. With 70 per cent of sales in the UK and interest payments set to approach £5m this year, the downswings seem to have the edge. While the news is encouraging on the near £70m of sales related to refrigeration and on Chemoxy, haircare and production equipment could deteriorate further. In the automotive businesses, recessionary effects have taken over from one-off problems. Assuming no property profit, the pre-tax figure is forecast to fall to £23m, giving a prospective p/e of 8.8. The shares have

about 12 per cent to just over £106m. Mr Abell said the average price paid was 170p.

This helped cushion the bill for a dividend increase from 8.4p to 8.8p after a maintained final of 5.6p. Earnings per share fell 24.5 per cent to 15p (20.4p).

Drayton Blue Chip makes delayed move to market

By Philip Coggan, Personal Finance Editor

DRAYTON BLUE CHIP Trust, a split capital investment trust, is joining the main market after being forced to postpone its flotation last week.

There are two classes of shares: preferred growth and ordinary income. The former are designed to grow from 21 to £2.17 per share over the trust's seven-year life. The latter aims to give investors a high and growing income with an initial yield of about 11.2 per cent.

The remainder of the fund will be invested in investment trust warrants, capital shares and stock market index warrants to provide some capital growth.

The trust's launch aims to take advantage of the new Personal Equity Plan rules. Investors will be able to buy the maximum £6,000 of GIT shares for tax years 1990-91 and 1991-92.

Minimum investment is £1,000 and applications must be made from March 28. SG Warburg is handling the flotation and has received firm undertakings to subscribe for 10m shares.

The postponement was caused because the trust is designed for investors with Personal Equity Plans (PEPs).

Invesco MIM, the managers,

had planned to launch a PEP

called the Guaranteed Growth PEP based on the preferred growth shares. However, the Investment Management Regulatory Organisation (IMRO) recently discouraged the use of the word "guaranteed" in investment products.

The PEP has been renamed the Secure Growth PEP; there is also an extra income PEP based on the ordinary income shares.

Up to 20m of each class of share are being offered at 100p each. Applications must arrive by March 22 and dealings are expected to start on March 28.

The vote to liquidate was passed by 5.4m to 1.75m shares, achieving the necessary 75 per cent majority.

Last month, River Plate and General, which owned 21 per cent of the income shares, was able to block a plan to unite the trust.

This prevented the investment trust from attaining the necessary majority in a separate vote of income shareholders.

However, the liquidation vote lumped together shareholders in both the capital and income shares, leaving River Plate and General with just 15 per cent of the equity.

Having won the vote on the liquidation issue, the Ambrose board will now re-present the unitisation plan solely to the capital shareholders. These holders had previously voted overwhelmingly in favour.

The income shareholders will be repaid in cash.

Triplevest ends 25-yr life

TRIPLEVEST, one of the first generation of split-level investment trusts, has come to the end of its 25-year life.

Income shares have been repaid at par, 50p, with a special 12.5p dividend representing accrued income up to February 27.

Holders of the 6m capital shares had three exit choices (with numbers of acceptances):

● MIM Britannia General

Equities Trust, a new unit trust, on the basis of 25 units for each capital share (2.88m).

● Ardent UK Growth Fund

on the basis of 43.00 units for each share (2.89m), including 2.06m controlled by the Merchant Navy Officers Pension Fund.

● Drayton English and International Trust, a new investment trust, on the basis of 15.63 shares with nav of 98.66p for each share (233,110).

NEWS DIGEST

MICROVITEC slips into £2.42m loss

MICROVITEC, the USM-quoted computer peripherals manufacturer which had a management shake-up last year, reported a shift in profit to loss in 1990, but said it had managed to trade profitably in the fourth quarter.

The Bradford-based company made a pre-tax loss of £2.42m last year, after exceptional provisions of £785,000, compared with a profit of £1.26m in 1989. Turnover fell from £23.15m to £23.49m.

Earnings per share of 3.1p became a loss of 5.2p, and the dividend is cut from 1.5p to 0.3p with a final of 0.2p.

The provisions comprised £435,000 for rationalisation costs and £350,000 to cover losses on disputed contracts in the US.

Mr James Bailey, chairman, said: "We have improved margins during the last six months, which has helped us to trade profitably in the fourth quarter. New products and new markets are helping to revitalise the company."

Most divisions help Unidare advance

Unidare, Dublin-based electrical group, achieved an increased pre-tax profit for the year ended December 31, 1990, up from £14.12m to £15.07m (£4.64m).

The welding, heating and plastics operations, Timley Wire and the Dutch subsidiary all turned in strong performances, helping boost sales to £19.72m (£19.61m). Sales of storage heaters continued to decline, resulting in a loss for Unidare Environmental.

Earnings per share amounted to 26.24p (22.63p). A final dividend of 10.3p is proposed, making a total of 14.2p for the year (13.6p).

An extraordinary profit of £17.82m relates to the disposal of the group's cable division in June 1990.

Yale offer unconditional

Williams Holdings, the industrial conglomerate, yesterday declared unconditional its recommended all-share offer for Yale and Valor, which values the locks and domestic appli-

cances group's ordinary shares at £40m. Williams shareholders, who yesterday approved the offer at an extraordinary general meeting, heard the group had acceptances in respect of 75.2 per cent of Yale and Valor's shares.

Yale and Valor also announced it would declare a special second interim dividend of 12.5p per ordinary share for the year to March 31.

New chief for Fitch

Mr Rodney Fitch is to relinquish his role as chief executive of Fitch-RS, the design group he founded, but will remain as chairman of the company.

Mr Martin Beck, who runs RichardsonSmith, Fitch's product design business in the US, as president and chief executive officer, will succeed Mr Fitch as group chief executive.

Fitch - best known for its retail design schemes - is suffering from the downturn in the UK design industry. It reduced its workforce from 550 to 440 last year, has shed 10 staff through natural wastage this year and is trying to sell the new headquarters in London which it moved into last summer.

Mr Fitch has been group chief executive for little more than five months. He took up the position in September following the surprise resignation of Mr Ian Cochrane.

Reece satisfactory despite recession

The reconstructed Reece group made a pre-tax profit of £415,000 in the 15 months ended December 31, 1990, which is considered satisfactory in view of the recession and the fact that it did not include a full contribution from business acquired.

For the previous year the group profit was £901,000.

A year ago the company, then known as Cauldron, reversed into Reece, a cycle components distributor and exterior door panels maker. It later purchased a multi-branch fastener network and sold the loss-making nursing homes and Bursten Productions, the specialist engineering business. Its other activity is ceramic equipment manufacturing.

Turnover in the period was £11.72m (£6.4m). After extraordinary charges of £796,000 there was an attributable loss of £225,000 (profit £827,000). Earnings came to 0.63p (1.48p).

Further he added that the fall in the volume of orders experienced by the UK and North American distribution and subsidiaries during last summer had both been extended

and become more generalised.

SEPI manufactures and distributes engineering products and Mr Formby said that individual operating subsidiaries were currently facing conditions in which several of their clients were working three- or four-day weeks.

He believed these problems were essentially short-term, but felt obliged to tell shareholders of the widening severity of the recession as it impacts on the SEP group as a whole.

Turnover rose 9 per cent to £50.5m (£46.7m) while trading profit was little changed at £4.36m (£4.34m). But with interest charges dropping to £352,000 (£1.07m), the pre-tax outcome was £40.01m (£3.77m).

DML, the diesel engine and marine side, had an outstanding year and operating profit jumped 88 per cent to £2.75m, and Elfab-Hughes, which makes pressure relief and safety equipment, moved up 33 per cent to £692,000.

Oldham Signs declined 61 per cent to £19,000. Remedial action led to the closure of the southern division and the discontinuation of its activities, and that was the principal reason for the fall in net profit.

Mr Formby said: "The company is principally engaged in the provision of development and venture capital in unquoted companies.

Earnings slipped to 7.79p (7.79p) per share but the final dividend is lifted to a recommended 3.5p (3.7p) for a total of 5.2p (5.2p).

Florida arm only brake on Treatt

At the Treatt annual meeting Mr Geoffrey Bovill, chairman, averred that since the statement which accompanied the report and accounts, the business of RC Treatt, the principal operating subsidiary, had continued to perform satisfactorily.

However he added that the new Florida Treatt operation would take longer than envisaged to reach profitability.

Worsening trading problems face SEP

Mr Paul Formby, chairman of SEP Industrial Holdings, told the annual meeting that trading conditions in all the group's principal markets had continued to deteriorate.

Further he added that the fall in the volume of orders experienced by the UK and

North American distribution and subsidiaries during last summer had both been extended

and become more generalised.

SEPI manufactures and distributes engineering products and Mr Formby said that individual operating subsidiaries were currently facing conditions in which several of their clients were working three- or four-day weeks.

He believed these problems were essentially short-term, but felt obliged to tell shareholders of the widening severity of the recession as it impacts on the SEP group as a whole.

Turnover rose 9 per cent to £50.5m (£46.7m) while trading profit was little changed at £4.36m (£4.34m). But with interest charges dropping to £352,000 (£1.07m), the pre-tax outcome was £40.01m (£3.77m).

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Rentaminter back in black with £65,000

Rentaminter has turned

round from a loss of £65,000 in the half

ended December 31, 1990.

Trading activities of this

USM group - where busi-

nesses include supplying

labour, construction, shop-

fitting, training, sales control

and running a hotel and country

club - were all profitable, but

were suffering in varying

degrees from the recession, the directors said.

Interest charges have been eliminated and the exceptional charges for finalising litigation were cut from £690,000 to £50,000.

Turnover in the period was £2.45m (£2.21m). Earnings

COMMODITIES AND AGRICULTURE

Farm ministers oppose further EC price cuts

By David Gardner in Brussels

EC FARM ministers yesterday took strong issue with the European Commission's plans to cut prices further this year, siding with the minority in the commission - led by its president, Mr Jacques Delors - which advocates raising the binding "guideline" on farm spending set in 1988.

With the clear exception of the UK, most ministers argued that EC farmers should not have to pay the additional cost to the Common Agricultural Policy of the entry into it of eastern German farmers.

This line of reasoning was outvoted inside the commission last week. Mr Ray MacSharry, the Agriculture Commissioner, spelled out to ministers yesterday that the costs of German unification had been taken into account in this year's price package. The real reasons for current budgetary difficulties are to be found in deteriorating markets," he insisted. "In particular, cereals, beef, sheepmeat, milk and tobacco."

The rest, led by Mr Louis Mermaz, the French farm minister,

in order to keep CAP spending within the guideline at Ecu32.5bn (\$23bn) this year, still a record increase of 30 per cent on last year. The cuts represent a net saving of only Ecu540m. But in a detailed document presented to ministers, the commission also made it clear that only if the new prices were accepted could spending next year be held to Ecu38.2bn - factoring in a saving in 1992 of Ecu1bn.

Mr John Gummer, the UK Minister of Agriculture, opposed any increase in the guideline, which was the fruit of a laborious exercise by members states in the mid-1980s to do away with community budget crises. "You can't make that agreement and the very first time it is put to the test do away with it," he said.

There was some wavering among the Dutch, the UK and the US, all of whom, with the Danes favouring acceptance only in order to avoid strengthening Mr MacSharry's case for a radical overhaul of the CAP. These areas have all been earmarked for substantial cuts,

the rest, led by Mr Louis Mermaz, the French farm min-

Decision expected on future of Milk Board

By David Blackwell

A DECISION on the future direction of the UK dairy industry is expected to emerge tomorrow from a meeting of the Milk Marketing Board for England and Wales.

Intensive discussions over the past year or more have failed to produce proposals for reforming the board, a monolithic organisation buying milk from 31,500 dairy farmers and supplying 82 per cent of the total UK market. Scotland and Northern Ireland have their own milk marketing boards.

Mr John Gummer, the farm minister, has made it clear that the initiative for reform must come from the board, which has 15 elected members and three appointees. The ministry has made no secret of its dislike of the board's monopoly powers and the cartel-like arrangements whereby prices and minimum profits are fixed by dairy processors.

The case for reform is becoming ever more urgent in the run up to 1992 and the single European market. Over the years since the MMB was set up in the 1930s the UK dairy industry has become less efficient than its counterparts in Europe. The UK is now the only deficit dairy country in the EC. When European producers will see the UK as an outlet for their surplus production after 1992.

Golds over the past 2½ years on keeping the milk marketing scheme but changing it internally have come to naught, officials say. The most talked about option has been turning the board into a voluntary co-operative, although some now argue that it should become a farmer-owned company. Yesterday officials would not disclose the meeting's agenda.

The availability of virtually unlimited amounts of water for flood irrigation of pastures was the key. So they bought what had been a sheep farm, installed a 50-point rotary parlor to milk their 300 cows and they realised this would give them the chance to expand their enterprise.

The temperature in this area seldom drops below "growing weather", so the grass grows all the year round. In any case, Mr Roadley's cows calves in the July and August winter, so the period of least grass growth coincides with the lowest demand for fodder.

Mr Roadley makes no bones about the fact that he has found a sophisticated way to turn water into milk. He regards dairy farming essentially as the ability to grow grass combined with the controlled starvation of his

Dairy farming in Europe's shadow

All New Zealand's producers want is 'a fair go' in export markets

FARMER'S VIEWPOINT



By David Richardson

would be "just that little bit more economic" for the farm's four dairy cows to milk through the rotary parlour.

The cows live on grass all

the year round - grass that receives only superphosphate

fertiliser for the most part but is stimulated every three weeks during the September to April summer by about 3½ inches of flood irrigation. In

other words, all the land gets about 30 inches of irrigation water a year - which costs only a little over £2,000 per year in abstraction charges - plus a further 23 to 28 inches of natural rainfall.

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Mr Roadley makes no bones about the fact that he has found a sophisticated way to turn water into milk. He regards dairy farming essentially as the ability to grow grass combined with the controlled starvation of his

cows. He has no ambition to own a herd of show cows. Instead, he tends to scorn those who do. His cows are small and lean by British standards, partly, presumably, because he restricts their feed intake and partly because like many New Zealand cows they are indeterminate crosses between Friesians and small Channel Island breeds.

Every cow has its tail docked to about a foot in length, a practice that would be unacceptable in the UK, to save herdsman being swished in the face as the cows pass by them in the rotating parlour. The average yield is just over 4,000 litres - 1,000 litres more than usual for New Zealand, where the average herd size is 160 cows. In the UK the average is more than 5,000 litres a cow.

I wasn't sure if Mr Roadley actually liked cows. I suspect he regarded them as milk-producing machines. Certainly his culling programme was totally ruthless and any animal which did not conform either for calving regularity or ease of management, through the highly industrialised system, was immediately sent to the butcher.

But that is the way they have to do things in New Zealand. The economics of dairy farming allow no room for sentimentality. In fact the on-farm value of milk at the moment means that even farmers as efficient as Mr Roadley are losing money.

Payment for milk in New Zealand is based on the quantity of milk fat, but converted to the UK system Mr Roadley's milk was worth about 5p a litre, compared with the 15p to

I was forced to concede that he had a point.

India raises cotton quota

By Kunal Bose in Calcutta

THE INDIAN government has raised the cotton export quota by 200,000 bales (170 kg each) in a surprise move that textile officials have denounced as capitulation to the powerful farmers' lobby.

While the industry was apparently able to convince the textile ministry that any further export releases beyond the 1.2m bales already sanctioned would compromise the interest of spinners, Mr Devi Lal, the deputy prime minister, who also holds the agriculture portfolio, appears to have won the day.

Cotton is already commanding premiums of 15.5 per cent to 35 per cent over the support prices, depending on variety, as the crop in 1990-91 could be less than 12.2m bales, against last year's 13.5m bales.

The announcement of the additional export quota is likely to give a further boost to domestic cotton prices.

US climbs gold output league

By Kenneth Gooding, Mining Correspondent

THE US is about to overtake the Soviet Union to win second place among the world's gold-producing nations, according to a study released by the Gold Institute, a Washington-based promotional organisation.

US gold production soared from under 1m troy ounces in 1980 to an estimated 9.6m ounces last year, transforming the country into a substantial producer for the first time since the turn of the century.

The Soviet Union failed to keep its promise last year that

it would reveal the scope of its gold production and reserves. However, western analysts suggest that the country's annual gold output is between 8m and 9.6m ounces.

The nine-fold jump in US gold production is making a big contribution to the country's balance of trade. Mr John Littley, executive director of the Gold Institute, points out:

"We've gone from being a net gold importer to a net gold exporter in only a decade." From 1980 to 1984 the US

imported \$6.7bn-worth of gold needed by its jewellery, electronics and medical industries. The deficit narrowed to \$2bn in 1986 and the institute suggests that in the four years from 1990 the US gold industry will generate a surplus totalling \$5bn.

Gold production is concentrated mainly in the western US, with Nevada (output 5.65m ounces in 1990) and California (1.028m ounces) accounting for nearly three quarters of the total output.

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Mexico 'hedged against oil price fall'

By Damian Fraser in Mexico City

SINCE LATE November the Mexican government has been a significant participant in the oil futures and options markets, according to Mr Pedro Aspe, the country's finance minister.

He says the futures operations "represent volumes very significant in relation to the size of the world markets".

The minister's aim, which appears to have been largely successful, has been to protect the government budget against the effect of a sudden fall in oil prices.

Although no precise figures have been released, the Ministry of Finance has implied that the government has locked in an oil price of at least \$17 a barrel for Mexican

revenues about \$500m a year in Mexican oil export revenue. However, in addition to futures operations, the government has set up a special contingency fund to protect against a more permanent fall in oil prices. The government has put in the fund \$1.75bn earned from the sale of Telmex, the former state-owned telephone monopoly.

Thanks to these precautions, the government claims that it will cover its target of \$4.45bn from oil revenues this year, even if the price of Mexican mix falls to \$10.90.

If it drops still further, the government has additional insurance. It has deposited in the Bank of Mexico \$3,400m saved from windfall oil profits

last year and the beginning of this year. It is also leaving off-budget a further \$800m, which it saved from having to pay lower-than-expected interest rates on its \$80bn foreign debt.

The finance ministry hopes to add another \$5 billion to the special contingency fund this year, with money raised from the sale of its remaining shares in Telmex, the privatisation of the 18 state-owned banks, and the steel company, Sidermex.

The announcement of Mexico's hedging operations and the size of its contingency fund, should reassure foreign investors worried about the country's ability to finance its current account deficit for the next couple of years.

The rub is that the world price has now declined to a

level below the voorsket price,

meaning that the local industry will sustain substantial losses if the guaranteed price remains in force.

Voorstok prices are about 30 per cent above current market prices for the various categories of wool grown in South Africa. Mr Hennie Prinsloo, chairman of the board, said that the board would not be able to implement its decision without supplementary financial aid. Hence it would request the government to provide a guarantee that would enable it to honour its financial obligations to producers until the termination of the current season.

Last week the South African Wool Board decided to maintain all its marketing arrangements, despite the average 35 per cent fall in world wool prices following the Australian's announcement. This means that the "voorsket" (advance payment) prices will continue for the season, as will normal sales procedures, and the pooling period will be retained.

The farmers' chances of persuading the government to help them look extremely slim.

The government's policy is directed very clearly away from subsidisation and in favour of allowing market forces greater play. There is also the matter of priorities:

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LONDON SHARE SERVICE

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MOTORS, AIRCRAFT TRADES

	Stock	Pric	Dr	Nr	Cv	V%	P/E
150	SOAB Lecture 100...P	145	3	4	6	4.5	47
151	DAF N.V. Fds	145	2	2	1	0.5	46
152	Standard Mtrs Utd.	145	1	1	0.5	4.5	47
153	Portsmouth Dist.	145	2	2	0.5	4.5	47
154	Imperial AB 'K' 202	145	2	2	0.5	4.5	47
155	Commercial Vehicles	145	2	2	0.5	4.5	47
156	Scania Eng.	145	2	1	0.5	1.6	52
157	Volvo Eng. Co.	145	2	2	0.5	2.0	53
158	Components	145	2	2	0.5	2.0	53
159	Abbey Panels.	145	2	2	0.5	1.2	53
160	Alcatel Streamlines	145	2	2	0.5	1.2	53
161	Alcatel Syst.	145	2	2	0.5	1.2	53
162	AFR Group	145	2	2	0.5	1.2	53
163	Alcatel Hill Hds.	145	2	2	0.5	1.2	53
164	Alcatel Warre...	145	2	2	0.5	1.2	53
165	Mid-States 100...B	145	2	2	0.5	1.2	53
166	Garages and Distributors	145	2	2	0.5	1.2	53
167	Alexander 100...	145	2	2	0.5	1.2	53
168	Stilettos Motor 20...	145	2	2	0.5	1.2	53
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238	Stilettos Motor 20...	145	2	2	0.5	1.2	53
239	Stilettos Motor 20...	145	2	2	0.5	1.2	53
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241	Stilettos Motor 20...	145	2	2	0.5	1.2	53
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250	Stilettos Motor 20...	145	2	2	0.5	1.2	53
251	Stilettos Motor 20...	145	2	2	0.5	1.2	53
252	Stilettos Motor 20...	145	2	2	0.5	1.2	53
253	Stilettos Motor 20...	145	2	2	0.5	1.2	53
254	Stilettos Motor 20...	145	2	2	0.5	1.2	53
255	Stilettos Motor 20...	145	2	2	0.5	1.2	53
256	Stilettos Motor 20...	145	2	2	0.5	1.2	53
257	Stilettos Motor 20...	145	2	2			

AUTHORISED UNIT TRUSTS

Unit	Cust.	Std	Gen
Charge	Price	Price	Price

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FINANCIAL TIMES TUESDAY MARCH 5 1991

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FOREIGN EXCHANGES

Dollar and sterling mixed

THE DOLLAR showed small mixed changes in subdued European trading. There were no fresh factors as the market looked towards this Friday's February US employment data for guidance. January's figures were alarming enough to prompt an cut of 1/4 point in the Federal Reserve's discount rate on February 1.

The February unemployment rate is likely to rise to 6.3 from 6.2 per cent according to analysts, but non-farm payrolls are not expected to be as weak as January's fall of 223,000.

Mr Mark Cliffe, at Nomura Research Institute, believes that the fall of 155,000 in construction employment - the biggest component in January's decline - was suspiciously large and is liable to revision.

He estimates February's fall in non-farm payrolls at around 25,000, but this is on the low side of most forecasts, with other economists looking for a fall of up to 100,000.

Unless the employment news is very disappointing a further easing of the Fed's monetary stance is regarded as unlikely in the immediate future, with the US authorities waiting to see whether a speedy conclusion to the Gulf war will the economy out of recession.

At the London close the dollar had eased to DM1.5365 from

DM1.5370 and to FF1.62300 from FF1.62350, but had improved to Y135.50 from Y134.50 and to SF1.3380 from SF1.3315. On

Bank of England figures it's index rose to 62.1 from 61.9.

Sterling also recorded mixed changes, but lost a little ground to most members of the European Monetary System.

An underlying rise of \$431m in February UK official reserves, against a rise of \$46m in January, was higher than market expectations. It was mainly the result of contributions from other countries towards Britain's Gulf war costs however and there was no impact on the pound.

Sterling fell 10 points to \$1.8970. It also declined to DM2.9150 from DM2.9175 and to FF1.9228 from FF1.9230, but rose to SF1.5375 from SF1.5257 and to Y257.00 from Y255.25. The pound's index was unchanged throughout at 93.7.

After a slight easing of the Belgian franc the Belgian National Bank left its intervention rate at 9.25 per cent when injecting liquidity at a Brussels securities repurchase tender.

In Paris the Bank of France had little option but to let its money market intervention

rate at 9.25 per cent at a securities repurchase tender, or risk pushing the franc below its ERM limit against the peseta.

Estimated volume total: Cabs 0/100 Pts 541 Previous day's open int. Cabs 7166 Pts 5443

Estimated volume total: Cabs 0/100 Pts 100 Previous day's open int. Cabs 26289 Pts 21677

LONDON (LIFFE)

20-YEAR 9% INTERNAL BOND £50,000 face of 100%

Estimated volume total: Cabs 0/100 Pts 100 Previous day's open int. Cabs 2134 Pts 2532

CHICAGO

U.S. TREASURY BONDS 100% £50,000 face of 100%

Estimated volume total: Cabs 0/100 Pts 100 Previous day's open int. Cabs 4610 Pts 4149

CHICAGO

U.S. TREASURY BONDS 100% £50,000 face of 100%

Estimated volume total: Cabs 0/100 Pts 100 Previous day's open int. Cabs 2134 Pts 2532

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CONTRACTED BUSINESS SERVICES

The FT proposes to publish this survey on
11th March 1991.

It will be of particular interest to the 24% of the UK Board Directors who are regular FT readers. This is a greater percentage than any other UK daily newspaper. If you want to reach this important audience, call Jessica Perry on 071 873 4611 or fax 071 873 3062.

FT SURVEYS

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

3:00 pm prices March 4

AMERICA

Economic recovery hopes trigger widespread gains

Wall Street

US EQUITIES moved broadly higher at midsession yesterday amid widespread optimism that a return of consumer confidence following the end of the Gulf war would promote economic recovery, writes Karen Zager in New York.

At 2 pm, the Dow Jones Industrial Average was up 21.29 at 3,231.19. The rally was reflected in other indices, with the Standard & Poor's 500 adding 1.39 to 371.86 by 1 pm. On the big board, advancing issues led those declining by a ratio of five to three. Friday's Dow rose 27.72 to 2,965.90.

A number of blue chip issues moved higher by midday including IBM, up 3% to \$131.4%, and Woolworth, 3% higher at \$33.4%.

Shares in NCR, which is the target of a \$90-a-share or \$6-billion hostile takeover bid from American Telephone & Telegraph, lost 1% to \$95.4%. AT&T, which said that it would reduce its nominees to the NCR board to 12 from 13, was unchanged at \$33.4%.

Drug company issues were particularly active. Bolar, the generic drug company, added

ASIA PACIFIC

Volume subsides as bond yields rise and yen declines

Tokyo

THE Nikkei 225-share average closed mildly firmer yesterday on small-lot buying, but an easier tendency prevailed overall as many investors stayed on the sidelines, discouraged by the weaker yen and higher bond yields, writes Emiko Terazono in Tokyo.

The average was finally up 94.45 at 25,976.02 after reaching a low for the day of 25,512.57 soon after the opening and a high of 26,028.97 in the afternoon. Volume fell to 360m shares from Friday's 600m. Losses outnumbered gains by 565 to 397, with 161 issues unchanged. The Topix index of all first section stocks receded 5.86 to 1,225.80, but in London trading the ISE/Nikkei 50 index edged up 0.75 to 1,485.41.

Traders said the market was seeking a technical correction after the recent boost in activity. Mr Mitsuru Maekawa at Jardine Fleming said: "The market is waiting for the meeting between the Japanese 'big four' brokerages, scheduled for the middle of this month, to indicate some direction."

Investors focused on other financial markets as bond yields rose, the yen fell and oil prices climbed for the fifth consecutive day.

Interest rate-sensitive issues lost ground, with electricity stocks falling 3.3 per cent and financials declining 2.6 per cent. Tokyo Electric Power lost Yen 90 to Yen 850 and Sumitomo Bank slipped Yen 60 to Yen 2,060.

Companies with high export ratios were lifted by the lower yen. High-priced electricals advanced, with TDK gaining Yen 140 to Yen 5,580. Precision instrument makers were also firm, with Nikon Yen 40 ahead at Yen 430.

Investors turned to speculative stocks. Mitsui Mining appreciated Yen 39 to Yen 889 on rumours that a subsidiary planned to seek a listing on the over-the-counter market.

Kurabo Industries gained Yen 70 to Yen 1,860. The issue had

5% to 6% amid speculation that Warner-Lambert was buying shares in the company. Last week, the company agreed to plead guilty to a 20-count criminal information lawsuit filed by the Maryland district attorney. Both has agreed to pay \$10m in fines.

Merck gained 41% to \$103.4% on an analyst at Prudential Securities increased her rating on the stock.

Goodrich Tire & Rubber climbed 31% to \$20.24 after a delayed opening following a buy recommendation by a technical analyst.

Advanced Micro suffered \$1 to 50% in heavy trading after a federal judge ruled that Intel was not entitled to trademark protection on the number "386", which Advanced Micro is using on its microchips. Intel rose 3% to \$47.4% in over-the-counter trading.

Data General, which is expected to introduce a very fast computer which can serve a network of up to 500 users, rose 3% to \$93.4%.

In the secondary market, the Nasdaq composite was up 4.26 at 460.99 at midsession. Shares in Bob Evans Farms rose 5% to \$18.4% after the company turned in third quarter net profits of 28 cents a share compared with

19 cents a year ago. The end of the Gulf war helped shares in Arabian Shield Development, which explores for mineral deposits in Saudi Arabia, rise 51% to \$4.24 after climbing 5% on Friday. Shares in International Metal Machines, which said on Friday that it was preparing to ship a telephone system to Kuwait City to help repair the local telephone service, added 3% to \$7.

Canada

STRONG gains in most sectors sent Toronto stocks sharply higher in midday trade. The composite index gained 29.8 to 3,501.3. Advances led declines by 212 to 173, while volume was thin at 12.3m shares.

Bank shares continued to rally despite fears that interest rates might not fall further. Expectations that rebuilding Kuwait and Iraq would raise demand for metals lifted metal and mineral shares.

Dofasco rose 3.4% to C\$19.5% in heavy trading after a cut in dividend to 20 cents from 32 cents on Friday. Northern Telecom firmed C\$3% to C\$35 after its workers ratified a new three-year contract on Sunday.

EUROPE

THE STRENGTH of the dollar over the past two weeks lifted continental equities yesterday, with industrials first in line, writes Our Markets Staff.

PARIS rose 1.1 per cent to a six-month high, on active demand for companies hopeful of contracts in the Gulf, market laggards, and companies expected to benefit from a higher dollar. The CAC 40 index added 19.9% to 1,766.74 in turnover of about FF1.2bn after Friday's FF1.4bn.

Another dollar beneficiary, was Linotype, rising DM24 to DM57. Foreign interest was reported in the shares, along with those of Schering, the pharmaceuticals group, which put on DM24 to DM33.30.

The rotation of the state-owned Deutsche Pfandbrief und Hypothekenbank (Depfa Bank), was priced at DM400 a share for a three-day public stock offering beginning today. The rotation is being managed by Deutsche Bank.

Peugeot gained FF1.38 with 33,100 shares traded. On Friday a German bank recommended a switch from Volkswagen to Peugeot, and at least one broker issued a buy note yesterday. The stock slipped from its day's high of FF1.46 after the publication of yesterday French car sales figures, showing an overall fall of 18.8 per cent.

Saint-Gobain was one of the day's biggest movers, rising FF17.40 or 4.3 per cent to FF1.42, with 249,460 shares traded, on hopes of Middle Eastern orders.

Beghin-Say, the sugar producer, fell FF1.35 or 4.5 per cent to FF1.73 after rising 3.7 per cent on Friday when Ferruzzi Finanziaria raised its stake. Carrefour lost FF1.52 to FF1.39 before announcing 1990 results and a one-for-one scrip issue.

Midland Bank SA remained suspended. The home-loans unit of the UK bank said that it was negotiating to sell its subsidiary, Banque Immobiliere de Credit, to Woolwich Europe of the UK.

FRANKFURT started tentatively after last week's losses, but the FAZ index rose 3.2% to D51.92 by mid-session and the Dax by 14.12 to 1,530.86 by the close. Volume eased to DM6.5bn from DM6.7bn.

The higher dollar helped

SOUTH AFRICA

JOHANNESBURG was quietly steady. The all-gold and the all-share indices each closed 2 better, at 1,034 and 2,803 respectively.

Companies provided some action after news that the UBS-led consortium had won the battle for Allied.

fallen recently on reports that a speculator owned a stake of more than 30 per cent, but has been recovering on news that the investor has sold the shares. Individual investors who had sold on margin were said to be buying again.

Sega Enterprises, the video game manufacturer, moved ahead Y300 to Y1,200 after announcing that it would reduce its trading unit to 100 shares from 1,000. The company also announced a 40 per cent gratis issue, and said it would pay a special dividend.

In Osaka, the OSE average retreated 203.60 to 2,648.66 on volume of 31.3m shares. Export-oriented electrics gained ground, while Nintendo, the game maker, put on Y500 to Y22,000.

Roundup

FRIDAY'S RISE on Wall Street encouraged some Pacific Rim markets yesterday, although caution about economic or political prospects weighed on prices elsewhere.

SINGAPORE's rally resumed in busy trading. There was some profit-taking but this was absorbed. The Straits Times Industrial Index gained 9.87 to 1,472.85 as turnover grew to \$827m from \$193m. Demand from institutions centred on selected blue chips and bank, retail and hotel stocks.

KUALA LUMPUR also advanced, but trading was cautious after the market's recent strength. The composite index rose 8.32 to 567.83 in volume of 81m shares, up from 78m.

AUSTRALIA slipped on worries about the economy and forthcoming cash calls on the market. The All Ordinaries index rose 1.40 to Y5,580. Precision instrument makers were also firm, with Nikon Yen 40 ahead at Yen 430.

Turnover came to A\$424m after Friday's A\$362m. The total was boosted by Amcor's sale of 16 per cent of Mayne Nickless, the transportation, security and health company, for about A\$200m. Amcor eased a cent to A\$4.32 while Mayne Nickless rose 4 cents to A\$6.34.

Boral, the building products

group, lost 4 cents to A\$3.62 on volume of 1.05m shares after reporting a decline in first-half profits. Renison Goldfields sold 20 cents to A\$6 after County NatWest crossed two special lines of \$19,000 and 600,000 shares at A\$6 each.

NEW ZEALAND responded to the weaker tone in Australia with a 1.9 per cent fall. The Barcays index dropped 25.99 to 1,337.36 in turnover of NZ\$8m (NZ\$15m). Fletcher Challenge lost 11 cents to NZ\$3.45 after forecasting flat profits.

HONG KONG reversed early losses, leaving the Hang Seng index a net 11.97 up at 3,564.34. Turnover declined to HK\$1.73m from HK\$2.16m.

TAIWAN rallied from a mid-morning low to end slightly down, after falling on fears that the government was about to crack down on tax evasion.

The weighted index finished 1.75 off at 1,624.84 after losing 17.28 or 3.7 per cent initially. The market had dropped 6.2 per cent on Saturday on news of a formal inquiry into a prominent investor. Turnover fell to T\$38.6bn from T\$42.5bn.

BANGKOK shed early gains in cautious trading following the appointment of a prime minister at the weekend. The SET index lost 2.89 to 757.57 in turnover of 3.6m baht.

MANILA closed mostly lower in slow trade because of a rise in Treasury bill rates. The composite index fell 29.06 to 933.50. Dealers said the market was moving into what is traditionally a quiet period before the Holy Week this month and the deadline for income tax payments. Volume eased to 210m pesos from 223m.

Oil issues were given a slight boost by the recent oil find in the southern Philippines.

SEOUL was concerned by differences between the opposition and ruling parties over the timing of local elections. Poor economic data also weighed on prices. The composite index dipped 7.12 to 670.42. Volume was moderate at Won165.8bn, after Won141.4bn in the half-day trade on Saturday.

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FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS

FRIDAY MARCH 1 1991

THURSDAY FEBRUARY 28 1991

DOLLAR INDEX

	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	% chg on day	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Year ago/ High Index	1990/91 Index	1990/91 High	1990/91 Low
Australia (75)	131.54	-1.1	102.75	111.84	105.12	111.51	-1.0	6.03	193.04	103.24	111.65	105.58	112.62	159.81	122.74	130.21	112.74
Austria (19)	149.14	-0.7	116.63	122.75	117.10	117.10	-0.1	5.07	150.22	116.57	125.28	119.21	116.14	160.02	121.73	134.84	112.74
Belgium (60)	137.84	+0.1	107.64	117.18	110.11	115.05	+0.4	3.49	120.55	114.57	122.41	109.23	114.62	135.51	121.24	140.42	112.74
Canada (116)	135.71	-0.2	105.05	123.65	210.17	210.88	-0.1	1.54	246.55	205.23	220.85	211.03	227.72	217.74	244.10	240.42	197.74
Denmark (32)	263.01	-0.1	105.21	122.45	210.88	210.88	-0.1	1.54	246.55	205.23	220.85	211.03	227.72	217.74	244.10	240.42	197.74
Finland (11)	148.51	-1.4	114.68	124.81	117.51	120.56	+0.5	3.19	113.79	88.30	95.67	90.31	87.85	102.28	90.51	104.42	87.85
France (113)	117.57	-3.0	91.91	100.05	94.02	94.02	-2.3	2.43	121.31	94.14	102.00	91.38	94				